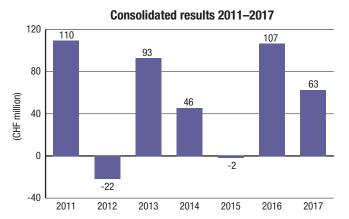
# FINANCE AND **ADMINISTRATION**

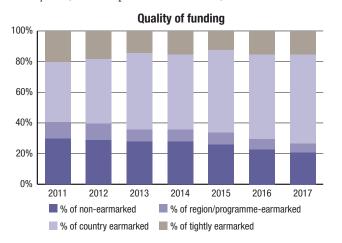
# **THE FINANCIAL YEAR 2017**

The 2017 financial year yielded a consolidated surplus of KCHF 63,104. Strong donor support for field operations was the main driver for this result. Another key driver was the positive behaviour of the financial markets with regard to foreign exchange risk exposure.



In 2017, funding for the field slightly exceeded expenditure by KCHF 6,822. This result demonstrates a worrying trend in which highly visible contexts are substantially overfunded, while others remain significantly underfunded. The sum of excess funding reached KCHF 131,525, while the sum of deficit funding was KCHF 85,968. The 2017 results enabled the ICRC to reinforce its reserves for future operations to the equivalent of two months' worth of expenditures and to prepare to invest in the digital transformation of its operations. The current environment remains unpredictable and volatile, and sustaining the 2017 level of funding is not guaranteed; a pragmatic and reasonable amount of reserves is necessary for the ICRC to respond quickly to humanitarian crises and to face unexpected risks.

The decrease in flexible funding – i.e. totally non-earmarked or loosely earmarked (region- and/or programme-earmarked) contributions which is vital to preserving the ICRC's operational capacity, remains worrisome. This is linked directly to the issue of overfunded contexts, mentioned above. The independent, neutral nature of the ICRC and its multidisciplinary and real-time action require access to flexible funding, in the range of 35% to 40% of its income. Such flexible funding enables the ICRC to respond in the most efficient manner to humanitarian needs in increasingly volatile contexts. Unfortunately, donors are under increasing pressure to directly allocate funds to contexts that are highly visible in the news. The trend in past years, of rising country-earmarked contributions, continued in 2017; totally non-earmarked and loosely earmarked funds dropped to their lowest level in years (27%, compared to 41% in 2011).



### **APPEALS 2017: OPERATIONS**

The initial field budget of KCHF 1,612,078 increased by KCHF 155,737, to KCHF 1,767,815. This was the result of 12 budget extensions adopted over the course of the year: for Bangladesh, Brasilia (regional), Chad, Iraq, Libya, Myanmar, Niger, Nigeria, Pretoria (regional), Somalia, Yaoundé (regional) and Yemen. These budget extensions amounted to an additional CHF 155.7 million, raising the field budget to CHF 1,767.8 million. They totaled close to twice the amount of the budget extensions decided in 2016, and were adopted in response to additional humanitarian needs or shifts in the operational environment.

The total field expenditure amounted to KCHF 1,637,149 in 2017, compared with KCHF 1,462,014 in 2016. The 2017 level of spending corresponds to an implementation rate of 92.6% of the final field budget. Direct contributions to field operations reached KCHF 1,643,970, up 9.0% from 2016.

# **APPEALS 2017: HEADQUARTERS**

The final headquarters budget was KCHF 216,719. The actual expenditure amounted to KCHF 214,394. This corresponded to an implementation rate of 98.9% of the budget. The importance and continued expansion of field activities, and ongoing organizational transformations, required additional support from headquarters.

### STATEMENT OF INCOME

After consolidating the results of the field and headquarters budgets, and the budgets of the funds and foundations it controls, the ICRC ended up with an overall surplus of KCHF 63,104 in 2017, compared with an excess of KCHF 107,302 in 2016. The operating result reflected the effect of increased funding for the ICRC's field operations, owing in part to a number of highly visible operations, which was partly offset by operational limitations in various contexts marked with heightened security and/or access constraints. The non-operating result was buoyed by relative currency stability and better-performing financial markets.

### **BALANCE SHEET**

No significant changes occurred in the consolidation perimeter since the introduction in 2001 of International Financial Reporting Standards (IFRS). As per the decision of the 32nd International Conference, the Augusta Fund was merged into the Florence Nightingale Fund. Long-term donor commitments and human resources remained significant drivers in the balance sheet.

# **AUDITORS' OPINION AND INTERNAL CONTROL**

In 2017, as an additional move to increase the transparency of its financial processes, the ICRC shared - for the first time - its 2016 management letter, and details on major fraud cases, with members of the Donor Support Group, in the presence of its external auditors. This exercise will be repeated for the 2017 financial statements.

As per Swiss legal requirements regarding internal control systems, the external auditors have confirmed unreservedly the existence of such a system at the ICRC, and have provided an unqualified audit opinion on the IFRS-compliant consolidated financial statements.

# CONSOLIDATED FINANCIAL STATEMENTS OF THE ICRC 2017

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### **CONSOLIDATED STATEMENT OF INCOME**

FOR THE YEAR ENDED 31 DECEMBER

| (CHF million)                           | Note | 2017   | 2016   |
|---|------|--------|--------|
| Contributions                           | [2A] | 1,799  | 1,661  |
|   |      |        |        |
| Staff costs                             | [3B] | -731   | -661   |
| Purchase of goods and materials         | [3A] | -385   | -351   |
| Rentals                                 | [3D] | -166   | -160   |
| Other expenses                          | [3A] | -468   | -391   |
| Operating expenditure                   |      | -1,750 | -1,563 |
| Net surplus of operating activities     |      | 49     | 98     |
|   |      |        |        |
| Foreign exchange result, net            |      | -3     | 2      |
| Financial income, net                   |      | 18     | 7      |
| Other income and expenses, net          |      | -1     | -      |
| Net surplus of non-operating activities |      | 14     | 9      |
| Surplus for the year                    |      | 63     | 107    |

# CONSOLIDATED STATEMENT OF OTHER COMPREHENSIVE INCOME

FOR THE YEAR ENDED 31 DECEMBER

| (CHF million)   | Note | 2017 | 2016 |
|---|------|------|------|
| Surplus for the year  |      | 63   | 107  |
|   |      |      |      |
| Other comprehensive income (loss)   |      |      |      |
| Re-measurement gains (losses) on defined benefit plan that will not be reclassified to profit or loss | [4F] | 140  | -80  |
| Comprehensive surplus for the year  |      | 203  | 27   |

# **CONSOLIDATED STATEMENT OF FINANCIAL POSITION**

AT 31 DECEMBER

| (CHF million)                              | Note | 2017  | 2016  |
|--|------|-------|-------|
|  |      | 22.1  |       |
| Cash and cash equivalents                  | [4A] | 301   | 290   |
| Investments                                | [4C] | 231   | 201   |
| Accounts receivable                        | [2B] | 293   | 200   |
| Inventories                                | [3F] | 89    | 73    |
| Prepayments                                |      | 23    | 23    |
| Total Current assets                       |      | 937   | 787   |
| Investments                                | [4C] | 92    | 103   |
| Accounts receivable                        | [2B] | 289   | 48    |
| Tangible assets                            | [3G] | 210   | 199   |
| Intangible assets                          | [3G] | 68    | 60    |
| Total Non-current assets                   |      | 659   | 410   |
| Total Assets                               |      | 1,596 | 1,197 |
| Assessment residents and assessed assessed |      | 67    |       |
| Accounts payable and accrued expenses      |      | 7     | 69    |
| Provisions for operational claims          | 1403 |       | 5     |
| Loans and borrowings                       | [4B] | 1     | 1     |
| Employee benefit liabilities               | [3B] | 62    | 52    |
| Deferred income                            | [2C] | 248   | 188   |
| Total Current liabilities                  |      | 385   | 315   |
| Loans and borrowings                       | [4B] | 31    | 18    |
| Employee benefit liabilities               | [4F] | 326   | 454   |
| Deferred income                            | [2C] | 298   | 56    |
| Total Non-current liabilities              |      | 655   | 528   |
| Total Liabilities                          |      | 1,040 | 843   |
| Unrestricted reserves                      | [2D] | 470   | 277   |
| Restricted reserves                        | [2D] | 86    | 77    |
| Total Reserves                             | [25] | 556   | 354   |
|  |      | 1,596 | 1,197 |

### **CONSOLIDATED STATEMENT OF CHANGES IN RESERVES**

FOR THE YEAR ENDED 31 DECEMBER

|                             |      | Total                 |                       | Restricted | l reserves            |       | Total    |
|-----------------------------|------|-----------------------|-----------------------|------------|-----------------------|-------|----------|
| (CHF million)               |      | Unrestricted reserves | Funding of operations |            | Funds and foundations | Total | Reserves |
|                             | Note | [2Da]                 | [2Db]                 | [2Dc]      | [2Dd]                 |       |          |
| Balance at 1 January 2017   |      | 277                   | 39                    | -          | 38                    | 77    | 354      |
| Net surplus for the year    |      | 54                    | 7                     | 2          | -                     | 9     | 63       |
| Other comprehensive gain    | [4F] | 140                   | -                     | -          | -                     | -     | 140      |
| Balance at 31 December 2017 |      | 470                   | 46                    | 2          | 38                    | 86    | 556      |
|                             |      |                       |                       |            |                       |       |          |
| Balance at 1 January 2016   |      | 302                   | -12                   | -          | 37                    | 25    | 327      |
| Net surplus for the year    |      | 55                    | 51                    | -          | 1                     | 52    | 107      |
| Other comprehensive loss    | [4F] | -80                   | -                     | -          | -                     | -     | -80      |
| Balance at 31 December 2016 |      | 277                   | 39                    | -          | 38                    | 77    | 354      |

# **CONSOLIDATED STATEMENT OF CASH-FLOWS**

FOR THE YEAR ENDED 31 DECEMBER

| (CHF million)  | Note | 2017 | 2016 |
|--|------|------|------|
| Surplus for the year   |      | 63   | 107  |
|  |      |      |      |
| Adjustments to reconcile surplus to net cash from operating activities |      |      |      |
| - Non-cash items   |      | 43   | 25   |
| - Items relating to investing activities                               |      | -29  | -14  |
| - Working capital adjustments  |      | -27  | 47   |
| Net cash from operating activities                                     |      | 50   | 165  |
|  |      |      |      |
| Purchase of tangible assets  | [3G] | -41  | -23  |
| Proceeds from the sale of tangible assets                              |      | 4    | 4    |
| Purchase of intangible assets  | [3G] | -24  | -19  |
| Purchase of investments  |      | -92  | -85  |
| Proceeds from the sale of investments                                  |      | 97   | 91   |
| Income from investments, net and interest received                     |      | 3    | 3    |
| Net cash used in investing activities                                  |      | -53  | -29  |
|  |      |      |      |
| Repayments of long-term loans  | [4B] | -1   | -1   |
| Increase in loans and borrowings                                       |      | 14   | -    |
| Net cash from/(used in) financing activities                           |      | 13   | -1   |
| Net increase in cash and cash equivalents                              |      | 10   | 135  |
| wet increase in cash and cash equivalents                              |      | IU   | 133  |
| Cash and cash equivalents at the beginning of the year                 |      | 290  | 156  |
| Effect of exchange rate differences on cash                            |      | 1    | -1   |
| Net increase in cash and cash equivalents                              |      | 10   | 135  |
| Cash and cash equivalents at the end of the year                       | [4A] | 301  | 290  |

### AT 31 DECEMBER 2017

# **EXPLANATORY NOTES TO THESE CONSOLIDATED FINANCIAL STATEMENTS**

The notes have been organized into four sections to present how the ICRC funds its activities, runs its operations and manages the funds provided by donors. Each section of the notes presents the financial information and any material accounting policies that are relevant to an understanding of the activities of the ICRC.

| 1. Activities                              | 2. Funding              | 3. Operations                          | 4. Management of funds           |
|--|-------------------------|--|----------------------------------|
| 1A. Activities                             | 2A. Contributions       | 3A. Operating expenses                 | 4A. Cash and cash equivalents    |
| 1B. Significant accounting policies        | 2B. Accounts receivable | 3B. Staff costs                        | 4B. Loans and borrowings         |
| 1C. Significant accounting judgments       | 2C. Deferred income     | 3C. Related parties                    | 4C. Investments                  |
| 1D. Changes in accounting policies         | 2D. Reserves            | 3D. Rentals                            | 4D. Financial risk management    |
| 1E. Standards issued but not yet effective |                         | 3E. Overheads and administrative costs | 4E. Fair value                   |
|  |                         | 3F. Inventories                        | 4F. Employee benefit liabilities |
|  |                         | 3G. Tangible and intangible assets     |                                  |
|  |                         | 3H. Commitments                        |                                  |
|  |                         | 3I. Contingent liabilities             |                                  |

### **ACTIVITIES AND BASIS FOR ACCOUNTING** 1.

### 1A. Activities

The International Committee of the Red Cross (ICRC) is an impartial, neutral and independent organization whose exclusively humanitarian mission is to protect the lives and dignity of victims of armed conflict and other situations of violence and to provide them with assistance.

It directs and coordinates the international relief activities conducted by the International Red Cross and Red Crescent Movement (hereafter "the Movement") in situations of conflict. It also endeavours to prevent suffering by promoting and strengthening humanitarian law and universal humanitarian principles.

Established in 1863, the ICRC is at the origin of the Movement. The Movement is made up of the following components: the International Committee of the Red Cross, the National Red Cross and Red Crescent Societies, and the International Federation of Red Cross and Red Crescent Societies. The ICRC is formally recognized in the 1949 Geneva Conventions and by the International Conference of the Red Cross and Red Crescent. As a humanitarian non-profit organization domiciled in Switzerland, it was granted United Nations observer status in October 1990. Under Article 60 of the Swiss Civil Code, it has the legal form of an association. Its registered office is at 19, Avenue de la Paix, 1202 Geneva, Switzerland. The ICRC Assembly is the supreme governing body of the ICRC.

### The ICRC's principal tasks are to:

- visit prisoners of war and civilian detainees;
- search for missing persons;
- ▶ transmit messages between family members separated by conflict;
- reunite dispersed families;
- ▶ provide food, water and medical assistance to civilians without access to these basic necessities;
- ▶ spread knowledge of international humanitarian law (IHL);
- ▶ monitor compliance with IHL;
- ▶ draw attention to violations and contribute to the development of IHL; and
- enhance the capacity of National Societies to fulfil their responsibilities as Red Cross and Red Crescent institutions providing humanitarian services in their respective countries.

The ICRC (but not its staff) is exempt from taxes in Switzerland and most countries in which its delegations are based.

### 1B. Significant accounting policies and basis of preparation

This note contains the ICRC's significant accounting policies that relate to the consolidated financial statements as a whole. Accounting policies specific to one note are described in that note.

### Statement of compliance

The consolidated financial statements have been prepared in compliance with the International Financial Reporting Standards (IFRS) as adopted by the International Accounting Standards Board (IASB).

The IFRS do not contain specific guidelines for non-profit and non-governmental organizations concerning the accounting treatment and presentation of consolidated financial statements. Where the IFRS are silent or do not give guidance on how to treat transactions specific to the not-for-profit sector, accounting policies have been based on the general IFRS principles, as detailed in the basis of measurement of the IASB Conceptual Framework for Financial Reporting. The consolidated financial statements have been prepared using the historical cost convention, except when otherwise indicated.

The consolidated financial statements were authorized for issue by the Assembly on 25 April 2018.

### Functional and presentation currency

The ICRC's functional and presentation currency is the Swiss franc (CHF). All financial information presented has been rounded to the nearest CHF million, except when otherwise indicated. The financial information in the following notes is presented in CHF million with one decimal place and may result in rounding-off addition differences.

Transactions in currencies other than the Swiss franc are converted into Swiss francs at rates which approximate the actual rates at the transaction date. At the reporting date, monetary assets and liabilities denominated in foreign currency are converted into Swiss francs at the rate of exchange at that date. Non-monetary assets and liabilities in foreign currency that are stated at historical cost are translated at the foreign exchange rate at the date of the transaction. Realized and unrealized exchange differences are reported in the consolidated statement of income.

The principal rates of exchange are shown below:

|     | Closing rate |        | Average rate |        |
|-----|--------------|--------|--------------|--------|
|     | 2017         | 2016   | 2017         | 2016   |
| USD | 0.9810       | 1.0253 | 0.9865       | 0.9870 |
| EUR | 1.1707       | 1.0719 | 1.1079       | 1.0914 |
| GBP | 1.3181       | 1.2553 | 1.2689       | 1.3480 |
| AUD | 0.7642       | 0.7385 | 0.7536       | 0.7329 |

### Basis of consolidation

The consolidated financial statements of the ICRC cover the activities of the Geneva headquarters, all ICRC delegations, six funds and two foundations. The general purpose of the funds and foundations is to help finance the ICRC's humanitarian work. The following six funds are separate reporting entities:

- Clare Benedict Fund
- ▶ Florence Nightingale Medal Fund (see note 2Dd regarding the dissolution of the Augusta Fund)
- ▶ French Fund Maurice de Madre
- ▶ Jean Pictet Fund
- Omar El Mukhtar Fund
- ▶ Paul Reuter Fund

The following two foundations are separate legal entities:

- Foundation for the ICRC
- ▶ The ICRC MoveAbility Foundation (formerly ICRC Special Fund for the Disabled)

The ICRC applied IFRS 10 and assessed its relationships with these funds and foundations. Control exists when the investor is exposed, or has rights, to variable returns from its involvement with its investees and has the ability to affect those returns through its power over the investees. Taking into consideration the activities, decision-making processes, benefits and related risks associated with the entities, the ICRC concluded that, in substance, the funds and foundations listed above are controlled by the ICRC and should be consolidated into the ICRC financial statements.

The ICRC reviews its significant judgments and assumptions made in determining that it has control of other entities on an annual basis. Intragroup balances and transactions, and any unrealized gains from such transactions, are eliminated when the consolidated financial statements are prepared. The financial statements of the funds and foundations are prepared for the same reporting period as the ICRC, using consistent accounting policies.

### 1C. Significant accounting judgments, estimates and assumptions

All significant accounting judgments, estimates and assumptions specific to one note are described in that note. In particular, the ICRC has applied judgment in developing its accounting policies with respect to contributions (refer to Note [2A]). Estimates and assumptions are particularly relevant for the determination of the non-current employee benefit liabilities (refer to Note [4F]).

The ICRC is subject to risks and uncertainties which may lead to actual results differing from these estimates, both positively and negatively. Specific financial risks for the ICRC are discussed in Note [4D] on Financial risk management objectives and policies.

### 1D. Changes in accounting policies and disclosures

The ICRC has adopted all new or amended standards (IFRS) and interpretations (IFRS IC) which are effective for the financial year 2017. The implementation of the new or amended standards has not had any material impact on the ICRC's consolidated financial statements.

### 1E. Standards issued but not yet effective

The IASB has issued a number of new IFRS standards, amended standards and IFRS IC, which are not yet effective for the financial year ended 31 December 2017. The ICRC has assessed that the impact of implementing IFRS 9 "Financial Instruments" and IFRS 15 "Revenue from Contracts with Customers" in 2018 will likely not be material, and is currently assessing the effect of implementing IFRS 16 "Leases", which is effective one year later.

All other new or amended standards and interpretations not yet effective are currently not expected to have any material impact on the ICRC's consolidated financial statements.

### 2. FUNDING

### 2A. Contributions

- ▶ Contributions, designated for general use by the ICRC, are recognized as revenue upon receipt of a written confirmation from the donor. In the absence of such a confirmation, the contribution is recognized upon receipt of cash.
- ▶ Contributions received after the reporting date, but designated for use in the reporting period, are recognized as revenue in the reporting period.
- ▶ Contributions designated for use after the reporting date are reported as deferred income in the consolidated statement of financial position and recognized as revenue in the year designated by the donor.
- ▶ Contributions that are based on contracts for specific projects are reported as deferred income and recognized as revenue as the associated expense is incurred.
- ▶ Contributions that will fall due after five years or are estimated as unlikely to be paid are not accounted for and are disclosed as contingent assets owing to uncertainties associated with their receipt. In 2017, contributions amounting to CHF 1.1 million (2016: CHF 1.4 million) were considered contingent assets.
- ▶ Where funding agreements impose performance conditions which must be met before ICRC is entitled to the funding, the income is deferred as a liability until it is probable that the conditions have been met. Performance conditions generally relate to the completion of specified activities or the achievement of efficiency levels.
- ▶ Contributions are mainly received in cash but may be received in kind (goods or fixed assets) or in services (staff, means of transport or rent).
- ▶ Contributions in kind and in services are recognized as revenue at their estimated fair value on the date of receipt of the goods or services or the date the donated fixed assets are available for use.
- ▶ Contributions in cash for direct funding of the costs of purchasing or constructing specific fixed assets are fully recognized under operating income upon receipt of the cash.

### Range of donors

Contributions and joint appeals are received from a wide range of donors:

| (CHF million)                                       | 2017    | 2016    |
|---|---------|---------|
| Governments   | 1,500.7 | 1,407.5 |
| European Commission                                 | 166.2   | 160.2   |
| Private sources                                     | 48.1    | 51.0    |
| National Societies and the International Federation | 53.2    | 31.1    |
| Public sources                                      | 7.3     | 8.1     |
| International and supranational organizations       | 24.0    | 2.7     |
| Total Contributions                                 | 1,799.0 | 1,661.0 |

Public sources are defined as federal, cantonal and municipal government bodies, whereas private sources are defined as individuals, foundations, legacies, private companies and associations. International and supranational organizations include UN agencies, the World Bank Group and non-governmental organizations.

### **Earmarking**

- ▶ Contributions restricted to no other purpose than general ICRC field operations are considered non-earmarked.
- ▶ Contributions restricted to a given region, country or programme (worldwide) are considered loosely earmarked.
- ▶ Contributions restricted to a country are considered country-earmarked.
- ▶ Contributions restricted to a project or sub-programme are considered tightly earmarked.

The table below shows the overall framework for the earmarking of contributions.

| (CHF million)                   | 2017    | 2016    |
|---------------------------------|---------|---------|
| Non-earmarked contributions     | 372.6   | 377.5   |
| Loosely earmarked contributions | 116.6   | 121.2   |
| Country-earmarked contributions | 1,033.1 | 907.0   |
| Tightly earmarked contributions | 277.1   | 254.8   |
| Total Contributions             | 1,799.0 | 1,661.0 |

### 2B. Accounts receivable

- ▶ Contributions receivable are amounts due from donors and recognized upon receipt of a written agreement. The accounts receivable are stated at nominal value, net of an allowance to cover the risk of non-payment.
- ▶ Management specifically analyzes contributions receivable, historical trends and current economic trends when assessing the adequacy of the allowance. The allowance is made on the basis of a specific individual review of all significant open positions. For those positions not specifically reviewed, the allowance is made using different rates based on the ageing of the receivables and in light of past experience. The amount of impairment loss is recognized in the consolidated statement of income. When a contribution receivable is uncollectible, it is derecognized.
- ▶ Contributions receivable due more than 12 months and less than five years after the reporting date are recorded as long-term receivables and discounted to their present value. The carrying values of long-term receivables and deferred income are based on the estimated expected future cash-flows, discounted using the rates on the dates the pledges were signed.

FIGURES ARE IN CHF MILLION AND ROUNDING RULES ARE PRESENTED IN NOTE [1B]

The nature of the accounts receivable is as follows:

| (CHF million)                                   | 2017  | 2016  |
|---|-------|-------|
| Contributions receivable in less than 12 months | 283.7 | 194.2 |
| Other receivables                               | 8.9   | 5.8   |
| Sub-total Current accounts receivable           | 293.0 | 200.0 |
| Contributions receivable in more than 12 months | 289.0 | 48.0  |
| Total Accounts receivable                       | 582.0 | 248.0 |

There are no standard payment terms for contributions, as the timing of payments is usually specified in each donor contract.

Revenue relating to future years is recorded as deferred income. Revenue deferred for more than 12 months after the reporting date is recorded as non-current and discounted to its present value at the reporting date.

| (CHF million)   | Note | 2017  | 2016  |
|---|------|-------|-------|
| Deferred income related to contributions in less than 12 months |      | 248.0 | 188.0 |
| Deferred income related to contributions in more than 12 months |      | 287.2 | 45.4  |
| Deferred income related to government loans                     | [4B] | 11.0  | 10.8  |
| Sub-total Non-current deferred income                           |      | 298.0 | 56.0  |
| Total Deferred income   |      | 546.0 | 244.0 |

### 2D. Reserves

Reserves are composed of the surplus or deficit from operating and non-operating activities. Accumulated reserves are classified as either restricted (permanently or temporarily) or unrestricted reserves.

### Unrestricted reserves

Unrestricted reserves designated by the Assembly are not subject to any legal or third-party restrictions and can be allocated as the ICRC Assembly sees fit. Unrestricted reserves may be designated for specific purposes to meet future obligations or risks.

| (CHF million)                      | At 1 January<br>2016 | Use/release<br>during 2016 | Allocation 2016 | At 31 December<br>2016 | Use/release<br>during 2017 | Allocation 2017 | At 31 December<br>2017 |
|------------------------------------|----------------------|----------------------------|-----------------|------------------------|----------------------------|-----------------|------------------------|
| Future operations                  | 250.8                | -                          | 20.1            | 270.9                  | -                          | 18.9            | 289.8                  |
| Assets replacement                 | 231.9                | -0.5                       | 20.8            | 252.2                  | -1.3                       | 30.6            | 281.5                  |
| Operational risks                  | 21.8                 | -2.8                       | 2.3             | 21.3                   | -                          | 0.6             | 21.9                   |
| Financial risks                    | 29.5                 | -2.1                       | 3.2             | 30.7                   | -3.4                       | 6.8             | 34.1                   |
| Specific projects                  | 0.9                  | -                          | 0.5             | 1.4                    | -0.6                       | -               | 0.8                    |
| Human resources                    | -233.0               | -70.9                      | 4.2             | -299.7                 | -2.7                       | 144.5           | -157.8                 |
| <b>Total Unrestricted reserves</b> | 302.0                | -76.0                      | 51.0            | 277.0                  | -8.0                       | 201.0           | 470.0                  |

### Future operations reserves

The future operations reserves are intended for situations with insufficient operational funding. The theoretical level is estimated at CHF 570.4 million (in 2016: CHF 516.0 million) based on an average of four months of expenses in cash, kind and services (including overheads) over the previous four years and the next year's initial budget, both at headquarters and in the field.

# Assets replacement reserves

The ICRC sets aside funds for capital expenses on real estate and equipment, in order to be able to make investments that are essential for its operations regardless of short-term financial fluctuations. These reserves also contain funds received from donors for specific fixed assets, and the corresponding reserves are amortized over the life of the related asset.

### Operational risks reserves

These are reserves relating to insurance coverage and to potential litigation.

### Financial risks reserves

The financial risks reserves cover the risks of exchange rate variations and price fluctuations in securities. The foreign-exchange reserve target amount is estimated at the value at risk (VaR) using a 95% confidence interval (see Note [4D] for the method of calculation).

### Specific projects reserves

Allocations for specific projects relate to contracts signed by ICRC headquarters during the financial year for which goods and/or services had not been delivered by the end of the year.

### Human resources reserves

The human resources reserves include the effects of under-coverage of the defined benefit pension plan for CHF -165.8 million (2016: CHF -307.7 million). The human resources reserves have shown a negative balance since 2011, when changes in employee benefit accounting resulted in the immediate recognition of re-measurement gains and losses in the period in which they arise.

Other human resources reserves of CHF 8.0 million (2016: CHF 8.0 million) were initially set aside to cover future payments to management and staff under agreements for post-employment benefits, including early retirement. In 2013, management decided to optimize the headquarters' structures via restructuring, reorganization, relocation and outsourcing. As a consequence, the ICRC signed a restructuring plan with the staff representatives in July 2014. The plan covers all Geneva-based staff who lose their jobs because of these optimization efforts. Restructuring is expected to be completed by 31 December 2018.

### Temporarily restricted reserves for the funding of operations

### Donors' restricted contributions

Donors' restricted contributions may exceed specific expenses incurred in the field or at headquarters for the reporting period, resulting in a temporary surplus in funding. The cumulative excess is carried forward to the following year and recorded in reserves as Donors' restricted contributions. When the surplus funds cannot be used, the ICRC either obtains agreement from the donors to reallocate the funds for a different use or reimburses the funds to the donor, in which case they are recognized as a liability.

### Field operations with temporary deficit funding

The ICRC incurs expenses for field operations which may not be fully funded by designated contributions, resulting in a temporary deficit for the reporting period. At year-end, management estimates the expected funding necessary to cover the expenses incurred and allocates non-earmarked and loosely earmarked contributions available to field operations. The net position is reported as Field operations with temporary deficit funding in the reserves. Changes in these estimates could result in the need to re-assess the temporarily restricted reserves for the funding of operations.

The changes in temporarily restricted reserves for the funding of operations are summarized as follows:

| (CHF million)                                   | At 1 January<br>2016 | Increase/ (decrease)<br>during 2016 |       | Increase/ (decrease)<br>during 2017 | At 31 December<br>2017 |
|---|----------------------|-------------------------------------|-------|-------------------------------------|------------------------|
| Field operations with temporary surplus funding | 39.4                 | 49.3                                | 88.7  | 42.8                                | 131.5                  |
| Headquarters restricted contributions           | 0.7                  | -0.4                                | 0.3   | -                                   | 0.3                    |
| Donors' restricted contributions                | 40.1                 | 48.9                                | 89.0  | 42.8                                | 131.8                  |
| Field operations with temporary deficit funding | -52.3                | 2.3                                 | -50.0 | -36.0                               | -86.0                  |
| Total Reserves for the funding of operations    | -12.0                | 51.0                                | 39.0  | 7.0                                 | 46.0                   |

### Temporarily restricted reserves for the funding of Innovation

The unspent restricted reserves amounting to CHF 2.0 million (2016 - nil) relating to the activities supervised by the Innovation Board are shown separately for management information purposes.

### d. Permanently restricted reserves for the funds and foundations

The reserves relating to the six funds and two foundations controlled by the ICRC are permanently restricted for the ICRC, as the use and allocation of these reserves are decided by the respective boards of the funds and foundations.

The permanently restricted reserves are summarized as follows:

| (CHF million)   | 2017 | 2016 |
|---|------|------|
| Foundation for the International Committee of the Red Cross                   | 24.8 | 24.3 |
| French Fund Maurice de Madre  | 4.9  | 4.8  |
| The ICRC MoveAbility Foundation (formerly ICRC Special Fund for the Disabled) | 3.4  | 3.6  |
| Clare Benedict Fund   | 2.3  | 2.2  |
| Omar El Mukhtar Fund  | 1.1  | 1.0  |
| Paul Reuter Fund  | 0.7  | 0.7  |
| Jean Pictet Fund  | 0.7  | 0.6  |
| Florence Nightingale Medal Fund   | 0.7  | 0.6  |
| Augusta Fund  | -    | 0.1  |
| Total Reserves for the funds and foundations                                  | 38.0 | 38.0 |

In December 2015, the 32nd International Conference of the Red Cross and Red Crescent validated the dissolution of the Augusta Fund and the transfer of its capital to the Florence Nightingale Medal Fund. The ICRC was instructed to make the arrangements for this dissolution in 2016. The net assets of the Augusta Fund, as reported in their statutory financial statements at 31 December 2016, were transferred to the Florence Nightingale Medal Fund in 2017.

The name of the ICRC Special Fund for the Disabled was formally changed to The ICRC MoveAbility in July 2017.

### **OPERATIONS** 3.

### 3A. Operating expenses

Operating expenses are defined as direct programme-oriented expenses incurred in order to carry out the ICRC's humanitarian mission. Non-operating expenses are defined as not directly related to the ICRC's mission and/or incurred in the management of cash and investments.

For management reporting purposes, costs are analysed as relating to "field", "headquarters", "innovation" or "funds and foundations" and the effect of IAS 19 on staff costs is shown separately. The breakdown of operating expenses for the past two years is as follows:

| 2017 (CHF million)   | Field        | Headquarters | Innovation  | Funds and<br>Foundations | IAS 19 effect | Total 2017   |
|--|--------------|--------------|-------------|--------------------------|---------------|--------------|
| Staff costs  | 581.0        | 154.9        | -           | 2.6                      | -7.7          | 731.0        |
| Purchase of goods and materials                                    | 382.5        | 2.8          | -           | 0.1                      | -             | 385.0        |
| Rentals  | 162.6        | 3.4          | -           | 0.1                      | -             | 166.0        |
| Other expenses   |              |              |             |                          |               |              |
| - Financial assistance   | 131.5        | 2.2          | -           | 2.0                      | -             | 135.7        |
| - General expenditure  | 95.2         | 32.2         | 0.1         | 0.3                      | -             | 127.8        |
| - Mission costs  | 74.5         | 6.8          | -           | 0.5                      | -             | 81.7         |
| - Sub-contracted maintenance                                       | 75.1         | 2.4          | -           | -                        | -             | 77.5         |
| - Depreciation   | 35.6         | 9.9          | -           | -                        | -             | 45.5         |
| Sub-total Other expenses   | 411.8        | 53.3         | 0.1         | 2.9                      | -             | 468.0        |
| Total 2017 Operating expenditure                                   | 1,537.6      | 214.4        | 0.1         | 5.7                      | -7.7          | 1,750.0      |
|  |              |              |             |                          |               |              |
| 2016 (CHF million)   | Field        | Headquarters | Innovation  | Funds and<br>Foundations | IAS 19 effect | Total 2016   |
| Staff costs  | 529.1        | 148.2        | -           | 2.1                      | -18.8         | 661.0        |
| Purchase of goods and materials                                    | 348.6        | 2.3          | -           | 0.2                      | -             | 351.0        |
| Rentals  | 157.0        | 3.3          | -           | 0.1                      | -             | 160.0        |
| Other expenses   |              |              |             |                          |               |              |
| - Financial assistance   | 99.5         | 0.8          | -           | 1.6                      | -             | 101.9        |
| - General expenditure  | 81.6         | 31.5         | -           | 0.3                      | -             | 113.4        |
|  |              |              |             |                          |               |              |
| - Mission costs  | 67.4         | 6.2          | -           | 0.4                      | -             | 74.0         |
| <ul><li>Mission costs</li><li>Sub-contracted maintenance</li></ul> | 67.4<br>60.9 | 6.2<br>2.3   | -           | 0.4<br>0.2               | -             | 74.0<br>63.4 |
|  |              |              | -<br>-      | ***                      | -<br>-        |              |
| - Sub-contracted maintenance                                       | 60.9         | 2.3          | -<br>-<br>- | ***                      | -             | 63.4         |

Operating expenses are mostly in cash but can take the form of goods (in kind) or services. Operating expenses in kind and in services amounted to CHF 4.4 million and CHF 8.1 million respectively (2016: CHF 3.6 million and CHF 7.2 million respectively).

### 3B. Staff costs

| (CHF million)  | Note | 2017  | 2016  |
|--|------|-------|-------|
| Wages and salaries   |      | 578.8 | 530.5 |
| Social insurance and social benefits                         |      | 79.7  | 70.3  |
| Staff costs as contributed services                          |      | 5.1   | 3.6   |
| Post-employment benefit costs for defined contribution plans |      | 5.5   | 5.4   |
| Post-employment benefit costs for defined benefit plans      | [4F] | 62.0  | 50.8  |
| Total Staff costs  |      | 731.0 | 661.0 |

The ICRC has a defined contribution plan for its employees: the "Contribution Suppletive Plan". The expected contributions for this plan in 2018 amount to CHF 13.6 million. At 31 December 2017, the ICRC recognized a liability of CHF 41.3 million (2016: CHF 35.8 million) with respect to this plan within non-current employee liabilities (see Note [4F]). Expenses for the defined contribution post-employment benefit plan are recognized in the period in which the related services are provided by the staff.

The ICRC has three defined benefit plans for its employees. For post-employment defined benefit plans, the total pension cost and the defined benefit liability are determined by applying the projected unit credit method using actuarial assumptions. The components of the defined benefit cost are recognized and presented as follows:

- ▶ Within other non-operating expenses/(income): net interest on the net defined benefit liability/(asset) comprising the interest income on plan assets (measured using the same discount rate as that applied for the defined benefit obligation) and the interest expense (increase in present value of the defined benefit obligation as the date of settlement moves one period closer).
- ▶ In other comprehensive income: all re-measurement gains and losses on defined benefit plans are immediately recognized as other comprehensive income in the period they occur.

Further details of the ICRC's defined benefit plans and the related liabilities can be found in Note [4F].

Current employee benefit liabilities are broken down as follows:

| (CHF million)                               | 2017 | 2016 |
|---|------|------|
| Social security and insurance contributions | 16.4 | 13.1 |
| Salaries due to staff                       | 14.6 | 12.8 |
| Staff vacation accruals                     | 31.3 | 26.2 |
| Total Current employee benefit liabilities  | 62.0 | 52.0 |

The average number of employees during these financial years was as follows:

|   | 2017   | 2016   |
|---|--------|--------|
| In the field                                |        |        |
| Mobile staff hired by ICRC                  | 2,304  | 2 148  |
| Mobile staff seconded by National Societies | 116    | 108    |
| Resident staff under ICRC contract          | 13,151 | 12,209 |
|   | 15,571 | 14,465 |
| At headquarters                             |        |        |
| Staff hired by ICRC                         | 1,016  | 984    |
| Total Average number of employees           | 16,587 | 15,449 |

### 3C. Related parties and management compensation

The ICRC defines related parties as key management personnel or persons with authority and responsibility for planning, directing and controlling the ICRC's activities. Related parties are the ICRC directors and senior management, and close members of their families or households. The members of the Assembly - the supreme governing body of the ICRC - are also identified as related parties.

There were no transactions with key management personnel except those described below. With the exception of the president and the permanent vice-president, none of the other members of the Assembly, or any person related to them, received any remuneration from the ICRC during the year. Neither the non-permanent members of the Assembly, nor persons related to or having business ties with them, received remuneration from the ICRC during the year.

The salaries and benefits of the ICRC's president, permanent vice-president, six directors and head of Internal Audit are set by the Remuneration Commission. Their total remuneration below includes employer expenses for social insurance and social benefits. They received no other salaries or benefits (e.g. fringe benefits, loans, etc.).

| (CHF million)   | 2017 | 2016 |
|---|------|------|
| Short-term employee benefits                          | 2.9  | 2.9  |
| Post-employment benefits and other long-term benefits | 0.7  | 0.7  |
| Total Remuneration of related parties                 | 3.6  | 3.6  |

### 3D. Rentals

Lease incentives received are recognized in the consolidated statement of income as an integral part of the total lease expense.

| 0 1                             |       | 1     |
|---------------------------------|-------|-------|
| (CHF million)                   | 2017  | 2016  |
| Premises and equipment          | 62.5  | 58.4  |
| Transport                       | 100.8 | 98.5  |
| Sub-total Operating leases      | 163.3 | 156.9 |
| Rentals as contributed services | 2.9   | 3.4   |
| Total Rentals                   | 166.0 | 160.0 |

The ICRC committed to pay the following non-cancellable rentals in the coming years:

| (CHF million)                       | 2017 | 2016 |
|-------------------------------------|------|------|
| Due within 12 months                | 12.3 | 10.0 |
| Due within 2 to 5 years             | 15.0 | 17.9 |
| Due in over 5 years                 | 1.2  | 1.1  |
| Total Non-cancellable lease payable | 28.5 | 29.0 |

### 3E. Overheads and administrative costs

For internal reporting purposes, an additional 6.5% is added to the budget of each operation for cash and service movements as a contribution provided to headquarters. Headquarters support includes services essential to an operation's success, such as human resources, finance, logistics and IT. In internal and donor reporting, the re-measurement of pension gains and losses (IAS 19 effect on pension plans) is presented separately.

### Overheads

The following analysis reconciles these audited financial statements with the appeals for the past two years:

| 2017 (CHF million)                         | Field    | Headquarters | Innovation | Funds and<br>Foundations | IAS 19 effect | Total 2017 |
|--|----------|--------------|------------|--------------------------|---------------|------------|
| Consolidated contributions                 | 1,641.1  | 151.8        | 2.0        | 4.5                      | -             | 1,799.0    |
| Less funds and foundations                 | -        | -            | -          | -4.5                     | -             | -4.5       |
| Internal allocation from field budget      | -        | 99.6         | -          | -                        | -             | 99.6       |
| Income as per appeals                      | 1,641.1  | 251.4        | 2.0        | -                        | -             | 1,894.5    |
| Consolidated operating expenditure         | -1,537.6 | -214.4       | -0.1       | -5.7                     | 7.7           | -1,750.0   |
| Less funds and foundations                 | -        | -            | -          | 5.7                      | -             | 5.7        |
| Less IAS 19 effect on pension plans        | -        | -            | -          | -                        | -7.7          | -7.7       |
| Internal allocation to headquarters budget | -99.6    | -            | -          | -                        | -             | -99.6      |
| Expenditure as per appeals                 | -1,637.2 | -214.4       | -0.1       | -                        | -             | -1,851.7   |

| 2016 (CHF million)                         | Field    | Headquarters | Innovation | Funds and<br>Foundations | IAS 19 effect | Total 2016 |
|--|----------|--------------|------------|--------------------------|---------------|------------|
| Consolidated contributions                 | 1,508.8  | 147.2        | -          | 4.4                      | -             | 1,661.0    |
| Less funds and foundations                 | -        | -            | -          | -4.4                     | -             | -4.4       |
| Internal allocation from field budget      | -        | 89.0         | -          | -                        | -             | 89.0       |
| Income as per appeals                      | 1,508.8  | 236.2        | -          | -                        | -             | 1,745.0    |
| Consolidated operating expenditure         | -1,373.0 | -203.7       | -          | -4.8                     | 18.8          | -1,563.0   |
| Less funds and foundations                 | -        | -            | -          | 4.8                      | -             | 4.8        |
| Less IAS 19 effect on pension plans        | -        | -            | -          | -                        | -18.8         | -18.8      |
| Internal allocation to headquarters budget | -89.0    | -            | -          | -                        | -             | -89.0      |
| Expenditure as per appeals                 | -1,462.0 | -203.7       | -          | -                        | -             | -1,665.7   |

### b. Administrative costs

The following cost centres at headquarters are classified as administrative rather than direct programme-oriented expenses:

- ▶ The president's office, the directorate and management
- ▶ Finance and administration
- ▶ Human resources
- Fundraising
- ▶ Information systems and archives

Their total administrative cost in 2017 amounts to CHF 140.8 million, which represents 8.0% of the ICRC's operating expenses (2016: CHF 135.8 million or 8.6%).

### 3F. Inventories

- ▶ Inventories held at headquarters, at the principal regional distribution centres in Nairobi (Kenya), Abidjan (Ivory Coast) and Amman (Jordan), and in the main warehouses in Afghanistan, Beijing, Cameroon, Colombia, the Democratic Republic of Congo, Iraq, Israel and the occupied territories, Lebanon, Pakistan, the Philippines, Russia and Ukraine were considered uncommitted inventories at 31 December 2017. The expense is recognized at the moment such inventories are delivered or consumed.
- ▶ Inventories are recorded at cost and include expenses incurred in acquiring the inventories and bringing them to their present location and condition. The ICRC periodically reviews its inventory for excess, obsolescence and declines in market value below cost, and records an allowance against the inventory balance for any such declines. Obsolete inventories are written off.
- ▶ In various delegations, certain inventories are held on behalf of beneficiaries for operational reasons. These are considered committed and are included in expenses owing to the nature of ICRC operations. Committed goods in the field are not recorded in inventory unless they have not yet been designated.

| (CHF million)   | 2017 | 2016 |
|---|------|------|
| Medical and physical rehabilitation                           | 49.1 | 27.1 |
| Relief  | 30.5 | 32.2 |
| Water and habitat   | 8.2  | 8.5  |
| Other inventories, net of allowances for obsolete inventories | 1.5  | 5.5  |
| Total Inventories   | 89.0 | 73.0 |

The allowance for obsolete inventories at 31 December 2017 was CHF 10.9 million (2016: CHF 7.3 million).

### 3G. Tangible and intangible assets

- ▶ Tangible assets are measured on initial recognition at cost.
- ▶ Contributed assets are either assets funded by contributions in cash for assets, or assets donated in kind, which are recognized at their fair value.
- ▶ Subsequent expenses are capitalized only when they increase the future economic benefits embodied in the item of property and equipment and are otherwise recognized in the consolidated statement of income.

- ▶ Intangible assets acquired separately are measured on initial recognition at cost.
- ▶ Internally generated intangible assets are not capitalized when the expenses attributable to the asset cannot be reliably measured; they are therefore reflected in the consolidated statement of income in the year in which the expense is incurred.
- ▶ Depreciation and amortization of tangible and intangible assets with finite useful lives is calculated using the "straight line" method so as to depreciate/amortize the acquisition cost over the asset's estimated useful life, which is as follows:

| Tangible assets                               | Useful life     |
|---|-----------------|
| Buildings and land improvements – Switzerland | 20 to 70 years  |
| Buildings – other countries                   | 3 to 20 years   |
| Fixed installations                           | 10 years        |
| Equipment and vehicles                        | 5 to 8 years    |
| Hardware (IT equipment)                       | 3 years         |
| Land  | Not depreciated |
| Intangible assets                             |                 |
| Software                                      | 5 years         |

- ▶ Tangible and intangible assets with finite useful lives are assessed for impairment whenever there is an indication that the asset may be impaired. The amortization period and method are reviewed at least at each financial year-end.
- ▶ Intangible assets with indefinite useful lives are tested for impairment annually. Such intangibles are not amortized. The useful life of an intangible asset with an indefinite life is reviewed annually to determine whether the indefinite life assessment continues to be supportable. If not, the change in the useful life assessment from indefinite to finite is made on a prospective basis.

| 2017 (CHF million)                  | Land, buildings and fixed installations | Equipment | Vehicles | Total<br>Tangible assets | Total<br>Intangible assets |
|-------------------------------------|---|-----------|----------|--------------------------|----------------------------|
| Net carrying value 1 January 2017   | 145.8                                   | 8.9       | 43.9     | 199.0                    | 60.0                       |
| Additions                           | 19.3                                    | 4.4       | 17.0     | 40.7                     | 23.9                       |
| Disposals                           | -                                       | -         | -1.0     | -1.0                     | -                          |
| Depreciation charge for the year    | -10.1                                   | -3.3      | -15.2    | -28.6                    | -15.5                      |
| Net carrying value 31 December 2017 | 155.0                                   | 9.9       | 44.7     | 210.0                    | 68.0                       |
| Gross value                         | 246.9                                   | 35.6      | 113.3    | 395.8                    | 120.0                      |
| Accumulated depreciation            | -91.9                                   | -25.7     | -68.6    | -186.2                   | -51.9                      |
| Net carrying value 31 December 2017 | 155.0                                   | 9.9       | 44.7     | 210.0                    | 68.0                       |

| 2016 (CHF million)                  | Land, buildings and fixed installations | Equipment | Vehicles | Total<br>Tangible assets | Total<br>Intangible assets |
|-------------------------------------|---|-----------|----------|--------------------------|----------------------------|
| Net carrying value 1 January 2016   | 147.8                                   | 9.2       | 46.2     | 203.0                    | 51.0                       |
| Additions                           | 7.4                                     | 2.7       | 13.1     | 23.2                     | 19.3                       |
| Disposals                           | -                                       | -0.1      | -0.6     | -0.7                     | -                          |
| Depreciation charge for the year    | -9.4                                    | -3.0      | -14.7    | -27.1                    | -10.9                      |
| Net carrying value 31 December 2016 | 145.8                                   | 8.9       | 43.9     | 199.0                    | 60.0                       |
| Gross value                         | 227.6                                   | 35.0      | 107.3    | 369.9                    | 112.6                      |
| Accumulated depreciation            | -81.8                                   | -26.1     | -63.4    | -171.3                   | -52.9                      |
| Net carrying value 31 December 2016 | 145.8                                   | 8.9       | 43.9     | 199.0                    | 60.0                       |

A majority of the land, buildings and fixed installations are located in Switzerland, with a gross value of CHF 205.6 million (2016: CHF 195.5 million).

At 31 December 2017, tangible assets included work in progress for CHF 7.7 million, for construction and renovation of buildings (2016: CHF 2.7 million).

Intangible assets included CHF 20.8 million for software in development acquired externally (2016: CHF 23.1 million). The ICRC still uses some fully amortized software with a gross value of CHF 20.3 million.

### 3H. Commitments

# Capital and contractual commitments

| (CHF million)  | 2017 | 2016 |
|--|------|------|
| Commitments for vehicle purchases and building renovations | 13.5 | 7.7  |
| Commitments toward IT projects                             | 2.1  | 2.9  |
| Total Capital commitments                                  | 15.6 | 10.6 |
| Open purchase orders                                       | 64.9 | 62.9 |
| Total Contractual commitments                              | 64.9 | 62.9 |

### Contingent liabilities 3I.

The ICRC has operational claims that are principally legal in nature (for example local employment and rental contracts), the definite amount and exact timing of each claim being subject to various legal proceedings in the country in which it has arisen. Those items that management considers will probably be paid have been recorded as provisions and the balance, deemed to be contingent liabilities, amounts to CHF 9.7 million (2016: CHF 4.5 million).

### **MANAGEMENT OF FUNDS** 4.

### 4A. Cash and cash equivalents

- ▶ The ICRC considers cash on hand, cash at banks and short-term deposits with an original maturity of three months or less to be Cash and cash equivalents. Term deposits with an original maturity of over three months are classified as current and/or non-current investments (refer to Note [4C]).
- ▶ Cash at banks earns interest at floating rates based on prevailing bank rates.
- Bank overdrafts that are repayable on demand and form an integral part of the ICRC's cash management are included as a component of cash and cash equivalents in the consolidated statement of cash-flows.

| 1  |       |       |
|--|-------|-------|
| (CHF million)                                | 2017  | 2016  |
| Cash at banks and on hand, net of overdrafts | 211.0 | 218.5 |
| Short-term deposits                          | 89.7  | 71.3  |
| Total Cash and cash equivalents              | 301.0 | 290.0 |

At 31 December 2017, the ICRC could draw on CHF 150.0 million (2016: CHF 155.0 million) of undrawn committed borrowing facilities in respect of which all prior conditions had been met.

### 4B. Loans and borrowings

All loans are recorded at fair value at initial recognition, which is the present value of expected future cash-flows, discounted using a market interest rate. The difference between the cost and the fair value at initial recognition is recognized as deferred income in Note [2C]. The deferred income is subsequently recognized over the loan period.

### Loans from the Foundation for Buildings for International Organizations (FIPOI)

At 31 December 2017, there were two interest-free loans related to buildings, both granted by a governmental body. The nominal values of these unsecured loans were:

- ▶ CHF 9.8 million (2016: CHF 9.8 million) for the training centre in Ecogia, Geneva (final repayment in 2049); and
- ▶ CHF 26.0 million (2016: CHF 26.0 million) for the logistics building in Geneva (final repayment in 2060).

In 2017, the FIPOI granted a loan of CHF 9.9 million towards the cost of the renovation of the main Carlton building in Geneva, Switzerland, of which CHF 3.7 million was received in 2017. The FIPOI will provide the remaining funds in two instalments over the period 2018 to 2019. This loan will be repaid over 30 years (final repayment in 2047) and bears interest of 0.5%.

### Loans for the Programme for Humanitarian Impact Investment ("PHII") b.

In July 2017, loans were provided by private and corporate investors to finance the PHII focused on the construction and operation of physical rehabilitation centers in the Democratic Republic of the Congo, Mali and Nigeria. These loans totalling CHF 19.6 million are payable by the lenders in two equal instalments. The first instalment of CHF 9.8 million was received in August 2017. The final instalment of CHF 9.8 million is due in July 2018. The loans are repayable in one instalment in 2022. Depending on the achievement of certain staff efficiency ratio (SER) performance levels, the principal amount repayable ranges between CHF 10.4 million and CHF 25.0 million. The loans bear interest of 2.0% for each of the first four years 2018 to 2021. The interest for the fifth year 2022 is embedded in the variable principal amount repayable. These loans will be funded by correlated amounts from donors participating in the programme. The correlated pledges are recognized as long-term receivables in the financial statements.

There is a risk, currently evaluated by management to be remote, that the SER will deteriorate between the inception and the end of the programme. In this case, ICRC would have to contribute 10% of the expenditure budget, equivalent to CHF 2.0 million at reporting date exchange rates, and the lenders would lose some of their principal i.e. part of the ICRC's liability would be converted to a donation.

# Loan repayment terms

The terms of all loan repayments are as follows:

| (CHF million)           | 2017 | 2016 |
|-------------------------|------|------|
| Due within 12 months    | 0.6  | 0.6  |
| Due within 2 to 5 years | 13.0 | 2.3  |
| Due in over 5 years     | 17.7 | 15.7 |
| Total Unsecured loans   | 31.3 | 18.6 |

### 4C. Investments

In accordance with its documented investment management policy, the ICRC classifies its investments in two categories:

### At fair value through profit or loss

- Financial assets at fair value through profit or loss are financial assets held-for-trading. A financial asset is classified in this category if acquired principally for the purpose of selling in the short term and presented within current assets.
- ▶ Held-for-trading investments are recognized and derecognized on the trade date that the ICRC, or the portfolio manager acting on behalf of the ICRC, commits to purchasing or selling them.
- ▶ The financial assets held-for-trading are measured at fair value through profit or loss (Refer to Note [4E]).
- ▶ Fair value gains or losses, and dividend and interest income, are recognized in the consolidated statement of income. Transaction costs are also recognized in the consolidated statement of income as incurred.

### Held-to-maturity

- ▶ When the ICRC has the positive intent and ability to hold debt securities to maturity, such financial assets are classified as held-to-maturity. Bonds in this category are classified as current investments if expected to be settled within 12 months; otherwise, they are classified as non-current assets.
- ▶ Held-to-maturity investments are recognized initially at fair value plus any directly attributable transaction costs. Subsequent to initial recognition, held-to-maturity investments are measured at amortized cost using the effective interest rate, less any impairment losses.
- ▶ At the end of each reporting period, the ICRC assesses whether there is objective evidence that a debt security measured at amortized cost is impaired. If there is objective evidence that an impairment loss on financial assets measured at amortized cost has been incurred, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash-flows (excluding future credit losses that have not been incurred), discounted at the financial asset's original effective interest rate.
- ▶ If, in a subsequent year, the amount of the estimated impairment loss increases or decreases because of an event occurring after the impairment was recognized, the previously recognized impairment loss is increased or reduced by adjusting the bond's carrying amount. Any reversal is limited to the extent that the new carrying amount does not exceed the amortized cost that would have been reached in the absence of impairment.

| (CHF million)   | Note | 2017  | 2016  |
|---|------|-------|-------|
| Investments at fair value through profit or loss                  |      |       |       |
| - Short-term deposits with an original maturity over three months | [4A] | 4.3   | 3.6   |
| - Quoted debt securities  |      | 74.4  | 74.8  |
| - Quoted high yield debt funds                                    |      | 10.0  | -     |
| - Quoted equity securities  |      | 106.2 | 92.2  |
| Investments held-to-maturity                                      |      |       |       |
| - Quoted debt securities with a maturity below 12 months          |      | 35.8  | 30.2  |
| Sub-total Current investments                                     |      | 231.0 | 201.0 |
| Investments held-to-maturity                                      |      |       |       |
| - Quoted debt securities with a maturity over 12 months, net      |      | 92.0  | 103.0 |
| Sub-total Non-current investments                                 |      | 92.0  | 103.0 |
| Total Investments   |      | 323.0 | 304.0 |

### 4D. Financial risk management objectives and policies

The ICRC has various financial assets, such as cash and cash equivalents, investments, other financial assets and accounts receivable. The main financial liabilities comprise loans, accounts payable and accrued expenses.

The main risks arising from these financial assets and liabilities are market risk and its subsets (foreign currency and interest rate risks, as well as equity price risk), credit/counterparty risk and liquidity risk, which are summarized below.

These risks are managed through several treasury policies. Compliance with these policies is monitored by the Treasury Committee, which is composed of the director of financial resources and logistics, the head of finance, the head of accounting and the treasurer. These financial risk management policies in force have been approved by the Assembly Council. These various policies are submitted by the Treasury Committee to the Assembly Council for adoption.

### Foreign currency exposure and risks

The foreign currency risk is the risk that the financial statements for a particular period or as at a certain date may be affected by changes in the value of transactions executed in foreign currencies owing to fluctuations.

Exposure to fluctuations in foreign exchange (FX) rates arises from transactions denominated in currencies other than the Swiss franc. For instance, the ICRC is exposed to currency risk through contribution pledges and PHII loans denominated in foreign currencies.

In addition, exchange rate fluctuations can have a significant impact on the consolidated statement of income. The currencies giving rise to this risk are primarily the euro, the pound sterling and the US, Australian and Canadian dollars. The FX exposure on the long-term receivables in foreign currencies is offset by the FX exposure on the related deferred income liability. No hedge accounting is applied.

### Forward foreign currency contracts

At year-end, the following positions of forward foreign currency contracts were open:

| (CHF million)                  | 2017  | 2016  |
|--------------------------------|-------|-------|
| Purchase of foreign currencies | 0.2   | 6.5   |
| Sale of foreign currencies     | -29.1 | -47.3 |

These contracts have a maturity of less than one year.

### Exposure management

The ICRC uses derivative financial instruments – spots, forward contracts and swaps – to hedge its exposure to foreign currency risks. The forward foreign currency contracts have maturities of less than 12 months after the reporting date. Where necessary, the contracts are swapped at maturity. In accordance with its treasury policies, the ICRC uses derivative instruments exclusively for hedging purposes.

Such derivative financial instruments are recognized at fair value, initially on the date on which a derivative contract is entered into and subsequently at each reporting date. Derivatives are carried as assets when the fair value is positive and as liabilities when the fair value is negative. Any gains or losses arising from changes in fair value on derivatives during the year are recognized immediately.

With respect to other monetary assets and liabilities held in foreign currencies, the ICRC ensures that its exposure is kept to an acceptable level. In addition, the ICRC is buying or selling foreign currencies when necessary.

To limit exposure from investments, the ICRC's investment management policy defines which currencies may be used for investments. At 31 December 2017, all investments were denominated in Swiss francs, with the exception of CHF 101.5 million (2016: CHF 93.8 million).

To limit exposure from the PHII programme, the foreign-denominated receivables from the donors reasonably closely match the corresponding liabilities to the private and corporate investors by currency.

### Exposure measurement

The ICRC uses a Value at Risk (VaR) computation to estimate the potential annual loss in the fair value of its financial assets and liabilities denominated in foreign currency.

The VaR estimates are made assuming normal market conditions, using a 95% confidence interval over a 15-day period. The ICRC cannot predict actual future movements of exchange rates. Therefore, the VaR numbers below do not represent actual losses or consider the effects of favourable movements in underlying variables. Accordingly, these VaR numbers are indicative of future movements over a one-year time horizon, and are based on historical data to best estimate future movements.

The estimated potential annual loss from the ICRC's foreign currency exposure is as follows:

| (CHF million)  | 2017  | 2016  |
|--|-------|-------|
| On income  | -5.2  | -6.0  |
| On expenses  | -10.9 | -5.9  |
| On investment portfolios                             | -7.7  | -8.0  |
| Value at Risk - Potential loss on foreign currencies | -23.8 | -19.9 |

### Equity price and interest rate risks

Investments in equity securities are exposed to equity price risk.

The ICRC is exposed to interest rate risks through its investments in debt securities, term deposits and other funds. These financial assets, except for a large portion of the debt securities that are held-to-maturity, are stated at fair value and are thus affected by interest rate changes. In addition, interest income recognized on floating-rate debt securities changes in response to movements in interest rates.

### Sensitivity analysis for quoted equity securities at fair value through profit or loss

The ICRC's investments in the equity of other entities that are publicly traded are generally included in one of the following two equity indexes: the Swiss Performance Index (SPI) for Swiss shares and MSCI World for non-Swiss shares.

The table below summarizes the impact of increases/decreases in the two equity indexes on the ICRC's surplus for the year. The analysis is based on the assumption that the equity indexes have increased/decreased by 5% with all other variables - particularly foreign currency rates - held constant and that all the equity instruments moved according to the historical correlation with the index:

| (CHF million) | Impact on ICRC's surplus/(deficit) |        |  |
|---------------|------------------------------------|--------|--|
|               | 2017                               | 2016   |  |
| Equity index  | +/-5%                              | +/-5%  |  |
| SPI           | +/-2.1                             | +/-1.9 |  |
| MSCI World    | +/-3.2                             | +/-2.7 |  |

### Sensitivity analysis for quoted debt securities at fair value through profit or loss

A change of 100 basis points in interest rates at the end of the year – assuming that all other variables, particularly foreign currency rates, remain constant – would not have a material impact on ICRC's surplus/(deficit).

To limit this market exposure, the ICRC's Investment and Treasury Committees have clarified the organization's tolerance for risk and volatility in investment guidelines based on investment management policy. Portfolio managers are required to trade all investments at stock exchanges handling large volumes and with market makers. All selected financial assets must meet specific criteria defined in the policy, such as quality and negotiability of securities, minimum counterparty ratings, maximum percentages of total invested fund, etc. The Investment Committee - which consists of the director of financial resources and logistics, the head of finance and two external members – manages the market and interest rate risks.

The ICRC has also allowed portfolio managers to use futures contracts to hedge exposure to market risk. The futures contracts have maturities of less than 12 months after the reporting date.

### Credit/counterparty risk

The ICRC's treasury policies focus on security of cash and cash equivalents. At headquarters, these positions are held in banks regulated by the Swiss National Bank (SNB) or by the central banks of any EU member states with a long-term rating of at least A-/A3 (Standard & Poor's and Moody's). In 2017, the number of bank counterparties did not change. For field positions, there is no significant exposure to banks in risky countries.

ICRC receivables are mostly with governments and government agencies, where credit risk is considered to be low. In addition, the ICRC has a relatively broad government donor base. The largest donor contributed 23% of overall income (2016: 25%) and the top five donors contributed 63% (2016: 63%).

Investments are allowed only in liquid securities and only with counterparties that have a high credit rating. The ICRC's investment policy defines the maximum exposure to a single counterparty in order to ensure diversification of investments.

Accounts receivable are offset against accounts payable only if the offsetting criteria are met. At the reporting date, there were no significant concentrations of credit risk. The maximum exposure to credit risk is represented by the carrying amount of each financial asset in the consolidated statement of financial position.

### d. Liquidity risk

The ICRC maintains a secure level of working capital at all times. This is reassessed and quantified periodically, based on cash-flow forecasts. The ICRC's objective is to strike a balance between funding continuity and flexibility by maintaining sufficient funds in the form of cash in hand, cash at banks or deposits with initial maturities of three months or less, to meet short-term liabilities. Interest-bearing loans and borrowings, which are debt requiring servicing costs, are kept to a minimum.

In addition, the ICRC has liquidity risk associated with forward foreign currency cover. Funds in the appropriate foreign currency are retained to settle forward contracts when they become due, or the contract is swapped forward until sufficient foreign currency is available.

With regard to the PHII programme, the liquidity risk is minimal as the funds to cover operational costs are being received before the costs are incurred. Furthermore, the pledges from the donors are due on the same day as the loan repayments. The ICRC will cover cash shortfalls, if any.

The table below summarizes the maturity profile of the ICRC's financial liabilities.

| 2017 (CHF million)                    | Note | Total 2017 | < 1 year | 2 – 5 years | > 5 years |
|---------------------------------------|------|------------|----------|-------------|-----------|
| Accounts payable and accrued expenses |      | 67.0       | 67.0     | -           | -         |
| Loans and borrowings                  | [4B] | 32.0       | 0.6      | 13.0        | 17.7      |
| Total 2017 financial liabilities      |      | 99.0       | 67.6     | 13.0        | 17.7      |
|                                       |      |            |          |             |           |
| 2016 (CHF million)                    | Note | Total 2016 | < 1 year | 2 – 5 years | > 5 years |
| Accounts payable and accrued expenses |      | 69.0       | 69.0     | -           | -         |
| Loans and borrowings                  | [4B] | 19.0       | 0.6      | 2.3         | 15.7      |
| Total 2016 financial liabilities      |      | 88.0       | 69.6     | 2.3         | 15.7      |

### Capital management

By its nature, the ICRC does not have "capital". Rather, it views the reserves as a proxy for capital in terms of IAS 1. The target and position of the various reserves are indicated in Note [2D]. There were no changes in the organization's approach to reserves management during the year under review. The Assembly policy is to maintain a strong level of reserves so as to maintain stakeholder and donor confidence and to sustain future development of operations.

### 4E. Fair value

A number of the ICRC's accounting policies and disclosures require the determination of fair value, both for financial and non-financial assets and liabilities. Fair value has been determined for measurement and/or disclosure purposes based on the methods outlined below.

### Fair value measurement

- Fair value estimates are made at a specific point in time, based on market conditions and information about the financial instruments concerned. These estimates are subjective in nature and involve uncertainties and matters of significant judgment and therefore cannot be determined with precision. Changes in assumptions could significantly affect estimates.
- ▶ The fair values of cash and cash equivalents, accounts receivable, bank overdrafts, accounts payable and accrued expenses are not materially different from the carrying amounts.
- ▶ The fair value of equity and debt securities is determined by reference to their quoted closing price at the reporting date, or, if unquoted, using a valuation technique. The valuation techniques employed include market multiple and discounted cash-flow analysis using expected future cash-flows and a market interest rate.
- ▶ In accordance with the ICRC's investment strategy, investments held-for-trading are measured at fair value through profit or loss, because their performance is actively monitored and they are managed on a fair value basis. The debt securities held-to-maturity are measured at amortized cost. Their fair value is determined for impairment testing and disclosed in the table below.
- ▶ All loans are recorded at fair value on initial recognition, which is the present value of the expected future cash-flows, discounted using a market interest rate. The involvement of arms-length parties from the corporate, financial and government sector in the Programme for Humanitarian Impact Investment ensured that the PHII loans were valued at market at the inception. As the PHII was recently launched, management has assumed that the fair value of these loans has not substantially changed up to the reporting date.
- Derivative financial instruments are stated at fair value. The net result of marking derivative financial instruments at the reporting date was a gain of CHF 0.0 million (2016: gain of CHF 0.1 million). The fair value of forward currency contracts is calculated by reference to current forward foreign currency rates for contracts with similar maturity profiles. The fair value of futures exchange contracts is their market price at the reporting date.

### b. Fair value hierarchy

Set out below is a comparison by class of the carrying amounts and fair values of the ICRC's financial assets and liabilities and their corresponding fair value measurement levels. The ICRC determines the fair value of financial instruments on the basis of the following

- Level 1: The fair value of financial instruments quoted in active markets is based on their quoted closing price at the reporting date.
- Level 2: The fair value of financial instruments that are not traded in an active market is determined by using valuation techniques based on observable market data.
- ▶ Level 3: This level includes instruments where one or more of the significant inputs are not based on observable market data.

There was no transfer between the fair value measurement levels during the reporting periods ended 31 December 2016 and 31 December 2017.

| 2017 (CUE million)                                 | Note  | Corming volue  | Fair value | Fair value hierarchy |         | 1       |
|--|-------|----------------|------------|----------------------|---------|---------|
| 2017 (CHF million)                                 | Note  | Carrying value | raii vaiue | Level 1              | Level 2 | Level 3 |
| Financial assets                                   |       |                |            |                      |         |         |
| - Investments at fair value through profit or loss | [4C]  | 194.9          | 194.9      | 194.9                | -       | -       |
| - Investments held-to-maturity                     | [4C]  | 127.8          | 128.6      | 128.6                | -       | -       |
| Financial liabilities                              |       |                |            |                      |         |         |
| - Unsecured loans from FIPOI                       | [4Ba] | -21.5          | -30.3      | -                    | -30.3   | -       |
| - Unsecured loans from PHII social investors       | [4Bb] | -9.8           | -9.8       | -                    |         | -9.8    |

| 2016 (CUE million)                                 | Note  | Correina volvo | Fair value | Fair value hierarchy |         |         |  |
|--|-------|----------------|------------|----------------------|---------|---------|--|
| 2016 (CHF million)                                 | Note  | Carrying value | raii vaiue | Level 1              | Level 2 | Level 3 |  |
| Financial assets                                   |       |                |            |                      |         |         |  |
| - Investments at fair value through profit or loss | [4C]  | 170.6          | 170.6      | 170.6                | -       | -       |  |
| - Investments held-to-maturity                     | [4C]  | 133.2          | 135.4      | 135.4                | -       | -       |  |
| Financial liabilities                              |       |                |            |                      |         |         |  |
| - Unsecured loans from FIPOI                       | [4Ba] | -18.6          | -27.5      | -                    | -27.5   | -       |  |

### 4F. **Employee benefit liabilities**

### Description of the ICRC's post-employment defined benefit plans

The ICRC operates three post-employment plans which are treated as defined benefit plans for IAS 19 purposes. All plans are administered separately.

### Pension plan

- ▶ The pension plan is an independent pension foundation called the ICRC Pension Fund. This separate legal entity is registered with the Swiss supervisory authority in the canton of Geneva. As such, it must comply with the compulsory insurance requirements set out in the Swiss Federal Law on Occupational Retirement, Survivors' and Disability Pension Funds (LPP/BVG in the French/German acronym). The fund undertakes to respect at least the minimum requirements imposed by the LPP/BVG and its ordinances.
- ▶ The pension plan covers all staff working at headquarters or in the field and hired in Geneva (mobile staff); it is the ICRC's most significant post-employment benefit plan.
- ▶ The pension plan is a funded plan providing retirement benefits as well as benefits on death and disability.
- ▶ The ICRC Pension Fund Board is responsible for the fund's management. The board consists of six representatives appointed by the ICRC and six representatives elected by the pension plan participants.
- ▶ In general, the ICRC must make contributions to the ICRC Pension Fund for each plan participant covered and as defined in the fund's regulations, i.e. it must contribute 2% of pensionable salary up to 1 January following a participant's 24th birthday and 17% of pensionable salary thereafter. Should the ICRC Pension Fund become underfunded (from a Swiss legal funding perspective), then the ICRC could be required to make additional contributions. While the ICRC has the option to contribute in excess of the amounts specified in the fund's regulations, it usually makes contributions as per the regulations.
- ▶ The ICRC Pension Fund Board decided to switch from a defined benefit plan to a defined contribution scheme in accordance with Swiss law starting on 1 January 2014. However, under the IFRS, the plan remains classified as a defined benefit plan.

### Early retirement plan

- ▶ The ICRC has a plan that offers all staff working at headquarters and mobile staff the possibility of taking early retirement from the age of 58. The plan covers the period from the date of ICRC retirement up to the date of retirement under Swiss law for those staff.
- ▶ The early retirement plan is an unfunded plan providing retirement benefits that are generally based on a maximum annual social security pension for single participants under certain conditions. The amounts that the ICRC must contribute in any given year are equal to the amounts of benefits that are due for that year.
- ▶ This unfunded plan is not subject to any minimum funding requirements. Allocations made to cover the cost of future early retirements are included in the human resources reserves (Refer to Note [2D] on Reserves). Future financial commitments arising from early retirement benefits are borne by the ICRC. A commission on enhanced old-age security (Prévoyance Vieillesse Améliorée) ensures compliance with the rules. The Collective Staff Agreement is reviewed every three years and may change the benefits provided under the plan in the future.

### End-of-service plan

- ▶ The ICRC has agreed to provide post-employment benefits to local staff hired/working in the field (resident staff) in accordance with the legislation of the countries concerned and the local collective staff agreements. The benefits are based on one month of compensation for every year of service up to a maximum of 12 months, except in countries where local regulations require otherwise (Kenya, Pakistan, the Philippines and Sudan).
- ▶ The end-of-service plan is an unfunded plan.
- ▶ The present value of future financial commitments due for end-of-service indemnities (e.g. end of employment, retirement, severance pay, etc.) is borne by the ICRC. As there is only a lump-sum benefit at the end of service, there are no pensioners.
- ▶ The Human Resources Department is in charge of the plan's governance. Potential risk exposure is derived from future changes to local regulations on post-employment benefits or to local collective staff agreements.

# Disclosures for the post-employment benefit plans

- ▶ The net obligation in respect of defined benefit plans is calculated separately for each plan by estimating the amount of future benefits that employees have earned in return for their service in the current and prior periods. That benefit is discounted to determine its present value. The fair value of the pension plan assets is deducted.
- ▶ When the calculation results in a benefit to the organization, the recognized asset is limited to benefits available in the form of refunds from the plan or reductions in future contributions to the plan.

The ICRC's total non-current employee benefit liabilities at the reporting date are as follows:

| (CHF million)                                  | Note | 2017     | 2016     |
|--|------|----------|----------|
| Pension plan                                   |      |          |          |
| - Present value of defined benefit obligation  |      | 1,549.9  | 1,576.8  |
| - Fair value of plan assets                    |      | -1,391.4 | -1,274.1 |
| Under-coverage of pension plan                 |      | 158.5    | 302.7    |
| End-of-service plan                            |      | 82.0     | 75.1     |
| Early retirement plan                          |      | 44.0     | 40.0     |
| Unfunded plans                                 |      | 126.0    | 115.1    |
| Defined contribution plans                     | [3B] | 41.3     | 35.8     |
| Total Non-current employee benefit liabilities |      | 326.0    | 454.0    |

The following tables summarize the components of net benefit expense recognized in the consolidated statement of income:

### Components of defined benefit expense

| (CHF million)  | Note | 2017 | 2016  |
|--|------|------|-------|
| Interest expense on defined benefit obligation                 |      | 13.7 | 14.9  |
| Interest income on plan assets                                 |      | -8.3 | -10.0 |
| Net interest on net defined benefit obligation                 |      | 5.4  | 4.9   |
| Total Service cost   |      | 60.5 | 49.4  |
| Administration costs, excluding costs for managing plan assets |      | 1.5  | 1.4   |
| Expense recognized within staff costs                          | [3B] | 62.0 | 50.8  |
| Total Defined benefit expense                                  |      | 67.4 | 55.7  |

### Re-measurements of net defined benefit liability recognized in other comprehensive income

| (CHF million)  | 2017  | 2016   |
|--|-------|--------|
| Actuarial gains/(losses):  |       |        |
| - Due to changes in financial assumptions                                      | 40.7  | 0.7    |
| - Due to changes in demographic assumptions                                    | 44.9  | -50.9  |
| - Due to experience adjustments  | -37.9 | -66.3  |
| Actuarial losses on defined benefit obligation                                 | 47.7  | -116.5 |
| Foreign currency adjustment on defined benefit obligation                      | 3.1   | -1.1   |
| Excess/(Insufficient) return on plan assets, excluding amounts in net interest | 88.8  | 37.1   |
| Total Re-measurement losses recognized in other comprehensive income           | 140.0 | -80.0  |

### Changes in the present value of defined benefit obligation

The following table summarizes the movements in the defined benefit obligation. As the pension plan is the most significant postemployment benefit plan, information is provided separately for this plan.

| (CHF million)                             | Pension plan | <b>Unfunded Plans</b> | Total 2017 | Pension plan | Unfunded Plans | Total 2016 |
|---|--------------|-----------------------|------------|--------------|----------------|------------|
| Defined benefit obligation at 1 January   | 1,576.8      | 115.1                 | 1,691.9    | 1,458.2      | 100.5          | 1,558.7    |
| Current service cost                      | 45.9         | 14.6                  | 60.5       | 36.5         | 12.9           | 49.4       |
| Interest expense                          | 10.1         | 3.6                   | 13.7       | 11.7         | 3.3            | 15.0       |
| Employee contributions                    | 24.0         | -                     | 24.0       | 22.7         | -              | 22.7       |
| Net benefits paid                         | -52.9        | -10.5                 | -63.4      | -62.2        | -9.3           | -71.5      |
| Actuarial losses/(gains)                  | -54.0        | 6.3                   | -47.7      | 109.9        | 6.6            | 116.5      |
| Foreign exchange adjustment               | -            | -3.1                  | -3.1       | -            | 1.1            | 1.1        |
| Defined benefit obligation at 31 December | 1,549.9      | 126.0                 | 1,675.9    | 1,576.8      | 115.1          | 1,691.9    |

### Changes in the fair value of the assets owned by the ICRC Pension Fund

| (CHF million)  | 2017    | 2016    |
|--|---------|---------|
| Fair value of pension plan assets at 1 January                             | 1,274.1 | 1,220.0 |
| Employer contributions   | 50.6    | 47.9    |
| Employee contributions   | 24.0    | 22.7    |
| Net benefits paid  | -52.9   | -62.2   |
| Interest income on plan assets   | 8.3     | 10.0    |
| Excess return on plan assets   | 88.8    | 37.1    |
| Actual administration costs paid, excluding costs for managing plan assets | -1.5    | -1.4    |
| Fair value of pension plan assets at 31 December                           | 1,391.4 | 1,274.1 |

### Fair values of pension plan assets by asset category

| (CHF million)                                       | 2017    | 2016    |
|---|---------|---------|
| Cash and cash equivalents                           | 63.9    | 71.8    |
| Gold  | 17.7    | 8.9     |
| Equities:   |         |         |
| - Domestic (Swiss) equities                         | 227.0   | 204.2   |
| - Foreign equities                                  | 333.2   | 288.8   |
| Bonds:  |         |         |
| - Domestic (Swiss) bonds                            | 240.7   | 339.2   |
| - Foreign bonds                                     | 238.4   | 107.0   |
| Properties:   |         |         |
| - Domestic (Swiss) direct investments in properties | 157.7   | 149.7   |
| - Foreign direct investments in properties          | -       | 2.3     |
| - Domestic (Swiss) property funds                   | 64.5    | 59.4    |
| - Foreign property funds                            | 48.3    | 42.8    |
| Total Pension plan assets at 31 December            | 1,391.4 | 1,274.1 |

All plan assets, except direct investments in properties and cash and cash equivalents, are listed. The assessment of the market values of the direct investments in properties led to a revaluation of the related plan assets by + CHF 28.3 million in December 2015 (+ CHF 14.9 million in December 2012). The next appraisal by an independent real estate appraiser will be carried out in 2018, unless significant market changes occur before then.

No pension plan assets are occupied or used by the ICRC.

The ICRC Pension Fund performs periodic asset-liability studies, inter alia, to assess its risk capacity and help ensure that it has the right asset strategy to achieve the required rate of return. In addition, stop-loss insurance was contracted to limit the fund's exposure to disability and death risks.

### Actuarial assumptions

The actuarial valuations involve making assumptions about discount rates, interest crediting rates, future salary increases, mortality rates, employee turnover and future pension increases. Due to the complexity of the valuation and the determination of the assumptions to be used, and the long-term nature of these plans, these estimates are sensitive to changes in assumptions. All assumptions are reviewed at each reporting date.

For the pension plan and early retirement plan:

- ▶ In determining the appropriate discount rate, management considers the yield at the reporting date on corporate bonds in Switzerland with at least an AA rating that have maturity dates approximating the terms of the ICRC's obligations and that are denominated in the functional currency.
- ▶ Future salary and pension increases are based on expected future inflation rates for Switzerland.
- ▶ Expected reduction of the conversion factors and increase to the saving credits are reflected as a change in assumptions. These measures are not yet voted or decided. However the Pension Fund Board has taken them into account when ensuring the legally required financial sustainability of the plan.
- ▶ Mortality rates are based on the publicly available LPP/BVG 2015 tables projected with CMI\_2016 improvement factors.

### For the end-of-service plan:

Discount rate is based on the average expected salary increase for all resident staff. These salary increase rates are expressed as a range that reflects the various material financial environments (countries) for which the obligation has been calculated.

# Principal actuarial assumptions used

|                             | Pensior         | n nlon  | Unfunded plans |         |                |       |  |  |
|-----------------------------|-----------------|---------|----------------|---------|----------------|-------|--|--|
| (CHF million)               | Felisioi        | i piaii | Early ret      | irement | End-of-service |       |  |  |
|                             | 2017            | 2016    | 2017           | 2016    | 2017           | 2016  |  |  |
| Discount rate               | 0.69%           | 0.66%   | 0.51%          | 0.48%   | 5.00%          | 5.00% |  |  |
| Future salary increase rate | 1.50%           | 1.50%   | 1.50%          | 1.50%   | 5.00%          | 5.00% |  |  |
| Employee rotation rate      | 200% x LPP 2015 | 17.80%  | -              | -       | -              | -     |  |  |

### Sensitivity analysis on discount rate

The ICRC deems the discount rate to be the most significant actuarial assumption to which the pension plan defined benefit obligation is  $most\ sensitive.\ A\ decrease/increase\ of\ 25\ basis\ points\ would\ increase/decrease\ the\ pension\ plan\ defined\ benefit\ obligation\ by\ CHF\ 52.7$ million (2016: CHF 56.8 million).

# 2018 expected contribution amounts and benefit payments

| (CHF million)  | Pension plan | Unfunded plans   |                |  |
|--|--------------|------------------|----------------|--|
| (one illillion)  | rension pian | Early retirement | End-of-service |  |
| Expected employer contributions for 2018                 | 48.4         | 4.4              | 7.4            |  |
| Expected employee contributions for 2018                 | 22.8         | -                | -              |  |
| Expected benefits payments for 2018                      | -100.0       | -4.4             | -7.4           |  |
| Expected duration for the obligation at 31 December 2017 | 13.7 years   | 5.8 years        | -              |  |



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To the Assembly of

Lancy, 12 April 2018

The International Committee of the Red Cross, Geneva

# Statutory auditor's report on the audit of the consolidated financial statements



### Opinion

We have audited the consolidated financial statements of The International Committee of the Red Cross (ICRC), which comprise the consolidated statement of financial position as at 31 December 2017 and the consolidated statement of comprehensive income, consolidated statement of changes in reserves and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies on pages 515 to 535.

In our opinion the accompanying consolidated financial statements give a true and fair view of the consolidated financial position as at 31 December 2017, and its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with International Financial Reporting Standards (IFRS) and comply with Swiss law.



### Basis for opinion

We conducted our audit in accordance with Swiss law, International Standards on Auditing (ISAs) and Swiss Auditing Standards. Our responsibilities under those provisions and standards are further described in the Auditor's responsibilities for the audit of the consolidated financial statements section of our report.

We are independent of The International Committee of the Red Cross in accordance with the provisions of Swiss law and the requirements of the Swiss audit profession, as well as the IESBA Code of Ethics for Professional Accountants, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



### Other information in the annual report

The Directorate is responsible for the other information in the annual report. The other information comprises all information included in the annual report, but does not include the consolidated financial statements, the stand-alone financial statements and our auditor's reports thereon.

Our opinion on the consolidated financial statements does not cover the other information in the annual report and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information in the annual report and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on





the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.



### Responsibility of the Directorate for the consolidated financial statements

The Directorate is responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with IFRS and the provisions of Swiss law, and for such internal control as the Directorate determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the Directorate is responsible for assessing The International Committee of the Red Cross' ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directorate either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.



### Auditor's responsibilities for the audit of the consolidated financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Swiss law, ISAs and Swiss Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

A further description of our responsibilities for the audit of the consolidated financial statements is located at the website of EXPERTsuisse: http://www.expertsuisse.ch/en/auditreport-for-public-companies. This description forms part of our auditor's report.

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# Report on other legal and regulatory requirements

In accordance with article 69b CC in relation to article 728a para. 1 item 3 CO and the Swiss Auditing Standard 890, we confirm that an internal control system exists, which has been designed for the preparation of consolidated financial statements according to the instructions of the Directorate.

We recommend that the consolidated financial statements submitted to you be approved.

Ernst & Young Ltd

Laurent Bludzien Licensed audit expert (Auditor in charge)

Paul Geiger Licensed audit expert

### **Enclosure**

Consolidated financial statements (consolidated statement of income, consolidated statement of other comprehensive income, consolidated statement of financial position, consolidated statement of cash flows, consolidated statement of changes in reserves and notes)

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# A. INCOME AND EXPENDITURE RELATED TO THE 2017 APPEALS (in KCHF)

| Americas 83,670 1,527 85,198 24,480 29,228 19,393 7,730 1,323 82,155 5,014 Asia and the Pacific 245,952 25,088 271,040 41,575 131,813 36,618 16,746 3,897 230,649 13,989 Europe and Central Asia 134,719 30,401 65,222 19,042 9,277 970 124,913 7,600 Near and Middle East 498,866 65,278 564,144 59,302 402,967 30,725 26,693 2,718 522,405 31,862 Stock in kind Total Appeals 2017: Operations (field)  2. Appeals 2017: Headquarters Headquarters general Governing and Controlling Bodies 8,521 2,715 11,236 Office of the Director-General 11,806 1,765 13,571 0perations (52,352 2,323 54,676 11,4315 14,315 14 |   |                     | BUDGET     |                   |            |            |            | EXPENDITURE<br>kind and ser            |         |                        |  |
|--|---|---------------------|------------|-------------------|------------|------------|------------|--|---------|------------------------|--|
| Africa 648,870 63,844 712,713 93,781 480,006 88,132 39,918 4,990 677,027 41,095 Americas 83,670 1,527 85,198 24,480 29,228 19,393 7,730 1,323 82,155 5,014 Asia and the Pacific 249,952 25,088 271,040 41,575 131,813 36,618 16,746 3,897 230,649 13,399 Europe and Central Asia 134,719 134,719 30,401 65,222 19,042 9,277 970 124,913 7,600 Noran and Middle fast 498,866 65,278 564,144 59,302 402,967 30,725 26,693 2,718 522,405 31,862 Stock in kind 1014 Appeals 2017: Operations (field) 1,612,078 155,737 1,767,815 249,539 1,109,837 163,911 100,364 13,498 1,637,149 99,560 Portions (field) 1,612,078 15,737 1,767,815 249,539 1,109,837 163,911 100,364 13,498 1,637,149 99,560 Portions (field) 1,806 1,766 13,671 14,315 14,3 |   | 2017 Initial budget | Amendments | 2017 Final budget | Protection | Assistance | Prevention | Cooperation with<br>National Societies | General | 2017 Total Expenditure | Overheads (already included<br>in the total expenditure) |
| Africa 648,870 63,844 712,713 93,781 480,006 88,132 39,918 4,990 677,027 41,095 Americas 83,670 1,527 85,198 24,480 29,228 19,393 7,730 1,323 82,155 5,014 Asia and the Pacific 249,952 25,088 271,040 41,575 131,813 36,618 16,746 3,897 230,649 13,399 Europe and Central Asia 134,719 134,719 30,401 65,222 19,042 9,277 970 124,913 7,600 Noran and Middle fast 498,866 65,278 564,144 59,302 402,967 30,725 26,693 2,718 522,405 31,862 Stock in kind 1014 Appeals 2017: Operations (field) 1,612,078 155,737 1,767,815 249,539 1,109,837 163,911 100,364 13,498 1,637,149 99,560 Portions (field) 1,612,078 15,737 1,767,815 249,539 1,109,837 163,911 100,364 13,498 1,637,149 99,560 Portions (field) 1,806 1,766 13,671 14,315 14,3 | 1. Appeals 2017: Operations               |                     |            |                   |            |            |            |  |         |                        |  |
| Americas 8,8,670 1,527 85,198 2,488 29,228 19,393 7,730 1,323 82,155 5,014 Asia and the Pacific 245,952 25,088 271,004 41,575 131,813 36,618 16,746 3,897 230,649 13,989 Europe and Central Asia 134,719 134,119 30,401 65,222 19,042 9,277 970 124,913 7,660 Near and Middle East 498,866 65,278 564,144 59,302 402,967 30,725 26,693 2,718 522,405 31,862 Total Appeals 2017: Headquarters Headquarters Green 11,006 1,765 13,577 1,767,815 249,539 1,109,837 163,911 100,364 13,498 1,637,149 99,560 Headquarters general Governing and Controlling Bodies 8,821 2,715 11,236 11,361 14,315 1 | Africa                                    | 648,870             | 63,844     | 712,713           | 93,781     | 480,606    | 58,132     | 39,918                                 | 4,590   | 677,027                | 41,095   |
| Aska and the Pacific 245,952 25,088 271,040 41,575 131,813 36,618 16,746 3,897 230,649 13,889 [134,719 30,401 65,222 19,042 9,277 90 124,913 7,600 [Near and Middle East 498,386 65,278 864,144 59,302 402,967 30,725 26,693 2,718 522,405 31,862 [Stock in kind 16,146] [Appeals 2017: Operations (field) 1,612,078 155,737 1,767,815 249,539 1,109,837 163,911 100,364 13,488 1,637,149 39,560 [Appeals 2017: Headquarters Headquarters Headquarters general (Society of the Pacific Appeals 2017: Headquarters 11,806 1,765 13,571 [Appeals 2017: Headquarters 9,232 2,323 54,676 [Appeals 2017: Headquarters 11,806 1,765 13,571 [Appeals 2017: Headquarters 11,806 1,765 13,571 [Appeals 2017: Headquarters 22,332 2,332 54,676 [Appeals 2017: Headquarters 23,342 [Appeals 2017: Headquarters 24,343 [Appeals 2017: Headquarters 24,344 [Appeals 2017: Headquarters 26,668 10,051 216,719 [Appeals 2017: Headquarters 26,668 [Appeals 26,668 [Ap | Americas                                  | 83,670              | 1,527      |                   | 24,480     | 29,228     | 19,393     | 7,730                                  |         | 82,155                 | 5,014  |
| Europe and Central Asia 134,719 134,719 30,401 65,222 19,042 9,277 970 124,913 7,600 Near and Middle East 498,866 65,278 564,1144 59,302 402,967 30,725 26,693 2,718 522,405 37,862 Stock in kind Total Appeals 2017: Operations (field) 1,612,078 155,737 1,767,815 249,539 1,109,837 163,911 100,364 13,498 1,637,149 39,560 Operations (field) 2,715 1,767,815 249,539 1,109,837 163,911 100,364 13,498 1,637,149 39,560 Operations (field) 1,765 13,571 1,236 10,447  | Asia and the Pacific                      | 245,952             |            |                   | 41,575     | 131,813    |            | 16,746                                 |         | 230,649                |  |
| Near and Middle East   | Europe and Central Asia                   |                     | ,          |                   |            |            |            |  |         |                        |  |
| Stock in kind Total Appeals 2017: Operations (field)  2. Appeals 2017: Headquarters Headquarters general Governing and Controlling Bodies 6.521 6.715  |   |                     | 65.278     |                   |            |            |            |  |         |                        |  |
| 2. Appeals 2017: Headquarters Headquarters general Governing and Controlling Bodies Governing Gove | Stock in kind                             | ,                   |            | ,                 |            | ,,,,,      | ,          | .,                                     | , -     | , , , , ,              | 7.7  |
| Headquarters general   | Total Appeals 2017:<br>Operations (field) | 1,612,078           | 155,737    | 1,767,815         | 249,539    | 1,109,837  | 163,911    | 100,364                                | 13,498  | 1,637,149              | 99,560   |
| Coverning and Controlling Bodies   | 2. Appeals 2017: Headquarters             |                     |            |                   |            |            |            |  |         |                        |  |
| Office of the Director-General 11,806 1,765 13,571 14,315  | -   |                     |            |                   |            |            |            |  |         |                        |  |
| Operations   52,352   2,323   54,676   18,243   17,454    |   | -                   |            |                   |            |            |            |  |         |                        |  |
| International Law and Policy 18,118 125 18,243 17,454 17,454 20mmunication and Information 39,349 110 39,459 38,864 38,864 Human Resources 29,142 144 29,287 29,909 29,909 Financial Resources and Logistics 47,379 2,869 50,248 49,119 49,119 10 214,394 177 177 177 177 177 177 177 177 177 17   |   |                     |            |                   |            |            |            |  |         |                        |  |
| Communication and Information 39,349 110 39,459 38,864 38,864 4 1 29,287 29,909 29,909 Elimancial Resources and Logistics 47,379 2,869 50,248 49,119 49,119 49,119 Total Appeals 2017: Headquarters 206,668 10,051 216,719 214,334 3. ICRC Innovation Structure Ecosystem innovation & collaboration 2,000 2,000 1777 29  4. Total foundations and funds 6,373 5. Operating activities-related contributions and expenditure (According to consolidated profit and loss statement) 1.858,093 income Deduction of field non-operating income Eledicutor of period income Eledicutor of vertheads Deduction of overheads Deduction of vertheads Deduction of overheads Deduction of overheads Deduction of cross-charging (Ioundations and funds) 1.77,700 Eledicition of Carlton building*  |   |                     |            |                   |            |            |            |  |         |                        |  |
| Human Resources 29,142 144 29,287 29,909 29,909 Financial Resources and Logistics 47,379 2,869 50,248 49,119 49,119 Total Appeals 2017: Headquarters 206,668 10,051 216,719 214,394 31. ICRC Innovation Structure Ecosystem innovation & collaboration 2,000 2,000 177 29  4. Total foundations and funds 6,373 5. Operating activities-related contributions and expenditure (According to consolidated profit and loss statement) 7. Total income and expenditure of field non-operating income 7. Deduction of field non-operating income 8. Deduction of headquarters 1,858,093 1. Deduction of period income 9. Deduction of overheads 9. Deduction with IFRS requirements (AS 19) 1. Donation of Carlton building 1. Total properties of the proof of the profit of the proof of  | ·   |                     |            |                   |            |            |            |  |         |                        |  |
| Financial Resources and Logistics 47,379 2,869 50,248 49,119 49,119 Total Appeals 2017: Headquarters 206,668 10,051 216,719 214,394  3. ICRC Innovation Structure Ecosystem innovation & collaboration 2,000 2,000 177 29  4. Total foundations and funds 6,373  5. Operating activities-related contributions and expenditure (According to consolidated profit and loss statement)  Total income and expenditure Deduction of field non-operating income Deduction of headquarters Deduction of headquarters Deduction of verheads Deduction of overheads Deduction o |   |                     |            |                   |            |            |            |  |         |                        |  |
| Total Appeals 2017: Headquarters 206,668 10,051 216,719 29  3. ICRC Innovation Structure Ecosystem innovation & collaboration 2,000 2,000 1177 29  4. Total foundations and funds 6,373  5. Operating activities-related contributions and expenditure (According to consolidated profit and loss statement)  Total income and expenditure 9 1,858,093  Deduction of field non-operating income 9 1,858,093  Deduction of headquarters non-operating income 1,858,093  Deduction of or overheads 9 1,99,589  Deduction of cross-charging (foundations and funds)  Reconciliation with IFRS requirements (AS 19)  Donation of Carlton building*   |   |                     |            |                   |            |            |            |  |         |                        |  |
| 3. ICRC Innovation Structure  Ecosystem innovation & collaboration 2,000 2,000 177 29  4. Total foundations and funds 6,373  5. Operating activities-related contributions and expenditure (According to consolidated profit and loss statement)  Total income and expenditure 2004 1,858,093  Deduction of field non-operating income 300 178 178 178 178 178 178 178 178 178 178   | -   |                     |            |                   |            |            |            |  | 49,119  |                        |  |
| Ecosystem innovation & collaboration 2,000 2,000 177 29  4. Total foundations and funds 6,373  5. Operating activities-related contributions and expenditure (According to consolidated profit and loss statement)  Total income and expenditure  Deduction of field non-operating income  Deduction of headquarters non-operating income  Headquarters out of period income  Headquarters out of period income  Deduction of overheads  Deduction of cross-charging (foundations and funds)  Reconciliation with IFRS requirements (AS 19)  Donation of Carlton building*   | Total Appeals 2017: Headquarters          | 206,668             | 10,051     | 216,719           |            |            |            |  |         | 214,394                |  |
| 4. Total foundations and funds  5. Operating activities-related contributions and expenditure (According to consolidated profit and loss statement)  Total income and expenditure  Deduction of field non-operating income  Deduction of headquarters non-operating income  Field out of period income  Headquarters out of period income  Deduction of overheads  Deduction of cross-charging (foundations and funds)  Reconciliation with IFRS requirements (AS 19)  Donation of Carlton building*   | 3. ICRC Innovation Structure              |                     |            |                   |            |            |            |  |         |                        |  |
| 5. Operating activities-related contributions and expenditure (According to consolidated profit and loss statement)  Total income and expenditure  Deduction of field non-operating income  Deduction of headquarters non-operating income  Field out of period income  Headquarters out of period income  Deduction of overheads  Deduction of overheads  Deduction of cross-charging (foundations and funds)  Reconciliation with IFRS requirements (IAS 19)  Donation of Carlton building*  | Ecosystem innovation & collaboration      | 2,000               |            | 2,000             |            |            |            |  |         | 177                    | 29   |
| 5. Operating activities-related contributions and expenditure (According to consolidated profit and loss statement)  Total income and expenditure  Deduction of field non-operating income  Deduction of headquarters non-operating income  Field out of period income  Headquarters out of period income  Deduction of overheads  Deduction of overheads  Deduction of cross-charging (foundations and funds)  Reconciliation with IFRS requirements (IAS 19)  Donation of Carlton building*  | 4. Total foundations and funda            |                     |            |                   |            |            |            |  |         | 6 272                  |  |
| (According to consolidated profit and loss statement)  Total income and expenditure  Deduction of field non-operating income  Deduction of headquarters non-operating income  Field out of period income  Headquarters out of period income  Deduction of overheads  Deduction of cross-charging (foundations and funds)  Reconciliation with IFRS requirements (IAS 19)  Donation of Carlton building*  Table constrains activities related.  | 4. Total foundations and funds            |                     |            |                   |            |            |            |  |         | 0,373                  |  |
| Total income and expenditure  Deduction of field non-operating income  Deduction of headquarters  non-operating income  Field out of period income  Headquarters out of period income  Deduction of overheads  Deduction of cross-charging (foundations and funds)  Reconciliation with IFRS requirements (IAS 19)  Donation of Carlton building*  1,858,093  1, |   |                     |            |                   |            |            |            |  |         |                        |  |
| Deduction of field non-operating income Deduction of headquarters non-operating income Field out of period income Headquarters out of period income Deduction of overheads Deduction of cross-charging (foundations and funds) Reconciliation with IFRS requirements (IAS 19) Donation of Carlton building*  |   |                     |            |                   |            |            |            |  |         | 1.858.093              |  |
| Deduction of headquarters non-operating income Field out of period income Headquarters out of period income Deduction of overheads Deduction of cross-charging (foundations and funds) Reconciliation with IFRS requirements (IAS 19) Donation of Carlton building*  | Deduction of field non-operating          |                     |            |                   |            |            |            |  |         | ,,                     |  |
| non-operating income Field out of period income Headquarters out of period income Deduction of overheads Deduction of cross-charging (foundations and funds) Reconciliation with IFRS requirements (IAS 19) Donation of Carlton building*  |   |                     |            |                   |            |            |            |  |         |                        |  |
| Field out of period income  Headquarters out of period income  Deduction of overheads  Deduction of cross-charging (foundations and funds)  Reconciliation with IFRS requirements (IAS 19)  Donation of Carlton building*  |   |                     |            |                   |            |            |            |  |         |                        |  |
| Deduction of overheads Deduction of cross-charging (foundations and funds) Reconciliation with IFRS requirements (IAS 19) Donation of Carlton building*  Take approximate activities related.  |   |                     |            |                   |            |            |            |  |         |                        |  |
| Deduction of overheads Deduction of cross-charging (foundations and funds) Reconciliation with IFRS requirements (IAS 19) Donation of Carlton building*  Take approximate activities related.  | Headquarters out of period income         |                     |            |                   |            |            |            |  |         |                        |  |
| Deduction of cross-charging (foundations and funds)  Reconciliation with IFRS requirements (IAS 19)  Donation of Carlton building*  Take processing activities related.  |   |                     |            |                   |            |            |            |  |         | -99,589                |  |
| (toundations and funds)  Reconciliation with IFRS requirements (IAS 19)  Donation of Carlton building*  Table procedure solicities related   | Deduction of cross-charging               |                     |            |                   |            |            |            |  |         | 674                    |  |
| (IAS 19)  Donation of Carlton building*  Take appreciate activities related.   | (foundations and funds)                   |                     |            |                   |            |            |            |  |         | -6/1                   |  |
| (IAS 19)  Donation of Carlton building*  Table processing activities related   | Reconciliation with IFRS requirements     |                     |            |                   |            |            |            |  |         | 7 700                  |  |
| Donation of Carlton building*  Tatal expression activities valeted   |   |                     |            |                   |            |            |            |  |         | -7,700                 |  |
| Total approxima activities valeted   |   |                     |            |                   |            |            |            |  |         |                        |  |
|  |   |                     |            |                   |            |            |            |  |         | 1 750 120              |  |

 $<sup>^* \</sup>quad \text{In 2017, the canton of Geneva formally gave to the ICRC the main building named Carlton, which has been the seat of the ICRC since 1946.}$ It has been recognized as a building fully depreciated, hence with a value of zero in the financial statements.

N.B. Figures in these tables are rounded off, may vary slightly from the amounts presented in other documents and may result in rounding-off addition differences.

|                    |                           | INCO<br>(Cash, kind a |                    |                        |                     |   |  | NG OF OPERA<br>es brought fo |                                       |  |
|--------------------|---------------------------|-----------------------|--------------------|------------------------|---------------------|---|--|------------------------------|---------------------------------------|--|
| Cash contributions | Cash non-operating income | Overheads             | Kind contributions | Services contributions | 2017 Total Income   | 2016 Donors' restricted contributions brought forward | 2016 Field operations with temporary deficit financing brought forward | Adjustments and transfers    | 2017 Donors' restricted contributions | 2017 Field operations with temporary deficit financing |
| 714,316            | 667                       |                       | 2,966              | 1,733                  | 719,682             | 15,145  | -16,755  | 111                          | 56,471                                | -15,314  |
| 71,283             | 324                       |                       | 2,000              | 20                     | 71,628              | 10,110  | -6,812   |                              | 82                                    | -17,421  |
| 237,909            | 356                       |                       | 1,522              | 637                    | 240,424             | 100   | -16,834  |                              | 7,958                                 | -14,917  |
| 91,521             | 47                        |                       | 59                 | 338                    | 91,965              | 4,873   | -1,608   |                              |                                       | -29,683  |
| 515,218            | 1,496                     |                       | 1,064              | 2,288                  | 520,066             | 68,532<br>121   | -8,029   | 96                           | 66,894                                | -8,633   |
| 1,630,247          | 2,890                     |                       | 5,610              | 5,017                  | 1,643,764           | 88,772  | -50,037  | 207                          | 131,525                               | -85,968  |
|                    |                           |                       |                    |                        |                     |   |  |                              |                                       |  |
| 140 440            | 1 075                     | 00.500                | 26 500             | 0.576                  | 070 450             |   |  |                              |                                       |  |
| 142,442<br>363     | 1,375                     | 99,560                | 26,500             | 2,576<br>177           | 272,453<br>540      | 110   |  |                              |                                       |  |
| 157                | 157                       |                       |                    | 177                    | 314                 | 110   |  |                              |                                       |  |
| 1,512              | 68                        |                       |                    | 280                    | 1,860               | 42  |  |                              | 44                                    |  |
| 996                | 21                        |                       |                    |                        | 1,017               | 148   |  |                              | 88                                    |  |
|                    | 16                        |                       |                    |                        | 16                  |   |  |                              |                                       |  |
| 2,000              | 1                         |                       |                    |                        | 2,001               |   |  |                              |                                       |  |
| 1,040              | 65                        |                       |                    |                        | 1,105               |   |  |                              | 177                                   |  |
| 148,510            | 1,703                     | 99,560                | 26,500             | 3,033                  | 279,306             | 300   |  |                              | 309                                   |  |
|                    |                           |                       |                    |                        |                     |   |  |                              |                                       |  |
| 2,000              |                           | 29                    |                    |                        | 2,029               |   |  |                              |                                       |  |
| 5,138              |                           |                       |                    |                        | 5,138               |   |  |                              |                                       |  |
|                    |                           |                       |                    |                        |                     |   |  |                              |                                       |  |
| 1 705 005          | 4.500                     | 00.500                | 20.110             | 0.050                  | 1 000 007           | 00.070  | F0.007   | 007                          | 101.004                               | 05.000   |
| 1,785,895          | 4,593<br>-2,890           | 99,589                | 32,110             | 8,050                  | 1,930,237<br>-2,890 | 89,072  | -50,037  | 207                          | 131,834                               | -85,968  |
|                    |                           |                       |                    |                        |                     |   |  |                              |                                       |  |
|                    | -1,703                    |                       |                    |                        | -1,703              |   |  |                              |                                       |  |
|                    | 252                       |                       |                    |                        | 252                 |   |  |                              |                                       |  |
|                    | 270                       | 00.500                |                    |                        | 270                 |   |  |                              |                                       |  |
|                    |                           | -99,589               |                    |                        | -99,589             |   |  |                              |                                       |  |
| -671               |                           |                       |                    |                        | -671                |   |  |                              |                                       |  |
|                    |                           |                       |                    |                        |                     |   |  |                              |                                       |  |
|                    |                           |                       | -26,500            |                        | -26,500             |   |  |                              |                                       |  |
| 1,785,224          | 521                       |                       | 5,610              | 8,050                  | 1,799,405           | 89,072  | -50,037  | 207                          | 131,834                               | -85,968  |

# B. INCOME AND EXPENDITURE BY DELEGATION RELATED TO THE APPEALS 2017: OPERATIONS (in KCHF)

|                                   |                     | BUDGET     |                   |            |            |            | URE BY PROC<br>kind and ser            |         |                        |   |  |
|-----------------------------------|---------------------|------------|-------------------|------------|------------|------------|--|---------|------------------------|---|--|
|                                   | 2017 Initial budget | Amendments | 2017 Final budget | Protection | Assistance | Prevention | Cooperation with National<br>Societies | General | 2017 Total Expenditure | Overheads (already included in the total expenditure) |  |
| AFRICA                            |                     |            |                   |            |            |            |  |         |                        |   |  |
| Algeria                           | 3,162               |            | 3,162             | 1,359      | 323        | 767        | 421                                    | 35      | 2,905                  | 177   |  |
| Burundi                           | 10,589              |            | 10,589            | 2,970      | 5,243      | 1,058      | 583                                    | 110     | 9,964                  | 608   |  |
| Central African Republic          | 45,442              |            | 45,442            | 4,399      | 34,138     | 2,773      | 1,560                                  | 332     | 43,201                 | 2,631   |  |
| Chad                              | 10,565              | 592        | 11,157            | 2,732      | 5,861      | 1,595      | 751                                    | 80      | 11,018                 | 672   |  |
| Congo, Democratic Republic of the | 68,564              |            | 68,564            | 15,437     | 43,985     | 4,600      | 2,368                                  | 404     | 66,793                 | 4,030   |  |
| Eritrea                           | 5,123               |            | 5,123             | 913        | 2,549      | 347        | 378                                    | 55      | 4,242                  | 259   |  |
| Ethiopia                          | 19,837              |            | 19,837            | 4,254      | 10,523     | 2,774      | 1,051                                  | 220     | 18,822                 | 1,149   |  |
| Guinea                            | 4,967               |            | 4,967             | 1,902      | 1,234      | 799        | 943                                    | 92      | 4,969                  | 303   |  |
| Liberia                           | 3,254               |            | 3,254             | 581        | 277        | 886        | 1,252                                  | 55      | 3,052                  | 186   |  |
| Libya                             | 22,309              | 10,509     | 32,819            | 2,822      | 25,185     | 3,033      | 2,476                                  | 43      | 33,559                 | 2,048   |  |
| Mali                              | 43,425              |            | 43,425            | 4,450      | 30,788     | 3,168      | 1,391                                  | 293     | 40,090                 | 2,447   |  |
| Mauritania                        | 4,229               |            | 4,229             | 1,201      | 1,647      | 624        | 467                                    | 67      | 4,007                  | 245   |  |
| Morocco                           | 2,010               |            | 2,010             | 562        | 371        | 588        | 254                                    | 28      | 1,804                  | 110   |  |
| Niger                             | 32,088              | 1,268      | 33,356            | 2,870      | 25,348     | 1,671      | 1,045                                  | 243     | 31,176                 | 1,919   |  |
| Nigeria                           | 81,653              | 23,194     | 104,846           | 7,737      | 76,618     | 4,075      | 6,604                                  | 386     | 95,419                 | 5,725   |  |
| Rwanda                            | 5,693               |            | 5,693             | 2,589      | 1,486      | 789        | 498                                    | 55      | 5,417                  | 330   |  |
| Somalia                           | 72,533              | 21,241     | 93,774            | 4,012      | 82,655     | 3,510      | 2,442                                  | 275     | 92,895                 | 5,659   |  |
| South Sudan                       | 125,996             |            | 125,996           | 9,664      | 91,720     | 8,324      | 5,925                                  | 494     | 116,128                | 7,009   |  |
| Sudan                             | 9,801               |            | 9,801             | 2,370      | 2,878      | 2,039      | 1,410                                  | 110     | 8,807                  | 538   |  |
| Uganda                            | 4,399               |            | 4,399             | 2,997      |            | 505        | 509                                    | 73      | 4,085                  | 249   |  |
| Abidjan (regional)                | 10,876              |            | 10,876            | 2,537      | 3,772      | 2,223      | 1,690                                  | 145     | 10,367                 | 633   |  |
| Antananarivo (regional)           | 3,480               |            | 3,480             | 1,059      | 1,848      | 389        | 295                                    | 55      | 3,646                  | 223   |  |
| Dakar (regional)                  | 8,443               |            | 8,443             | 1,735      | 3,326      | 1,889      | 996                                    | 157     | 8,103                  | 495   |  |
| Harare (regional)                 | 7,420               |            | 7,420             | 1,590      | 2,340      | 1,310      | 652                                    | 73      | 5,966                  | 364   |  |
| Nairobi (regional)                | 11,203              |            | 11,203            | 3,913      | 4,264      | 3,006      | 1,044                                  | 434     | 12,661                 | 773   |  |
| Pretoria (regional)               | 3,006               | 4,968      | 7,975             | 1,512      | 4,084      | 1,726      | 895                                    | 55      | 8,272                  | 505   |  |
| Tunis (regional)                  | 6,296               | ,          | 6,296             | 1,686      | 2,544      | 978        | 410                                    | 63      | 5,680                  | 347   |  |
| Yaoundé (regional)                | 22,505              | 2,072      | 24,577            | 3,926      | 15,601     | 2,685      | 1,611                                  | 158     | 23,981                 | 1,464   |  |
| TOTAL AFRICA                      | 648,870             | 63,844     | 712,713           | 93,781     | 480,606    | 58,132     | 39,918                                 | 4,590   | 677,027                | 41,095  |  |
| AMERICAS                          |                     |            |                   |            |            |            |  |         |                        |   |  |
| Colombia                          | 28,364              |            | 28,364            | 9,100      | 13,681     | 3,281      | 1,852                                  | 673     | 28,587                 | 1,745   |  |
| Haiti                             | 1,607               |            | 1,607             | 473        | 207        | 266        | 507                                    | 18      | 1,471                  | 90  |  |
| Brasilia (regional)               | 8,162               | 1,527      | 9,689             | 2,370      | 2,965      | 2,993      | 1,460                                  | 95      | 9,883                  | 603   |  |
| Caracas (regional)                | 6,229               | 1,027      | 6,229             | 1,761      | 539        | 847        | 1,079                                  | 52      | 4,277                  | 261   |  |
| Lima (regional)                   | 5,668               |            | 5,668             | 1,989      | 816        | 1,741      | 875                                    | 89      | 5,509                  | 336   |  |
| Mexico City (regional)            | 22,910              |            | 22,910            | 6,580      | 10,816     | 3,171      | 1,338                                  | 359     | 22,263                 | 1,359   |  |
| Washington (regional)             | 7,675               |            | 7,675             | 2,207      | 206        | 4,060      | 620                                    | 36      | 7,129                  | 435   |  |
| New York                          | 3,056               |            | 3,056             | 2,207      | 200        | 3,035      | 020                                    | 30      | 3,035                  | 185   |  |
| INGW TUTK                         | 3,000               |            | 3,030             |            |            | 19,393     |  |         | 3,033                  | 100   |  |

N.B. Figures in these tables are rounded off, may vary slightly from the amounts presented in other documents and may result in rounding-off addition differences.

|                    | (Cash,                    | INCOME<br>kind and sei | rvices)                |                   |   |  | G OF OPERA<br>es brought f |                                       |  |   |
|--------------------|---------------------------|------------------------|------------------------|-------------------|---|--|----------------------------|---------------------------------------|--|---|
| Cash contributions | Cash non-operating income | Kind contributions     | Services contributions | 2017 Total Income | 2016 Donors' restricted contributions brought forward | 2016 Field operations with temporary deficit financing brought forward | Adjustments and transfers  | 2017 Donors' restricted contributions | 2017 Field operations with temporary deficit financing |   |
|                    |                           |                        |                        |                   |   |  |                            |                                       |  | AFRICA                                    |
| 2,836              | 1                         |                        |                        | 2,837             |   | -483   |                            |                                       | -551   | Algeria                                   |
| 10,081             | 3                         |                        |                        | 10,083            |   | -972   |                            |                                       | -852   | Burundi                                   |
| 44,249             | 27                        | 73                     |                        | 44,349            |   | -2,717   | 89                         |                                       | -1,480   | Central African Republic                  |
| 9,901              | 2                         | 35                     |                        | 9,938             |   |  |                            |                                       | -1,080   | Chad                                      |
| 71,585             | 46                        | 826                    | 113                    | 72,571            |   | -1,159   |                            | 4,620                                 |  | Congo, Democratic Republic of the         |
| 4,571              | 1                         |                        |                        | 4,571             |   | -771   |                            |                                       | -441   | Eritrea                                   |
| 18,166             | 61                        |                        |                        | 18,227            |   | -1,412   |                            |                                       | -2,007   | Ethiopia                                  |
| 4,967              | 2                         |                        |                        | 4,969             |   |  |                            |                                       |  | Guinea                                    |
| 3,042              | 9                         |                        |                        | 3,052             |   |  |                            |                                       |  | Liberia                                   |
| 26,903             | 20                        |                        | 102                    | 27,025            | 3,971   |  |                            |                                       | -2,564   | Libya                                     |
| 40,413             | 41                        |                        | 47                     | 40,502            |   | -1,389   | 22                         |                                       | -955   | Mali                                      |
| 4,006              | 1                         |                        |                        | 4,007             |   |  |                            |                                       |  | Mauritania                                |
| 1,794              | 9                         |                        |                        | 1,804             |   |  |                            |                                       |  | Morocco                                   |
| 29,019             | 38                        |                        | 103                    | 29,160            |   |  |                            |                                       | -2,016   | Niger                                     |
| 101,939            | 12                        | 1,611                  | 392                    | 103,953           | 10,536  |  |                            | 19,070                                |  | Nigeria                                   |
| 5,403              | 1                         | 13                     | F4                     | 5,417             |   | 4.040  |                            | 1 1 001                               |  | Rwanda                                    |
| 108,876            | 6                         | 182                    | 51                     | 109,115           |   | -1,940   |                            | 14,281                                |  | Somalia                                   |
| 136,668            | 166                       | 222                    | 692                    | 137,747           |   | -3,119   |                            | 18,500                                |  | South Sudan                               |
| 9,878              | 24                        |                        | 15                     | 9,902             |   | -1,095   |                            |                                       |  | Sudan                                     |
| 4,064              | 6                         |                        | 15                     | 4,085             |   | 1 001  |                            |                                       | 1 400  | Uganda                                    |
| 10,230             | 38                        |                        | 114                    | 10,268            |   | -1,331   |                            |                                       | -1,430   | Abidjan (regional)                        |
| 3,197              | 1<br>15                   |                        | 114                    | 3,312<br>7,420    |   | -367   |                            |                                       | -701<br>-682   | Antananarivo (regional)                   |
| 7,405              | _                         |                        |                        |                   | 620   |  | 620                        |                                       |  | Dakar (regional)<br>Harare (regional)     |
| 5,409<br>12,542    | 110                       |                        |                        | 5,412<br>12,661   | 638   |  | -638                       |                                       | -554   |   |
| 7,630              | 119                       |                        |                        | 7,633             |   |  | 638                        |                                       |  | Nairobi (regional)<br>Pretoria (regional) |
| 5,675              | 5                         |                        |                        | 5,680             |   |  | 030                        |                                       |  | Tunis (regional)                          |
| 23,867             | 5                         | 3                      | 106                    | 23,981            |   |  |                            |                                       |  | Yaoundé (regional)                        |
| 714,316            | 667                       | 2,966                  | 1,733                  | 719,682           | 15,145  | -16,755  | 111                        | 56,471                                | -15,314  | TOTAL AFRICA                              |
| 114,010            | 001                       | _,500                  | 1,700                  | 713,002           | 10,140  | 10,100   | •••                        | 00,471                                | 10,014   | TOTAL ALTIGA                              |
|                    |                           |                        |                        |                   |   |  |                            |                                       |  | AMERICAS                                  |
| 25,468             | 15                        |                        |                        | 25,483            |   | -2,614   |                            |                                       | -5,718   | Colombia                                  |
| 1,246              | 225                       |                        |                        | 1,471             |   | ,-   |                            |                                       | ., .   | Haiti                                     |
| 8,788              | 59                        |                        |                        | 8,847             |   | -1,034   |                            |                                       | -2,069   | Brasilia (regional)                       |
| 3,978              | 1                         |                        |                        | 3,979             |   | -687   |                            |                                       | -985   | Caracas (regional)                        |
| 5,504              | 6                         |                        |                        | 5,509             |   |  |                            |                                       |  | Lima (regional)                           |
| 17,815             | 17                        |                        | 20                     | 17,852            |   | -2,477   |                            |                                       | -6,888   | Mexico City (regional)                    |
| 5,991              | 1                         |                        |                        | 5,992             |   |  |                            | 82                                    | -1,218   | Washington (regional)                     |
| 2,493              | 0                         |                        |                        | 2,494             |   |  |                            |                                       | -542   | New York                                  |
| 71,283             | 324                       |                        | 20                     | 71,628            |   | -6,812   |                            | 82                                    | -17,421  | TOTAL AMERICAS                            |

# B. INCOME AND EXPENDITURE BY DELEGATION RELATED TO THE APPEALS 2017: OPERATIONS (CONT.) (in KCHF)

|                                     |                     | BUDGET     |                   |            |            |            | URE BY PRO<br>kind and se              |         |                        |  |  |
|-------------------------------------|---------------------|------------|-------------------|------------|------------|------------|--|---------|------------------------|--|--|
|                                     | 2017 Initial budget | Amendments | 2017 Final budget | Protection | Assistance | Prevention | Cooperation with National<br>Societies | General | 2017 Total Expenditure | Overheads (already included<br>in the total expenditure) |  |
| ASIA AND THE PACIFIC                |                     |            |                   |            |            |            |  |         |                        |  |  |
| Afghanistan                         | 93,433              |            | 93,433            | 13,492     | 54,042     | 4,652      | 1,860                                  | 1,055   | 75,102                 | 4,584  |  |
| Bangladesh                          | 9,419               | 8,025      | 17,444            | 2,538      | 9,380      | 1,235      | 656                                    | 155     | 13,964                 | 852  |  |
| Myanmar                             | 33,857              | 17,063     | 50,920            | 6,253      | 26,110     | 2,812      | 3,835                                  | 472     | 39,482                 | 2,321  |  |
| Pakistan                            | 17,084              | ,          | 17,084            | 1,514      | 9,206      | 3,496      | 2,139                                  | 224     | 16,579                 | 1,012  |  |
| Philippines                         | 17,311              |            | 17,311            | 4,166      | 9,006      | 2,715      | 1,133                                  | 322     | 17,342                 | 1,058  |  |
| Sri Lanka                           | 9,599               |            | 9,599             | 3,680      | 3,855      | 746        | 312                                    | 131     | 8,724                  | 532  |  |
| Bangkok (regional)                  | 13,945              |            | 13,945            | 2,983      | 5,104      | 3,335      | 1,169                                  | 527     | 13,119                 | 801  |  |
| Beijing (regional)                  | 16,154              |            | 16,154            | 190        | 6,733      | 5,165      | 1,506                                  | 94      | 13,689                 | 835  |  |
| Jakarta (regional)                  | 4,360               |            | 4,360             | 478        | 398        | 2,700      | 820                                    | 56      | 4,452                  | 272  |  |
| Kuala Lumpur (regional)             | 6,687               |            | 6,687             | 1,658      | 868        | 3,210      | 614                                    | 152     | 6,501                  | 397  |  |
| New Delhi (regional)                | 14,697              |            | 14,697            | 2,386      | 4,939      | 3,717      | 1,200                                  | 559     | 12,801                 | 781  |  |
| Suva (regional)                     | 9,407               |            | 9,407             | 2,236      | 2,172      | 2,835      | 1,501                                  | 150     | 8,894                  | 543  |  |
| TOTAL ASIA AND THE PACIFIC          | 245,952             | 25,088     | 271,040           | 41,575     | 131,813    | 36,618     | 16,746                                 | 3,897   | 230,649                | 13,989   |  |
|                                     |                     |            |                   |            |            |            |  |         |                        |  |  |
| EUROPE AND CENTRAL ASIA             |                     |            |                   |            |            |            |  |         |                        |  |  |
| Armenia                             | 3,376               |            | 3,376             | 773        | 1,313      | 501        | 658                                    | 73      | 3,318                  | 202  |  |
| Azerbaijan                          | 10,647              |            | 10,647            | 2,847      | 5,477      | 809        | 560                                    | 75      | 9,769                  | 596  |  |
| Georgia                             | 8,200               |            | 8,200             | 2,305      | 3,811      | 880        | 297                                    | 75      | 7,368                  | 450  |  |
| Ukraine                             | 60,241              |            | 60,241            | 6,199      | 40,638     | 3,369      | 2,582                                  | 275     | 53,063                 | 3,215  |  |
| Balkans (regional)                  | 5,646               |            | 5,646             | 4,013      | 277        | 714        | 619                                    | 114     | 5,737                  | 350  |  |
| Moscow (regional)                   | 14,882              |            | 14,882            | 2,716      | 6,938      | 3,744      | 1,695                                  | 88      | 15,180                 | 927  |  |
| Paris (regional)                    | 10,912              |            | 10,912            | 5,920      | 1,099      | 2,497      | 909                                    | 48      | 10,473                 | 639  |  |
| Tashkent (regional)                 | 12,993              |            | 12,993            | 3,372      | 5,670      | 2,216      | 1,231                                  | 157     | 12,646                 | 772  |  |
| Brussels                            | 3,535               |            | 3,535             | 170        |            | 2,994      | 245                                    | 15      | 3,424                  | 209  |  |
| London                              | 4,287               |            | 4,287             | 2,085      |            | 1,318      | 481                                    | 50      | 3,934                  | 240  |  |
| TOTAL EUROPE AND CENTRAL ASIA       | 134,719             |            | 134,719           | 30,401     | 65,222     | 19,042     | 9,277                                  | 970     | 124,913                | 7,600  |  |
| NEAR AND MIDDLE EAST                |                     |            |                   |            |            |            |  |         |                        |  |  |
| Egypt                               | 3,734               |            | 3,734             | 467        | 1,313      | 1,100      | 1,267                                  | 47      | 4,193                  | 256  |  |
| Iran, Islamic Republic of           | 5,541               |            | 5,541             | 1,325      | 1,285      | 1,779      | 356                                    | 73      | 4,193                  | 294  |  |
| Iraq                                | 124,997             | 22,856     | 147,853           | 18,809     | 96,878     | 7,464      | 4,408                                  | 470     | 128,029                | 7,814  |  |
| Israel and the Occupied Territories | 49,682              | 22,030     | 49,682            | 16,980     | 22,972     | 6,224      | 3,079                                  | 282     | 49,538                 | 3,023  |  |
| Jordan                              | 33,756              |            | 33,756            | 3,325      | 21,938     | 2,761      | 1,238                                  | 615     | 29,877                 | 1,823  |  |
| Lebanon                             | 48,206              |            | 48,206            | 4,803      | 33,318     | 2,181      | 3,210                                  | 321     | 43,832                 | 2,675  |  |
| Syrian Arab Republic                | 178,104             |            | 178,104           | 4,150      | 163,687    | 3,251      | 6,323                                  | 347     | 177,758                | 10,834   |  |
| Yemen                               | 48,490              | 42,422     | 90,912            | 7,136      | 61,090     | 3,549      | 5,886                                  | 236     | 77,897                 | 4,748  |  |
| Kuwait (regional)                   | 6,356               | 12,722     | 6,356             | 2,308      | 487        | 2,416      | 928                                    | 325     | 6,464                  | 395  |  |
| TOTAL NEAR AND MIDDLE EAST          | 498,866             | 65,278     | 564,144           | 59,302     | 402,967    | 30,725     | 26,693                                 | 2,718   | 522,405                | 31,862   |  |
|                                     |                     |            |                   |            |            |            |  |         |                        |  |  |
| STOCK IN KIND                       |                     |            |                   |            |            |            |  |         |                        |  |  |
|                                     |                     |            |                   |            | 1,109,837  |            |  |         |                        |  |  |

N.B. Figures in these tables are rounded off, may vary slightly from the amounts presented in other documents and may result in rounding-off addition differences.

|                                    |  |                                       | IG OF OPERA<br>es brought fo |  |   |                   | vices)                 | INCOME<br>kind and ser | (Cash, F                  |                    |
|------------------------------------|--|---------------------------------------|------------------------------|--|---|-------------------|------------------------|------------------------|---------------------------|--------------------|
|                                    | 2017 Field operations with temporary deficit financing | 2017 Donors' restricted contributions | Adjustments and transfers    | 2016 Field operations with temporary deficit financing brought forward | 2016 Donors' restricted contributions brought forward | 2017 Total Income | Services contributions | Kind contributions     | Cash non-operating income | Cash contributions |
| ASIA AND THE PACIFI                |  |                                       |                              |  |   |                   |                        |                        |                           |                    |
| Afghanista                         | -1,068   |                                       |                              | -1,719   |   | 75,753            | 437                    | 73                     | 48                        | 75,195             |
| Banglades                          |  | 464                                   |                              | -952   |   | 15,380            | 18                     |                        | 4                         | 15,358             |
| Myanma                             |  | 7,494                                 |                              | -3,870   |   | 50,846            | 153                    | 1,449                  | 51                        | 49,193             |
| Pakista                            | -3,864   |                                       |                              | -2,543   |   | 15,257            |                        |                        | 43                        | 15,214             |
| Philippine                         | -3,495   |                                       |                              | -3,262   |   | 17,108            | 9                      |                        | 36                        | 17,064             |
| Sri Lank                           | -886   |                                       |                              | -364   |   | 8,202             |                        |                        | 4                         | 8,198              |
| Bangkok (regiona                   | -536   |                                       |                              |  | 100   | 12,483            |                        |                        | 4                         | 12,479             |
| Beijing (regiona                   | -2,610   |                                       |                              | -1,690   |   | 12,770            | 21                     |                        | 83                        | 12,666             |
| Jakarta (regiona                   | -422   |                                       |                              |  |   | 4,030             |                        |                        | 2                         | 4,028              |
| Kuala Lumpur (regiona              | -588   |                                       |                              | -699   |   | 6,612             |                        |                        | 45                        | 6,567              |
| New Delhi (regiona                 | -962   |                                       |                              | -1,292   |   | 13,131            |                        |                        | 33                        | 13,098             |
| Suva (regiona                      | -484   |                                       |                              | -442   |   | 8,853             |                        |                        | 3                         | 8,850              |
| TOTAL ASIA AND THE PACIFI          | -14,917  | 7,958                                 |                              | -16,834  | 100   | 240,424           | 637                    | 1,522                  | 356                       | 237,909            |
|                                    | ,  | ,                                     |                              | ,  |   |                   |                        |                        |                           | ,                  |
| EUROPE AND CENTRAL ASI             |  |                                       |                              |  |   |                   |                        |                        |                           |                    |
| Armen                              | -636   |                                       |                              |  |   | 2,682             | 32                     |                        | 2                         | 2,648              |
| Azerbaija                          | -582   |                                       |                              |  |   | 9,187             | 8                      |                        | 2                         | 9,177              |
| Georg                              | -844   |                                       |                              |  |   | 6,525             |                        |                        | 6                         | 6,519              |
| -<br>Ukrair                        | -11,049  |                                       |                              |  | 4,873   | 37,141            | 298                    | 59                     | 31                        | 36,753             |
| Balkans (regiona                   | -510   |                                       |                              |  |   | 5,227             |                        |                        | 1                         | 5,226              |
| Moscow (regiona                    | -7,176   |                                       |                              |  |   | 8,004             |                        |                        | -1                        | 8,005              |
| Paris (regiona                     | -853   |                                       |                              |  |   | 9,620             |                        |                        | 1                         | 9,619              |
| Tashkent (regiona                  | -6,656   |                                       |                              | -1,608   |   | 7,598             |                        |                        | 4                         | 7,594              |
| Brusse                             | -632   |                                       |                              | 1,000  |   | 2,792             |                        |                        | 0                         | 2,792              |
| Londo                              | -745   |                                       |                              |  |   | 3,189             |                        |                        | 0                         | 3,188              |
| TOTAL EUROPE AND CENTRAL ASI       | -29,683  |                                       |                              | -1,608   | 4,873   | 91,965            | 338                    | 59                     | 47                        | 91,521             |
| TOTAL ZONOT Z AND GENTINE NOT      | _0,000   |                                       |                              | 1,000  | 1,010   | 01,000            | 000                    | 00                     |                           | 01,021             |
| NEAR AND MIDDLE EAS                |  |                                       |                              |  |   |                   |                        |                        |                           |                    |
| Egy                                | -483   |                                       |                              | -783   |   | 4,494             |                        |                        | 0                         | 4,493              |
| Iran, Islamic Republic             | -442   |                                       |                              |  |   | 4,375             | 8                      |                        | 5                         | 4,362              |
| lra lra                            |  | 17,673                                | 27                           |  | 36,108  | 109,567           | 1,266                  | 567                    | 784                       | 106,951            |
| Israel and the Occupied Territoric | -6,830   | ,                                     | 26                           | -7,246   |   | 49,927            | 365                    |                        | 149                       | 49,413             |
| Jorda                              | ,  | 3,376                                 |                              |  |   | 33,253            |                        |                        | 13                        | 33,241             |
| Lebano                             |  | 2,212                                 | 42                           |  | 3,161   | 40,629            | 286                    |                        | 36                        | 40,307             |
| Syrian Arab Republ                 |  | 14,971                                |                              |  | 24,097  | 168,632           | 170                    | 254                    | 222                       | 167,987            |
| Yeme                               |  | 30,873                                |                              |  | 5,167   | 103,603           | 193                    | 243                    | 286                       | 102,881            |
| Kuwait (regiona                    | -878   | 00,070                                |                              |  | 0,107   | 5,585             | 100                    | 240                    | 1                         | 5,584              |
|                                    | -8,633   | 66,894                                | 96                           | -8,029   | 68,532  | 520,066           | 2,288                  | 1,064                  | 1,496                     | 515,218            |
| TOTAL NEAR AND MIDDLE EAS          | 0,000  |                                       |                              |  |   |                   |                        |                        |                           |                    |
| TOTAL NEAR AND MIDDLE EAS          |  |                                       |                              |  |   |                   |                        |                        |                           |                    |
|                                    |  | 121                                   |                              |  | 121   |                   |                        |                        |                           |                    |
| TOTAL NEAR AND MIDDLE EAS          |  | 121                                   |                              |  | 121   |                   |                        |                        |                           |                    |
|                                    | -85,968  | 121<br>131,525                        | 207                          | -50,037  | 88,772  | 1,643,764         | 5.017                  | 5,610                  | 2,890                     | 1,630,247          |

# **C. CONTRIBUTIONS IN 2017**

# **SUMMARY OF ALL CONTRIBUTIONS (in CHF)**

|  | Appeals 2017:<br>Headquarters | Appeals 2017:<br>Operations | Innovation<br>Structure | Adjustments<br>on previous<br>years |               | Total kind<br>& assets | Total services | Grand total   |
|--|-------------------------------|-----------------------------|-------------------------|-------------------------------------|---------------|------------------------|----------------|---------------|
| 1. Governments                                   | 140,881,621                   | 1,353,456,247               |                         | 8,948                               | 1,494,346,816 | 1,391,184              | 555,089        | 1,496,293,088 |
| 2. European Commission <sup>1</sup>              |                               | 166,166,163                 |                         |                                     | 166,166,163   |                        |                | 166,166,163   |
| 3. Supranational and international organizations |                               | 19,801,331                  |                         |                                     | 19,801,331    | 4,047,157              | 117,000        | 23,965,488    |
| 4. National Societies                            | 2,657,902                     | 45,064,721                  |                         | 33,239                              | 47,755,862    |                        | 4,763,870      | 52,519,731    |
| 5. Public sources                                |                               | 4,704,560                   |                         |                                     | 4,704,560     | 26,500,000             | 2,417,681      | 33,622,241    |
| 6. Private sources                               | 4,935,000                     | 41,051,690                  | 2,000,000               | - 3,971                             | 47,982,719    | 171,918                | 196,246        | 48,350,883    |
| Grand total                                      | 148,474,522                   | 1,630,244,711               | 2,000,000               | 38,216                              | 1,780,757,450 | 32,110,259             | 8,049,886      | 1,820,917,595 |

<sup>1.</sup> Member of the Donor Support Group

| Reconciliation between the 2017 consolidated contributions and the summary of all contributions to the ICRC (see above)                     |               |
|---|---------------|
| Total consolidated contributions to the ICRC  | 1,820,917,595 |
| Donation of Carlton building <sup>⋆</sup>   | -26,500,000   |
| Contributions received from funds and foundations consolidated in ICRC accounts   |               |
| The ICRC MoveAbility Foundation (formerly Special Fund for the Disabled)  | 5,137,571     |
| Elimination of the contributions provided by funds and foundations to the ICRC actions  | -671,492      |
| International conference fees and miscellaneous income  | 521,362       |
| Total contributions to the ICRC as disclosed in the consolidated accounts (see A. Income and expenditure related to the 2017 Appeals above) | 1,799,405,036 |

<sup>\*</sup> In 2017, the canton of Geneva formally gave to the ICRC the main building named Carlton, which has been the seat of the ICRC since 1946. It has been recognized as a building fully depreciated, hence with a value of zero in the financial statements.

# **GOVERNMENTS** (in CHF)

|                        | Appeals 2017:<br>Headquarters | Appeals 2017:<br>Operations | Innovation<br>Structure | Adjustments<br>on previous<br>years | Total cash  | Total kind<br>& assets | Total services | Grand total |
|------------------------|-------------------------------|-----------------------------|-------------------------|-------------------------------------|-------------|------------------------|----------------|-------------|
| Afghanistan            | 12,400                        |                             |                         |                                     | 12,400      |                        | 288,431        | 300,831     |
| Algeria                | 37,526                        |                             |                         |                                     | 37,526      |                        |                | 37,526      |
| Andorra                | 10,675                        | 32,025                      |                         |                                     | 42,700      |                        |                | 42,700      |
| Argentina              | 195,891                       | 774,719                     |                         |                                     | 970,610     |                        |                | 970,610     |
| Armenia                | 12,400                        |                             |                         |                                     | 12,400      |                        |                | 12,400      |
| Australia <sup>1</sup> | 3,041,363                     | 43,820,523                  |                         |                                     | 46,861,885  |                        |                | 46,861,885  |
| Austria <sup>2</sup>   | 644,040                       | 11,244,951                  |                         |                                     | 11,888,991  |                        |                | 11,888,991  |
| Azerbaijan             | 20,000                        |                             |                         |                                     | 20,000      |                        |                | 20,000      |
| Bahamas                | 28,934                        |                             |                         |                                     | 28,934      |                        |                | 28,934      |
| Belarus                |                               |                             |                         |                                     |             | 45,444                 |                | 45,444      |
| Belgium <sup>1</sup>   | 901,827                       | 25,010,186                  |                         |                                     | 25,912,013  |                        |                | 25,912,013  |
| Brunei Darussalam      | 50,000                        |                             |                         |                                     | 50,000      |                        |                | 50,000      |
| Bulgaria               | 93,001                        | 54,180                      |                         |                                     | 147,181     |                        |                | 147,181     |
| Canada <sup>1</sup>    |                               | 65,271,905                  |                         |                                     | 65,271,905  |                        |                | 65,271,905  |
| Chile                  | 40,096                        | 150,360                     |                         |                                     | 190,456     |                        |                | 190,456     |
| China                  | 670,000                       | 1,966,200                   |                         |                                     | 2,636,200   |                        |                | 2,636,200   |
| Costa Rica             | 29,507                        |                             |                         |                                     | 29,507      |                        |                | 29,507      |
| Cuba                   | 1,964                         |                             |                         |                                     | 1,964       |                        |                | 1,964       |
| Cyprus                 | 21,322                        |                             |                         |                                     | 21,322      |                        |                | 21,322      |
| Czech Republic         | 710,939                       | 429,896                     |                         |                                     | 1,140,835   |                        |                | 1,140,835   |
| Denmark <sup>1</sup>   | 2,887,360                     | 29,956,831                  |                         |                                     | 32,844,191  |                        |                | 32,844,191  |
| Ecuador                | 134,708                       |                             |                         |                                     | 134,708     |                        |                | 134,708     |
| Estonia                | 89,110                        | 470,681                     |                         |                                     | 559,791     |                        |                | 559,791     |
| Fiji                   | 5,717                         |                             |                         |                                     | 5,717       |                        |                | 5,717       |
| Finland <sup>1</sup>   | 1,141,200                     | 10,648,520                  |                         |                                     | 11,789,720  | 1,061,082              |                | 12,850,802  |
| France <sup>1</sup>    |                               | 19,348,130                  |                         |                                     | 19,348,130  |                        |                | 19,348,130  |
| Georgia                | 16,533                        |                             |                         |                                     | 16,533      |                        |                | 16,533      |
| Germany <sup>1</sup>   | 1,863,750                     | 193,723,564                 |                         |                                     | 195,587,314 |                        |                | 195,587,314 |
| Greece                 | 56,095                        |                             |                         |                                     | 56,095      |                        |                | 56,095      |
| Guyana                 | 1,182                         |                             |                         |                                     | 1,182       |                        |                | 1,182       |
| Holy See               | 2,986                         | 16,918                      |                         |                                     | 19,904      |                        |                | 19,904      |
| Hungary                |                               | 56,870                      |                         |                                     | 56,870      |                        |                | 56,870      |
| Iceland                | 93,850                        | 670,450                     |                         |                                     | 764,300     |                        |                | 764,300     |

N.B. Figures in these tables are rounded off, may vary slightly from the amounts presented in other documents and may result in rounding-off addition differences.

# **GOVERNMENTS (CONT.)** (in CHF)

|  | Appeals 2017:<br>Headquarters | Appeals 2017:<br>Operations | Innovation<br>Structure | Adjustments<br>on previous<br>years | Total cash    | Total kind<br>& assets | Total services | Grand total   |
|--|-------------------------------|-----------------------------|-------------------------|-------------------------------------|---------------|------------------------|----------------|---------------|
| Iran, Islamic Republic of  | 48,648                        |                             |                         |                                     | 48,648        |                        |                | 48,648        |
| Iraq   | 24,690                        |                             |                         |                                     | 24,690        |                        | 87,858         | 112,548       |
| Ireland <sup>1</sup>   |                               | 14,241,104                  |                         |                                     | 14,241,104    |                        |                | 14,241,104    |
| Israel   | 109,054                       |                             |                         |                                     | 109,054       |                        |                | 109,054       |
| Italy <sup>1</sup>   | 3,516,305                     | 13,204,676                  |                         |                                     | 16,720,981    |                        |                | 16,720,981    |
| Japan <sup>1</sup>   |                               | 41,165,630                  |                         |                                     | 41,165,630    |                        |                | 41,165,630    |
| Kazakhstan   | 14,516                        | 100,000                     |                         |                                     | 114,516       |                        |                | 114,516       |
| Korea, Republic of   | 303,202                       | 4,436,370                   |                         |                                     | 4,739,572     |                        |                | 4,739,572     |
| Kuwait   | 502,700                       | 6,366,476                   |                         |                                     | 6,869,176     |                        |                | 6,869,176     |
| Liechtenstein  | 200,000                       | 500,000                     |                         |                                     | 700,000       |                        |                | 700,000       |
| Lithuania  | 10,702                        | 64,566                      |                         |                                     | 75,268        |                        |                | 75,268        |
| Luxembourg <sup>1</sup>  | 1,066,700                     | 9,159,995                   |                         |                                     | 10,226,695    |                        |                | 10,226,695    |
| Malta  |                               | 28,483                      |                         |                                     | 28,483        |                        |                | 28,483        |
| Mauritius  | 15,917                        | , , ,                       |                         |                                     | 15,917        |                        |                | 15,917        |
| Mexico   |                               | 1,072,599                   |                         |                                     | 1,072,599     |                        |                | 1,072,599     |
| Monaco   | 97,119                        | 75,880                      |                         |                                     | 172,999       |                        |                | 172,999       |
| Myanmar  | 20,667                        | . 0,000                     |                         | 19,654                              | 40,321        |                        |                | 40,321        |
| Netherlands <sup>1</sup>   | 6,432,000                     | 45,605,300                  |                         | 10,001                              | 52,037,300    |                        |                | 52,037,300    |
| New Zealand <sup>2</sup>   | 0,402,000                     | 10,304,850                  |                         |                                     | 10,304,850    |                        |                | 10,304,850    |
| Nicaragua  | 4,011                         | 10,004,000                  |                         |                                     | 4,011         |                        |                | 4,011         |
| Norway <sup>1</sup>  | 2,295,580                     | 67,686,739                  |                         |                                     | 69,982,319    | 185,952                |                | 70,168,271    |
| Pakistan   | 4,072                         | 01,000,133                  |                         |                                     | 4,072         | 100,552                |                | 4,072         |
| Panama   | 27,666                        |                             |                         |                                     | 27,666        |                        |                | 27,666        |
| Philippines  | 21,000                        |                             |                         | 20,002                              | 20,002        |                        |                | 20,002        |
| Poland   |                               | 1,117,421                   |                         | 20,002                              | 1,117,421     |                        |                | 1,117,421     |
| Portugal   |                               | 117,421                     |                         |                                     | 1,117,421     |                        |                | 117,421       |
| San Marino   | 20,000                        | 117,070                     |                         |                                     |               |                        |                |               |
|  | 20,000                        |                             |                         |                                     | 20,000        |                        |                | 20,000        |
| Saudi Arabia   | 198,820                       |                             |                         |                                     | 198,820       |                        |                | 198,820       |
| Serbia   | 5,080                         |                             |                         | 1.005                               | 5,080         |                        |                | 5,080         |
| Seychelles   | 2,067                         |                             |                         | 1,965                               | 4,032         |                        |                | 4,032         |
| Singapore  | 64,974                        | 007.000                     |                         |                                     | 64,974        |                        |                | 64,974        |
| Slovakia   | 35,000                        | 887,693                     |                         |                                     | 922,693       |                        |                | 922,693       |
| Slovenia   | 48,015                        | 74,932                      |                         |                                     | 122,947       |                        |                | 122,947       |
| South Africa   | 231,125                       |                             |                         |                                     | 231,125       |                        |                | 231,125       |
| Spain  |                               | 8,937,840                   |                         |                                     | 8,937,840     |                        |                | 8,937,840     |
| Sweden <sup>1</sup>  | 12,134,280                    | 55,010,325                  |                         |                                     | 67,144,605    |                        |                | 67,144,605    |
| Switzerland <sup>1</sup>   | 80,448,743                    | 69,462,313                  |                         | -17,878                             | 149,893,177   | 98,707                 | 178,800        | 150,170,684   |
| Tajikistan   | 4,839                         |                             |                         |                                     | 4,839         |                        |                | 4,839         |
| Thailand   | 99,601                        | 294,897                     |                         |                                     | 394,498       |                        |                | 394,498       |
| Tunisia  | 4,314                         |                             |                         | 5,205                               | 9,519         |                        |                | 9,519         |
| United Arab Emirates   | 96,600                        |                             |                         | -20,000                             | 76,600        |                        |                | 76,600        |
| United Kingdom of Great Britain and<br>Northern Ireland <sup>1</sup> | 111,989                       | 212,849,857                 |                         |                                     | 212,961,847   |                        |                | 212,961,847   |
| United States of America <sup>1</sup>                                | 19,868,250                    | 387,044,323                 |                         |                                     | 406,912,573   |                        |                | 406,912,573   |
| Total from governments   | 140,881,621                   | 1,353,456,247               |                         | 8,948                               | 1,494,346,816 | 1,391,184              | 555,089        | 1,496,293,088 |

### 2. **EUROPEAN COMMISSION**<sup>1</sup> (in CHF)

|   | Appeals 2017:<br>Headquarters | Appeals 2017:<br>Operations | Adjustments<br>on previous<br>years |             | Total kind<br>& assets | Total services | Grand total |
|---|-------------------------------|-----------------------------|-------------------------------------|-------------|------------------------|----------------|-------------|
| Directorate General Development and Cooperation (EuropeAid) |                               | 1,608,000                   |                                     | 1,608,000   |                        |                | 1,608,000   |
| Directorate General Humanitarian Aid (ECHO)                 |                               | 164,558,163                 |                                     | 164,558,163 |                        |                | 164,558,163 |
| Total from European Commission                              |                               | 166,166,163                 |                                     | 166,166,163 |                        |                | 166,166,163 |

<sup>1.</sup> Member of the Donor Support Group

Member of the Donor Support Group
 Member of the Donor Support Group as of 2018

N.B. Figures in these tables are rounded off, may vary slightly from the amounts presented in other documents and may result in rounding-off addition differences.

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### 3. SUPRANATIONAL ORGANIZATIONS AND INTERNATIONAL INSTITUTIONS (in CHF)

|  | Appeals<br>2017:<br>Headquarters | Appeals<br>2017:<br>Operations | Innovation<br>Structure | Adjustments<br>on previous<br>years |            | Total kind<br>& assets | Total services | Grand total |
|--|----------------------------------|--------------------------------|-------------------------|-------------------------------------|------------|------------------------|----------------|-------------|
| Food and Agriculture Organization      |                                  |                                |                         |                                     |            | 42,334                 |                | 42,334      |
| Médecins Sans Frontières               |                                  |                                |                         |                                     |            | 44,165                 |                | 44,165      |
| World Food Programme                   |                                  |                                |                         |                                     |            | 3,809,703              |                | 3,809,703   |
| World Bank <sup>1</sup>                |                                  | 19,801,331                     |                         |                                     | 19,801,331 |                        |                | 19,801,331  |
| Various UN agencies                    |                                  |                                |                         |                                     |            | 1,220                  | 117,000        | 118,220     |
| Various supranational organizations    |                                  |                                |                         |                                     |            | 149,736                |                | 149,736     |
| Total from supranational organizations |                                  | 19,801,331                     |                         |                                     | 19,801,331 | 4,047,157              | 117,000        | 23,965,488  |

<sup>1.</sup> Member of the Donor Support Group as of 2018

### NATIONAL SOCIETIES (in CHF) 4.

|                                 | Appeals<br>2017: | Appeals<br>2017: | Innovation<br>Structure | Adjustments on previous | Total cash | Total kind<br>& assets | Total services | Grand total |
|---------------------------------|------------------|------------------|-------------------------|-------------------------|------------|------------------------|----------------|-------------|
|                                 | Headquarters     | Operations       |                         | years                   |            |                        |                |             |
| Albania                         |                  | 10,798           |                         |                         | 10,798     |                        |                | 10,798      |
| Andorra                         |                  | 1,065            |                         |                         | 1,065      |                        |                | 1,065       |
| Australia                       |                  | 522,500          |                         |                         | 522,500    |                        |                | 522,500     |
| Austria                         |                  | 922,038          |                         |                         | 922,038    |                        |                | 922,038     |
| Azerbaijan                      |                  | 6,911            |                         |                         | 6,911      |                        |                | 6,911       |
| Belgium                         |                  | 2,337,800        |                         |                         | 2,337,800  |                        |                | 2,337,800   |
| Bulgaria                        |                  | 2,900            |                         |                         | 2,900      |                        |                | 2,900       |
| Cabo Verde                      |                  |                  |                         | 3,596                   | 3,596      |                        |                | 3,596       |
| Cambodia                        | 3,456            |                  |                         |                         | 3,456      |                        |                | 3,456       |
| Canada                          | 234,150          | 970,533          |                         |                         | 1,204,683  |                        | 222,592        | 1,427,275   |
| China                           |                  | 475,238          |                         |                         | 475,238    |                        |                | 475,238     |
| China/Hong Kong                 |                  | 549,189          |                         |                         | 549,189    |                        |                | 549,189     |
| Cook Islands                    |                  | 539              |                         |                         | 539        |                        |                | 539         |
| Costa Rica                      |                  | 4,932            |                         |                         | 4,932      |                        |                | 4,932       |
| Croatia                         | 5,000            |                  |                         |                         | 5,000      |                        |                | 5,000       |
| Czech Republic                  |                  | 8,879            |                         |                         | 8,879      |                        |                | 8,879       |
| Denmark                         |                  | 4,696,146        |                         |                         | 4,696,146  |                        | 327,191        | 5,023,337   |
| Dominica                        |                  | 168              |                         |                         | 168        |                        | 521,151        | 168         |
| Estonia                         |                  | 9,821            |                         |                         | 9,821      |                        |                | 9,821       |
| Finland                         | 207,883          | 225,317          |                         |                         | 433,200    |                        | 899,516        | 1,332,716   |
| Germany                         | 933,220          | 100,883          |                         |                         | 1,034,102  |                        | 258,497        | 1,292,599   |
| Iceland                         | 000,220          | 858,400          |                         |                         | 858,400    |                        | 36,346         | 894,746     |
| Iran, Islamic Republic of       |                  | 90,000           |                         |                         | 90,000     |                        | 00,040         | 90,000      |
| Ireland                         |                  | 141,869          |                         |                         | 141,869    |                        |                | 141,869     |
| Italy                           | 133,004          | 141,003          |                         |                         | 133,004    |                        |                | 133,004     |
| Japan                           | 682,110          | 1,295,005        |                         |                         | 1,977,115  |                        | 451,769        | 2,428,884   |
| Korea, Republic of              | 002,110          | 459,052          |                         |                         | 459,052    |                        | 451,709        | 459,052     |
| Latvia                          |                  | 18,546           |                         |                         | 18,546     |                        |                | 18,546      |
| Liechtenstein                   | 3,000            | 375,140          |                         |                         | 378,140    |                        |                | 378,140     |
| Lithuania                       | 3,000            | 25,650           |                         |                         | 25,650     |                        |                | 25,650      |
|                                 |                  |                  |                         |                         |            |                        |                |             |
| Luxembourg                      |                  | 990,761          |                         |                         | 990,761    |                        |                | 990,761     |
| Maldives                        |                  | 193              |                         | 0.000                   | 193        |                        |                | 193         |
| Malta                           |                  | 100              |                         | 6,636                   | 6,636      |                        |                | 6,636       |
| Micronesia, Federated States of |                  | 182              |                         |                         | 182        |                        |                | 182         |
| Monaco                          |                  | 89,697           |                         |                         | 89,697     |                        |                | 89,697      |
| Mongolia                        |                  | 2,001            |                         |                         | 2,001      |                        |                | 2,001       |
| Morocco                         |                  | 1,496            |                         |                         | 1,496      |                        |                | 1,496       |
| Netherlands                     |                  | 4,827,865        |                         | 42,736                  | 4,870,601  |                        | 144,680        | 5,015,281   |
| New Zealand                     |                  | 105,487          |                         |                         | 105,487    |                        | 251,205        | 356,692     |
| Norway                          |                  | 13,730,541       |                         |                         | 13,730,541 |                        | 369,945        | 14,100,487  |
| Philippines                     |                  | 9,792            |                         |                         | 9,792      |                        |                | 9,792       |
| Romania                         |                  | 27,827           |                         |                         | 27,827     |                        |                | 27,827      |
| Senegal                         |                  | 2,438            |                         |                         | 2,438      |                        |                | 2,438       |
| Serbia                          | 1,000            |                  |                         |                         | 1,000      |                        |                | 1,000       |
| Singapore                       |                  | 393,456          |                         |                         | 393,456    |                        |                | 393,456     |
| Sweden                          |                  | 1,145,215        |                         | -19,729                 | 1,125,486  |                        | 1,313,914      | 2,439,400   |

# NATIONAL SOCIETIES (CONT.) (in CHF)

|  | Appeals<br>2017:<br>Headquarters | Appeals<br>2017:<br>Operations | Innovation<br>Structure | Adjustments<br>on previous<br>years | Total cash | Total kind<br>& assets | Total services | Grand total |
|--|----------------------------------|--------------------------------|-------------------------|-------------------------------------|------------|------------------------|----------------|-------------|
| Switzerland  |                                  | 199,407                        |                         |                                     | 199,407    |                        | 141,825        | 341,232     |
| Thailand   |                                  | 38,194                         |                         |                                     | 38,194     |                        |                | 38,194      |
| Timor-Leste  |                                  | 545                            |                         |                                     | 545        |                        |                | 545         |
| Togo   | 268                              |                                |                         |                                     | 268        |                        |                | 268         |
| Tonga  |                                  | 182                            |                         |                                     | 182        |                        |                | 182         |
| United Kingdom of Great Britain and Northern Ireland             | 298,200                          | 9,139,666                      |                         |                                     | 9,437,866  |                        | 346,390        | 9,784,257   |
| United States of America   |                                  | 249,525                        |                         |                                     | 249,525    |                        |                | 249,525     |
| Vanuatu  |                                  | 392                            |                         |                                     | 392        |                        |                | 392         |
| Zambia   |                                  | 541                            |                         |                                     | 541        |                        |                | 541         |
| International Federation of Red Cross and Red Crescent Societies | 156,611                          |                                |                         |                                     | 156,611    |                        |                | 156,611     |
| Total from National Societies                                    | 2,657,902                        | 45,064,721                     |                         | 33,239                              | 47,755,862 |                        | 4,763,870      | 52,519,731  |

N.B. Figures in these tables are rounded off, may vary slightly from the amounts presented in other documents and may result in rounding-off addition differences.

#### 5. **PUBLIC SOURCES** (in CHF)

|                                | Appeals<br>2017:<br>Headquarters | Appeals<br>2017:<br>Operations | Innovation<br>Structure | Adjustments<br>on previous<br>years | Total cash | Total kind<br>& assets | Total services | Grand total |
|--------------------------------|----------------------------------|--------------------------------|-------------------------|-------------------------------------|------------|------------------------|----------------|-------------|
| Bellinzona, City of            |                                  | 5,200                          |                         |                                     | 5,200      |                        |                | 5,200       |
| Biel                           |                                  | 20,000                         |                         |                                     | 20,000     |                        |                | 20,000      |
| Buchs, City of                 |                                  | 1,000                          |                         |                                     | 1,000      |                        |                | 1,000       |
| Cologny                        |                                  | 20,000                         |                         |                                     | 20,000     |                        |                | 20,000      |
| Echandens                      |                                  | 5,000                          |                         |                                     | 5,000      |                        |                | 5,000       |
| Fribourg, Canton of            |                                  | 30,000                         |                         |                                     | 30,000     |                        |                | 30,000      |
| Geneva, Canton of *            |                                  | 4,500,250                      |                         |                                     | 4,500,250  | 26,500,000             | 2,052,785      | 33,053,035  |
| Geneva, City of                |                                  | 51,500                         |                         |                                     | 51,500     |                        |                | 51,500      |
| Grand-Saconnex, City of        |                                  | 20,500                         |                         |                                     | 20,500     |                        |                | 20,500      |
| Laconnex                       |                                  | 1,000                          |                         |                                     | 1,000      |                        |                | 1,000       |
| Pully                          |                                  | 2,000                          |                         |                                     | 2,000      |                        |                | 2,000       |
| Romanshorn, City of            |                                  | 3,000                          |                         |                                     | 3,000      |                        |                | 3,000       |
| Rüschlikon                     |                                  | 2,000                          |                         |                                     | 2,000      |                        |                | 2,000       |
| Taiwan Red Cross Organisation  |                                  | 30,120                         |                         |                                     | 30,120     |                        |                | 30,120      |
| Versoix, City of               |                                  |                                |                         |                                     |            |                        | 364,896        | 364,896     |
| Wallisellen                    |                                  | 5,000                          |                         |                                     | 5,000      |                        |                | 5,000       |
| Others and less than CHF 1,000 |                                  | 7,990                          |                         |                                     | 7,990      |                        |                | 7,990       |
| Total from public sources      |                                  | 4,704,560                      |                         |                                     | 4,704,560  | 26,500,000             | 2,417,681      | 33,622,241  |

<sup>\*</sup> In 2017, the canton of Geneva formally gave to the ICRC the main building named Carlton, which has been the seat of the ICRC since 1946. It has been recognized as a building fully depreciated, hence with a value of zero in the financial statements.

N.B. Figures in these tables are rounded off, may vary slightly from the amounts presented in other documents and may result in rounding-off addition differences.

# PRIVATE SOURCES (in CHF)

|   | Appeals<br>2017:<br>Headquarters | Appeals<br>2017:<br>Operations | Innovation<br>Structure | Adjustments<br>on previous<br>years | Total cash | Total kind<br>& assets | Total services | Grand tota |
|---|----------------------------------|--------------------------------|-------------------------|-------------------------------------|------------|------------------------|----------------|------------|
|   | Troduquartors                    | operations                     |                         | yours                               |            |                        |                |            |
| Direct mail fundraising campaigns                   |                                  | 13,773,524                     |                         | - 3,285                             | 13,770,239 |                        |                | 13,770,239 |
| Online donations                                    |                                  | 1,318,387                      |                         | - 686                               | 1,317,701  |                        |                | 1,317,70   |
| Spontaneous donations<br>from private individuals   |                                  | 1,807,153                      |                         |                                     | 1,807,153  |                        | 38,130         | 1,845,28   |
| Donations from foundations/funds                    |                                  |                                |                         |                                     |            |                        |                |            |
| Chaîne Du Bonheur                                   |                                  | 2,000,000                      |                         |                                     | 2,000,000  |                        |                | 2,000,00   |
| Fondation de bienfaisance du groupe Pictet          |                                  | 150,000                        |                         |                                     | 150,000    |                        |                | 150,00     |
| Fondation des immeubles pour les                    |                                  | .00,000                        |                         |                                     | .00,000    |                        |                |            |
| organisations internationales (FIPOI)               |                                  |                                |                         |                                     |            |                        | 133,116        | 133,110    |
| Fondation Johann et Luzia Grässli                   |                                  | 20,000                         |                         |                                     | 20,000     |                        |                | 20,000     |
| Fondation Lombard Odier <sup>1</sup>                | 250,000                          | 322,392                        |                         |                                     | 572,392    |                        |                | 572,392    |
| Fondation Lumen Spei                                | ,                                | 50,000                         |                         |                                     | 50,000     |                        |                | 50,00      |
| Fondation Philanthropique Famille Firmenich         |                                  | 50,000                         |                         |                                     | 50,000     |                        |                | 50,00      |
| Fondation pour le Comité international              |                                  | ,                              |                         |                                     |            |                        |                |            |
| de la Croix Rouge                                   | 835,000                          |                                |                         |                                     | 835,000    |                        |                | 835,000    |
| Georg Fischer Clean Water Stiftung                  |                                  | 100,000                        |                         |                                     | 100,000    |                        |                | 100,000    |
| Kantonale St. Gallische Winkelriedstiftung          |                                  | 15,000                         |                         |                                     | 15,000     |                        |                | 15,000     |
| La Caixa Banking Foundation                         |                                  | 182,955                        |                         |                                     | 182,955    |                        |                | 182,95     |
| Link Foundation                                     |                                  | 34,510                         |                         |                                     | 34,510     |                        |                | 34,51      |
| MINE-EX Stiftung                                    |                                  | 800,000                        |                         |                                     | 800,000    |                        |                | 800,000    |
| Promotor Stiftung                                   |                                  | 20,000                         |                         |                                     | 20,000     |                        |                | 20,00      |
| Swiss Re Foundation <sup>1</sup>                    |                                  | 500,000                        |                         |                                     | 500,000    |                        |                | 500,000    |
| The Adecco Group Foundation <sup>1</sup>            |                                  | 250,000                        |                         |                                     | 250,000    |                        |                | 250,000    |
| The OPEC Fund for International Development         |                                  | 389,440                        |                         |                                     | 389,440    |                        |                | 389,44     |
| The Philips Foundation <sup>1</sup>                 |                                  | 721,075                        |                         |                                     | 721,075    |                        |                | 721,07     |
| Others and less than CHF 10,000                     | 3,600,000                        | 9,464,003                      | 2,000,000               |                                     | 15,064,003 | 13,020                 |                | 15,077,02  |
| Total donations from foundations/funds              | 4,685,000                        | 15,069,375                     | 2,000,000               |                                     | 21,754,375 | 13,020                 | 133,116        | 21,900,51  |
| 1. Member of the Corporate Support Group            |                                  |                                |                         |                                     |            |                        |                |            |
| Legacies  |                                  | 2,692,685                      |                         |                                     | 2,692,685  |                        |                | 2,692,68   |
| Donations from private companies                    |                                  |                                |                         |                                     |            |                        |                |            |
| ABB Asea Brown Boveri Ltd <sup>1</sup>              |                                  | 500,000                        |                         |                                     | 500,000    |                        |                | 500,000    |
| Crédit Suisse Group <sup>1</sup>                    | 250,000                          | 250,000                        |                         |                                     | 500,000    |                        |                | 500,000    |
| F. Hoffmann La Roche Ltd <sup>1</sup>               | 230,000                          | 600,000                        |                         |                                     | 600,000    |                        |                | 600,00     |
| Novartis International AG <sup>1</sup>              |                                  | 626,330                        |                         |                                     | 626,330    |                        |                | 626,33     |
| Zurich Insurance Group <sup>1</sup>                 |                                  | 500,000                        |                         |                                     | 500,000    |                        |                | 500,00     |
| Other private companies                             |                                  | 1,640,787                      |                         |                                     | 1,640,787  | 13,470                 | 25,000         | 1,679,25   |
| Total donations from private companies              | 250,000                          | 4,117,117                      |                         |                                     | 4,367,117  | 13,470                 | 25,000         | 4,405,58   |
| Total dollations from private companies             | 200,000                          | ,,,,,,,,                       |                         |                                     | 1,001,111  | 10,170                 | 20,000         | 1, 100,00  |
| Donations from associations and service             | e clubs                          |                                |                         |                                     |            |                        |                |            |
| UEFA  |                                  | 106,530                        |                         |                                     | 106,530    |                        |                | 106,53     |
| Other associations and service clubs                |                                  | 266,919                        |                         |                                     | 266,919    | 142,500                |                | 409,41     |
| Total donations from associations and service clubs |                                  | 373,449                        |                         |                                     | 373,449    | 142,500                |                | 515,94     |
|   |                                  | 1,900,000                      |                         |                                     | 1 000 000  | 2.020                  |                | 1 002 00   |
| Various donors                                      |                                  | T,900,000                      |                         |                                     | 1,900,000  | 2,928                  |                | 1,902,928  |
| Total from private sources                          | 4,935,000                        | 41,051,690                     | 2,000,000               | - 3,971                             | 47,982,719 | 171,918                | 196,246        | 48,350,883 |

<sup>1.</sup> Member of the Corporate Support Group

N.B. Figures in these tables are rounded off, may vary slightly from the amounts presented in other documents and may result in rounding-off addition differences.

# D. CONTRIBUTIONS IN KIND, IN SERVICES AND TO INTEGRATED PROJECTS (IPs) 2017 (in CHF)

|  |              | ns in kind<br>ding IPs) | Donations<br>(exclud |   |      | Donation | ns for IPs |           | Grand total |                | Number                            |
|--|--------------|-------------------------|----------------------|---|------|----------|------------|-----------|-------------|----------------|-----------------------------------|
|  | Headquarters | Field                   | Headquarters         | Field                                   | Kind | Services | Cash       | Total IPs | Total kind  | Total services | of days of<br>employee<br>service |
| National societies                             |              |                         |                      |   |      |          |            |           |             |                |                                   |
| Canada   |              |                         |                      | 222,592                                 |      |          |            |           |             | 222,592        | 627                               |
| Denmark  |              |                         |                      | 327,191                                 |      |          |            |           |             | 327,191        | 1,119                             |
| Finland  |              |                         |                      | 899,516                                 |      |          |            |           |             | 899,516        | 3,173                             |
| Germany  |              |                         |                      | 258,497                                 |      |          |            |           |             | 258,497        | 776                               |
| Iceland  |              |                         |                      | 36,346                                  |      |          |            |           |             | 36,346         | 150                               |
| Japan  |              |                         |                      | 451,769                                 |      |          |            |           |             | 451,769        | 1,541                             |
| Netherlands                                    |              |                         |                      | 144,680                                 |      |          |            |           |             | 144,680        | 475                               |
| New Zealand                                    |              |                         | 51,152               | 200,053                                 |      |          |            |           |             | 251,205        | 857                               |
| Norway   |              |                         | 110,365              | 259,580                                 |      |          | 2,522,995  | 2,522,995 |             | 369,945        | 1,221                             |
| Sweden   |              |                         | 110,000              | 1,313,914                               |      |          | 569,266    | 569,266   |             | 1,313,914      | 4,889                             |
| Switzerland                                    |              |                         |                      | 55,225                                  |      | 86,600   | 199,407    | 286,007   |             | 141,825        | 517                               |
| United Kingdom of Great Britain                |              |                         |                      |   |      | 00,000   | .00,707    | 200,007   |             |                |                                   |
| and Northern Ireland                           |              |                         |                      | 346,390                                 |      |          |            |           |             | 346,390        | 1,132                             |
| Subtotal                                       |              |                         | 161,517              | 4,515,753                               |      | 86.600   | 3,291,668  | 3.378.268 |             | 4,763,870      | 16,477                            |
|  |              |                         | ,                    | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |      |          | 0,200,000  | 0,500,200 |             | .,,            | ,,,,,,                            |
| Governments                                    |              |                         |                      |   |      |          |            |           |             |                |                                   |
| Afghanistan                                    |              |                         |                      | 288,431                                 |      |          |            |           |             | 288,431        |                                   |
| Belarus  |              | 45,444                  |                      | , -                                     |      |          |            |           | 45,444      | , .            |                                   |
| Finland <sup>1</sup>                           |              | 1,061,082               |                      |   |      |          |            |           | 1,061,082   |                |                                   |
| Iraq   |              | , ,                     |                      | 87,858                                  |      |          |            |           | ,,.         | 87,858         |                                   |
| Norway <sup>1</sup>                            |              | 185,952                 |                      | ,                                       |      |          |            |           | 185,952     | ,              |                                   |
| Switzerland <sup>1</sup>                       |              | 98,707                  | 178,800              |   |      |          |            |           | 98,707      | 178,800        | 516                               |
| Subtotal                                       |              | 1,391,184               | 178,800              | 376,289                                 |      |          |            |           | 1,391,184   | 555,089        | 516                               |
|  |              |                         |                      |   |      |          |            |           |             |                |                                   |
| Supranational organizations                    | and interna  | ational instit          | tutions              |   |      |          |            |           |             |                |                                   |
| Food and Agriculture Organization              |              | 42,334                  |                      |   |      |          |            |           | 42,334      |                |                                   |
| Médecins Sans Frontières                       |              | 44,165                  |                      |   |      |          |            |           | 44,165      |                |                                   |
| World Food Programme                           |              | 3,809,703               |                      |   |      |          |            |           | 3,809,703   |                |                                   |
| Various UN agencies                            |              | 1,220                   | 117,000              |   |      |          |            |           | 1,220       | 117,000        | 275                               |
| Various supranational                          |              | 140.726                 |                      |   |      |          |            |           | 140 706     |                |                                   |
| organizations                                  |              | 149,736                 |                      |   |      |          |            |           | 149,736     |                |                                   |
| Subtotal                                       |              | 4,047,157               | 117,000              |   |      |          |            |           | 4,047,157   | 117,000        | 275                               |
|  |              |                         |                      |   |      |          |            |           |             |                |                                   |
| Public sources                                 |              |                         |                      |   |      |          |            |           |             |                |                                   |
| Geneva, Canton of                              |              |                         | 2,052,785            |   |      |          |            |           |             | 2,052,785      |                                   |
| Versoix, City of                               |              |                         | 364,896              |   |      |          |            |           |             | 364,896        |                                   |
| Subtotal                                       |              |                         | 2,417,681            |   |      |          |            |           |             | 2,417,681      |                                   |
|  |              |                         |                      |   |      |          |            |           |             |                |                                   |
| Private sources                                |              |                         |                      |   |      |          |            |           |             |                |                                   |
| Spontaneous donations from private individuals |              |                         |                      | 38,130                                  |      |          |            |           |             | 38,130         |                                   |
| Fondation des immeubles pour                   |              |                         |                      |   |      |          |            |           |             |                |                                   |
| les organisations internationales (FIPOI)      |              |                         | 133,116              |   |      |          |            |           |             | 133,116        |                                   |
| Other foundations, funds                       |              | 13,020                  |                      |   |      |          |            |           | 13,020      |                |                                   |
| Other private companies                        |              | 13,470                  | 25,000               |   |      |          |            |           | 13,470      | 25,000         |                                   |
| Other associations and service clubs           |              | 142,500                 |                      |   |      |          |            |           | 142,500     |                |                                   |
| Various donors                                 |              | 2,928                   |                      |   |      |          |            |           | 2,928       |                |                                   |
| Subtotal                                       |              | 171,918                 | 158,116              | 38,130                                  |      |          |            |           | 171,918     | 196,246        |                                   |
|  |              |                         |                      |   |      |          |            |           |             |                |                                   |
|  |              |                         |                      |   |      |          |            |           |             |                |                                   |

<sup>1.</sup> Member of the Corporate Support Group

N.B. Figures in these tables are rounded off, may vary slightly from the amounts presented in other documents and may result in rounding-off addition differences.

## E. COMPARATIVE BALANCE SHEET AND STATEMENT OF INCOME FOR THE LAST FIVE YEARS (in KCHF)

|   | 2017       | 2016       | 2015       | 2014       | 2013       |
|---|------------|------------|------------|------------|------------|
| Balance Sheet   |            |            |            |            |            |
| Current assets  | 937,268    | 787,173    | 613,220    | 669,667    | 750,097    |
| Non-current assets                                    | 658,747    | 409,878    | 442,810    | 400,481    | 451,768    |
| Total Assets  | 1,596,015  | 1,197,051  | 1,056,030  | 1,070,148  | 1,201,865  |
| Liabilities   | -1,039,565 | -843,283   | -729,094   | -733,988   | -717,891   |
| Total Net Assets                                      | 556,450    | 353,768    | 326,936    | 336,160    | 483,974    |
| Restricted reserves for funds and foundations         | 38,512     | 37,838     | 37,183     | 38,029     | 36,946     |
| Restricted reserves for funding of current operations | 47,689     | 39,036     | -12,194    | 21,428     | 37,191     |
| Unrestricted reserves designated by the Assembly      | 470,249    | 276,894    | 301,947    | 276,703    | 409,837    |
| Total Reserves  | 556,450    | 353,768    | 326,936    | 336,160    | 483,974    |
| Statement of Income                                   |            |            |            |            |            |
| Contributions   | 1,799,405  | 1,660,556  | 1,502,354  | 1,343,455  | 1,223,635  |
| Operating expenditure                                 | -1,750,132 | -1,562,700 | -1,488,710 | -1,312,674 | -1,143,430 |
| Net result of operating activities                    | 49,273     | 97,856     | 13,644     | 30,781     | 80,205     |
| Net result of non-operating activities                | 13,831     | 9,446      | -16,082    | 15,421     | 12,755     |
| Net result for the year                               | 63,104     | 107,302    | -2,438     | 46,202     | 92,960     |
| Administrative costs                                  | 140,792    | 135,756    | 135,529    | 130,322    | 120,881    |
| Ratios  |            |            |            |            |            |
| Reserves in % of total assets                         | 34.9%      | 29.6%      | 31.0%      | 31.4%      | 40.3%      |
| Assets-to-reserves ratio                              | 2.9        | 3.4        | 3.2        | 3.2        | 2.5        |
| Administrative costs in % of operating expenditure    | 8.0%       | 8.7%       | 9.1%       | 9.9%       | 10.6%      |

# **F. ASSISTANCE ITEMS FIGURES**

The statistical data in the following tables can be summarized as follows.

# RECEIPT OF ASSISTANCE ITEMS BY CONTRIBUTIONS IN KIND, CASH FOR KIND AND PURCHASES IN 2017

all assistance items received as contributions in kind or purchased by the ICRC and inventoried in the context of reception between 1 January and 31 December 2017. The figures for contributions in kind cover all material support received as a gift but do not include any services received, such as the provision of human resources and/or logistical means. The figures for assistance item purchases comprise all procurements carried out both with non-earmarked and with earmarked financial contributions ("cash for kind"). The grand total is CHF 334,019,974.

## **DELIVERY OF ASSISTANCE ITEMS IN 2017**

All assistance items delivered by the ICRC in the field between 1 January and 31 December 2017. These goods were either purchased or received in kind during 2017 or taken from stock already constituted at the end of 2016.

# RECEIPT OF ASSISTANCE ITEMS BY CONTRIBUTIONS IN KIND AND PURCHASES IN 2017

(by donor and purchase, according to stock reception date. Includes items in transit.)  $\,$ 

| Donors   | Food        | Relief kits | Blanket   | Economic security* | Medical    | Physical rehabilitation | Water and<br>habitat | Grand total |
|--|-------------|-------------|-----------|--------------------|------------|-------------------------|----------------------|-------------|
|  | (Kg)        | (each)      | (each)    | (CHF)              | (CHF)      | (CHF)                   | (CHF)                | (CHF)       |
| Governments  | 412,000     |             | 67,440    | 725,955            | 566,506    |                         | 98,706               | 1,391,166   |
| Belarus  | 12,000      |             | ,         | 45,444             | ,          |                         | ,                    | 45,444      |
| Finland  | 400,000     |             | 67,440    | 680,511            | 380,554    |                         |                      | 1,061,065   |
| Norway   | ,           |             | ,         | 222,211            | 185,952    |                         |                      | 185,952     |
| Switzerland  |             |             |           |                    | ,          |                         | 98,706               | 98,706      |
| Various donors                                       | 7,131,131   | 40,000      |           | 4,189,192          | 16,680     |                         | 13,020               | 4,218,892   |
| Action contre la Faim                                |             | 40,000      |           | 149,736            | •          |                         | •                    | 149,736     |
| Food and Agriculture Organization                    |             | .,          |           | 42,334             |            |                         |                      | 42,334      |
| Médecins Sans Frontières                             | 6,281       |             |           | 41,991             | 2,174      |                         |                      | 44,165      |
| Oman Charitable Organisation                         | 500,000     |             |           | 142,500            | _,         |                         |                      | 142,500     |
| Other Foundations & Funds                            | 555,555     |             |           | ,                  |            |                         | 13,020               | 13,020      |
| UNICEF   |             |             |           |                    | 1,233      |                         | 10,020               | 1,233       |
| World Food Program                                   | 6,624,850   |             |           | 3,809,703          | 1,200      |                         |                      | 3,809,703   |
| Other Private Company                                | 0,024,000   |             |           | 2,928              | 13,273     |                         |                      | 16,201      |
| Total contributions in kind                          | 7,543,131   | 40,000      | 67,440    | 4,915,147          | 583,185    |                         | 111,726              | 5,610,058   |
| National societies                                   | 10,772,322  | 70,444      | 19,840    | 9,760,564          | 831,259    |                         |                      | 10,591,823  |
| Austria  | ,           | 28,255      | 19,840    | 780,463            | ,          |                         |                      | 780,463     |
| Belgium  | 1,742,063   | 20,200      | 10,010    | 1,692,697          |            |                         |                      | 1,692,697   |
| Denmark  | 2,165,317   | 36,621      |           | 2,537,216          | 334,445    |                         |                      | 2,871,661   |
| Luxembourg   | 203,824     | 00,02.      |           | 105,824            | 00 1, 1 10 |                         |                      | 105,824     |
| Netherlands  | 2,582,212   | 5,568       |           | 1,997,225          | 496,814    |                         |                      | 2,494,039   |
| Sweden   | 34,399      | 0,000       |           | 100,616            | 400,014    |                         |                      | 100,616     |
| United Kingdom of Great Britain and Northern Ireland | 4,044,507   |             |           | 2,546,523          |            |                         |                      | 2,546,523   |
| Governments  | 2,232,413   | 24,414      |           | 3,183,362          |            |                         |                      | 3,183,362   |
| Austria  | 274,493     | ,           |           | 275,513            |            |                         |                      | 275,513     |
| France   | 1,957,921   | 24,414      |           | 2,907,849          |            |                         |                      | 2,907,849   |
| Various donors                                       |             | 28,945      | 3,440     | 397,544            |            |                         | 48,220               | 445,764     |
| International Islamic Charitable Organiz             |             | _0,0 10     | 0,110     | 551,511            |            |                         | 48,220               | 48,220      |
| LG Electronics Inc.                                  |             | 15,554      |           | 199,055            |            |                         | 40,220               | 199,055     |
| The OPEC Fund for International Development          |             | 13,391      | 3,440     | 198,489            |            |                         |                      | 198,489     |
| Total contributions in cash for kind                 | 13,004,735  | 123,803     | 23,280    | 13,341,470         | 831,259    |                         | 48,220               | 14,220,948  |
| ICRC   |             |             |           |                    |            |                         |                      |             |
| ICRC purchases                                       | 122,864,733 | 4,062,024   | 2,253,231 | 214,159,131        | 52,976,966 | 5,947,041               | 41,105,830           | 314,188,968 |
| Total ICRC   | 122,864,733 | 4,062,024   | 2,253,231 | 214,159,131        | 52,976,966 | 5,947,041               | 41,105,830           | 314,188,968 |
| Grand total  | 143,412,599 | 4,225,827   | 2,343,951 | 232,415,748        | 54,391,410 | 5,947,041               | 41,265,776           | 334,019,974 |

 $<sup>\</sup>star$  Economic security includes food and essential household items (sometimes provided in kits), seed, agricultural and veterinary inputs and other micro-economic inputs.

# **DELIVERY OF ASSISTANCE ITEMS IN 2017**

| Context                                | Ecc        | onomic security* | Medical    | Physical rehabilitation | Water and habitat | Tota        |
|--|------------|------------------|------------|-------------------------|-------------------|-------------|
|  | (CHF)      | (Kg)             | (CHF)      | (CHF)                   | (CHF)             | (CHF        |
| AFRICA                                 | 86,751,930 | 84,119,582       | 13,939,581 | 2,028,104               | 11,715,721        | 114,435,330 |
| Burkina Faso                           | 11,010     | 2,768            | 3,940      |                         |                   | 14,950      |
| Burundi                                | 468,963    | 352,358          | 87,884     | 242                     | 215,745           | 772,834     |
| Cameroon                               | 4,278,846  | 4,969,931        | 168,852    | 346                     | 143,813           | 4,591,857   |
| Central African Republic               | 2,883,490  | 1,244,487        | 1,125,788  | 47,275                  | 1,593,807         | 5,650,360   |
| Chad                                   | 1,437,249  | 1,019,483        | 382,351    | 293                     | 111,479           | 1,931,372   |
| Congo, Democratic Republic of the      | 5,489,457  | 3,036,493        | 1,007,047  | 176,232                 | 792,731           | 7,465,467   |
| Côte d'Ivoire                          | 205,425    | 77,038           | 64,196     | 170,202                 | 8,382             | 278,003     |
| Eritrea                                | 260,546    | 15,211           | 473        |                         | 232,322           | 493,341     |
|  |            |                  |            | 440.705                 | · ·               |             |
| Ethiopia                               | 1,890,238  | 671,580          | 323,454    | 449,705                 | 274,640           | 2,938,037   |
| Guinea                                 | 98,293     | 10,236           | 19,511     | 00.500                  | 5,950             | 123,754     |
| Guinea-Bissau                          | 112        | 2                | 22,266     | 38,566                  | 651               | 61,595      |
| Kenya                                  | 319,123    | 200,639          | 3,083      |                         | 21,794            | 344,000     |
| Liberia                                | 71,807     | 9,792            | 61,621     |                         | 71,140            | 204,568     |
| Libya                                  | 8,616,648  | 3,153,345        | 1,523,384  | 419,819                 | 134,506           | 10,694,357  |
| Madagascar                             | 116,036    | 42,579           | 13,514     |                         | 19,717            | 149,267     |
| Mali                                   | 3,884,628  | 4,277,540        | 847,695    | 138,029                 | 623,854           | 5,494,206   |
| Mauritania                             | 85,868     | 10,032           | 10,056     |                         | 9,843             | 105,767     |
| Mozambique                             | 1,497,411  | 552,095          |            |                         | 39,035            | 1,536,446   |
| Niger                                  | 8,838,140  | 15,197,947       | 383,237    | 54,095                  | 233,966           | 9,509,438   |
| Nigeria                                | 24,938,348 | 28,715,217       | 2,521,981  | 104,870                 | 4,006,163         | 31,571,362  |
| Rwanda                                 | 77,658     | 27,848           | 20,781     | ,                       | 153,550           | 251,989     |
| Senegal                                | 180,262    | 1,392,587        | 13,873     |                         | 315,934           | 510,069     |
| Somalia                                | 11,586,873 | 9,945,926        | 2,876,856  | 5,626                   | 1,387,805         | 15,857,160  |
|  |            |                  | 2,070,000  | 5,020                   | 1,307,003         |             |
| South Africa                           | 3,434      | 170              | 0.004.440  | 045 000                 | 4 4 40 005        | 3,434       |
| South Sudan                            | 8,877,534  | 9,075,047        | 2,364,110  | 215,669                 | 1,148,895         | 12,606,208  |
| Sudan                                  | 178,731    | 39,329           | 22,194     | 307,910                 | 72,275            | 581,110     |
| Tunisia                                | 30,974     | 52               | 9,156      |                         | 3,761             | 43,891      |
| Uganda                                 | 67,473     | 7,983            | 1,542      | 14                      | 10,146            | 79,175      |
| Western Sahara                         | 1,176      | 35               | 53,719     | 69,371                  | 472               | 124,738     |
| Zimbabwe                               | 356,177    | 71,832           | 7,017      | 42                      | 83,345            | 446,581     |
| AMERICAS                               | 812,276    | 85,674           | 381,661    | 88,492                  | 868,997           | 2,151,426   |
| Bolivia, Plurinational State of        | 23,160     |                  |            | 3,020                   |                   | 26,180      |
| Brazil                                 | 60,732     | 727              | 50,702     | 1,944                   | 40,242            | 153,620     |
| Colombia                               | 478,770    | 80,836           | 49,785     | 66,249                  | 677,933           | 1,272,737   |
| Ecuador                                | 2,879      | 00,000           | 45,765     | 00,240                  | 011,300           | 2,879       |
| Haiti                                  | 41,656     | 2 616            | 24,842     | 287                     | 43,120            | 109,905     |
|  |            | 3,616            | · ·        |                         | · ·               |             |
| Mexico                                 | 79,856     | 114              | 104,575    | 16,992                  | 94,865            | 296,288     |
| Peru                                   | 92,223     | 1                | 995        |                         | 1,463             | 94,681      |
| Venezuela, Bolivarian Republic of      | 33,000     | 380              | 150,762    |                         | 11,374            | 195,136     |
| ASIA AND THE PACIFIC                   | 10,135,128 | 7,908,227        | 7,073,491  | 4,033,488               | 4,650,165         | 25,892,272  |
| Afghanistan                            | 3,357,494  | 1,899,318        | 5,104,559  | 1,286,375               | 1,484,836         | 11,233,264  |
| Bangladesh                             | 1,904,581  | 2,191,697        | 41,540     | 254,014                 | 421,927           | 2,622,062   |
| Cambodia                               | 91,486     | 14,830           | 150,696    | 164,980                 | 129,172           | 536,334     |
| China                                  | 26,772     | 1                | 3,828      | 37,758                  | 109               | 68,467      |
| Fiji                                   | 2          |                  | 0,020      | 01,100                  | 181,440           | 181,442     |
| India                                  | 42,768     | 6,603            | 36,517     | 92,080                  | 11,354            | 182,719     |
|  |            |                  |            |                         |                   |             |
| Korea, Democratic People's Republic of | 215,263    | 265              | 508,857    | 444,269                 | 789,868           | 1,958,257   |
| Korea, Republic of                     | 7,902      | 20               |            |                         |                   | 7,902       |
| Lao People's Democratic Republic       | 2,639      | 33               |            |                         |                   | 2,639       |
| Malaysia                               | 10,096     | 1,586            | 7,950      |                         | 553               | 18,599      |
| Myanmar                                | 2,908,376  | 3,186,838        | 350,872    | 224,665                 | 633,113           | 4,117,026   |
| Nepal                                  | 1,357      | 15               | 4,604      | 4,502                   | 580               | 11,043      |
| Pakistan                               | 155,832    | 5,742            | 453,516    | 1,497,351               | 125,303           | 2,232,002   |
| Papua New Guinea                       | 261,690    | 37,144           | 35,542     | 68                      | 11,027            | 308,327     |
| Philippines                            | 1,114,109  | 563,958          | 351,414    | 27,426                  | 549,864           | 2,042,813   |
|  | , , ,      | -,               | ,          | ,                       | ,                 |             |
| Sri Lanka                              | 24,817     | 197              | 23,596     |                         | 311,019           | 359,432     |

<sup>\*</sup> Economic security includes food and essential household items (sometimes provided in kits), seed, agricultural and veterinary inputs and other micro-economic inputs.

# **DELIVERY OF ASSISTANCE ITEMS IN 2017 (CONT.)**

| Context                             | Economic security* |             | Medical    | Physical<br>rehabilitation | Water and habitat | Total       |
|-------------------------------------|--------------------|-------------|------------|----------------------------|-------------------|-------------|
|                                     | (CHF)              | (Kg)        | (CHF)      | (CHF)                      | (CHF)             | (CHF)       |
| EUROPE AND CENTRAL ASIA             | 14,799,414         | 7,604,973   | 3,383,947  | 138,982                    | 3,011,115         | 21,333,458  |
| Armenia                             | 109,352            | 33,137      | 20,989     | 18,833                     | 121,943           | 271,117     |
| Azerbaijan                          | 130,165            | 75,545      | 19,445     | 22                         | 144,307           | 293,939     |
| France                              | 25,201             | 1           | 3,500      |                            |                   | 28,701      |
| Georgia                             | 139,920            | 69,738      | 21,941     | 6,478                      | 1,488             | 169,827     |
| Greece                              | 340,950            | 3,323       | 4,074      | 202                        | 215               | 345,441     |
| Russian Federation                  | 1,229,002          | 368,070     |            |                            |                   | 1,229,002   |
| Ukraine                             | 12,642,447         | 7,026,203   | 3,047,322  | 113,234                    | 2,673,129         | 18,476,132  |
| Uzbekistan                          | 182,377            | 28,956      | 266,676    | 213                        | 70,033            | 519,299     |
| NEAR AND MIDDLE EAST                | 133,992,875        | 109,008,413 | 15,874,665 | 1,338,466                  | 15,802,983        | 167,008,989 |
| Egypt                               | 141,505            | 1,324,800   | 35,168     |                            | 4,678             | 181,351     |
| Iran, Islamic Republic of           | 65,477             | 22          | 16,872     |                            |                   | 82,349      |
| Iraq                                | 26,943,537         | 21,174,142  | 1,471,591  | 548,388                    | 650,365           | 29,613,881  |
| Israel and the occupied territories | 1,173,785          | 163,439     | 576,772    | 161,874                    | 1,083,180         | 2,995,611   |
| Jordan                              | 1,548,013          | 409,369     | 237,695    | 212                        | 228,917           | 2,014,837   |
| Lebanon                             | 1,058,909          | 367,938     | 2,044,381  | 47,139                     | 370,359           | 3,520,788   |
| Syrian Arab Republic                | 92,009,370         | 78,853,951  | 5,468,415  | 228,270                    | 12,057,987        | 109,764,042 |
| Yemen                               | 11,052,279         | 6,714,752   | 6,023,771  | 352,583                    | 1,407,497         | 18,836,130  |
| Grand total                         | 246,491,623        | 208,726,869 | 40,653,345 | 7,627,532                  | 36,048,981        | 330,821,481 |

<sup>\*</sup> Economic security includes food and essential household items (sometimes provided in kits), seed, agricultural and veterinary inputs and other micro-economic inputs.

# **FUNDS AND FOUNDATIONS**

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Augusta Fund Clare Benedict Fund Maurice De Madre French Fund Omar El Mukhtar Fund Florence Nightingale Medal Fund Jean Pictet Fund Paul Reuter Fund

# STATUTORY FINANCIAL STATEMENTS OF THE ICRC MOVEABILITY FOUNDATION

# **STATEMENT OF INCOME**

FOR THE YEAR ENDED 31 DECEMBER

| (CHF thousands)   | Note | 2017           | 2016          |
|---|------|----------------|---------------|
| Contributions   | [6]  | 5,138          | 5,024         |
| Staff costs   |      | -2,602         | -2,057        |
| Mission costs Rentals   |      | -486<br>-91    | -407<br>-117  |
| Sub-contracted maintenance  |      | -39            | -151          |
| Purchase of goods and materials                                   |      | -120           | -160          |
| Financial assistance  |      | -1,829         | -1,505        |
| General expenditure   |      | -313           | -246          |
| Depreciation  | F20  | -35            | -37           |
| Operating expenses  Net (deficit)/surplus of operating activities | [7]  | -5,515<br>-377 | -4,680<br>344 |
| Foreign exchange result, net                                      |      | -120           | 54            |
| Financial income, net   | [4]  | 277            | 25            |
| Net surplus of non-operating activities                           |      | 157            | 79            |
| (Deficit)/surplus for the year                                    |      | -220           | 423           |
| Allocation from/(to) Temporarily restricted reserves              |      | 377            | -344          |
| Allocation to Unrestricted reserves designated by the Board       |      | -              | -79           |
| Allocation to Other unrestricted reserves                         |      | -157           | -             |
| Result for the year after allocation from/(to) reserves           |      | -              | -             |

# **STATEMENT OF CHANGES IN RESERVES**

|                                | Restricted reserves    | Restricted reserves Unrestricted reserves |     |                   |  |
|--------------------------------|------------------------|---|-----|-------------------|--|
| (CHF thousands)                | Temporarily restricted |   |     | Total<br>Reserves |  |
| Note                           | [5]                    |   |     |                   |  |
| Balance at 1 January 2017      | -60                    | 2,863                                     | 786 | 3,589             |  |
| (Deficit)/surplus for the year | -377                   | -   | 157 | -220              |  |
| Balance at 31 December 2017    | -437                   | 2,863                                     | 943 | 3,369             |  |
|                                |                        |   |     |                   |  |
| Balance at 1 January 2016      | -404                   | 2,785                                     | 786 | 3,166             |  |
| Surplus for the year           | 344                    | 79  | -   | 423               |  |
| Balance at 31 December 2016    | -60                    | 2,863                                     | 786 | 3,589             |  |

# STATEMENT OF FINANCIAL POSITION

AS AT 31 DECEMBER

| (CHF thousands)   | Note | 2017  | 2016  |
|---|------|-------|-------|
|   |      |       |       |
| Cash and cash equivalents                                     |      | 401   | 128   |
| Investments   | [4]  | 3,222 | 4,905 |
| Accounts receivable   |      | 1,382 | 3,084 |
| Current assets  |      | 5,005 | 8,117 |
| Accounts receivable   |      | 615   | 543   |
| Non-current assets  |      | 615   | 543   |
| Assets  |      | 5,620 | 8,660 |
|   |      |       |       |
| Accounts payable and accrued expenses                         | [8]  | 687   | 1,938 |
| Deferred income   |      | 949   | 2,590 |
| Current liabilities   |      | 1,636 | 4,528 |
| Deferred income   |      | 615   | 543   |
| Non-current liabilities                                       |      | 615   | 543   |
| Liabilities   |      | 2,251 | 5,071 |
| Temporarily restricted reserves for the funding of operations | [5]  | -437  | -60   |
| Restricted reserves   |      | -437  | -60   |
| Unrestricted reserves designated by the Board                 |      | 2,863 | 2,863 |
| Other unrestricted reserves                                   |      | 943   | 786   |
| Unrestricted reserves   |      | 3,806 | 3,649 |
| Reserves  |      | 3,369 | 3,589 |
| Liabilities and reserves                                      |      | 5,620 | 8,660 |

#### **NOTES TO THE FINANCIAL STATEMENTS**

AS AT 31 DECEMBER 2017

#### 1. **ACTIVITIES**

The year 1981 was declared by the United Nations to be the "International Year for Disabled Persons". In the same year, when it was convened in Manila, Philippines, the 24th International Conference of the Red Cross and Red Crescent adopted a resolution recommending that "a special fund be formed for the benefit of the disabled and to promote the implementation of durable projects to aid disabled persons". Pursuant to the ICRC Assembly's decision No. 2 of 19-20 October 1983, the Special Fund for the Disabled (SFD) was subsequently established. Its objectives were twofold:

- ▶ to help finance long-term projects for disabled persons, in particular, the creation of workshops for the production of artificial limbs and orthotic appliances, and centres for rehabilitation and occupational retraining; and
- ▶ to participate not only in ICRC and National Society projects, but also in those of other humanitarian bodies working in accordance with ICRC criteria.

In January 2001, the ICRC Assembly converted the SFD into an independent foundation based in Geneva, Switzerland, under Swiss law. The primary objective of the "ICRC Special Fund for the Disabled" remained, to a large extent, unchanged, i.e. to support physical rehabilitation services in low-income countries, with priority given to former projects of the ICRC. The statutes of the foundation allows the opening of its board to members of other organizations, and the SFD has developed its own independent fundraising and financial management structure.

In 1983, the ICRC donated an initial one million Swiss francs to set up the SFD. Since then, the SFD has received various forms of support from certain governments, National Red Cross and Red Crescent Societies, foundations and other public sources.

In 2017, the name Special Fund for the Disabled (SFD) was changed to the ICRC MoveAbility Foundation (MoveAbility).

The Board is composed of 11 people, six of whom are ICRC representatives.

The ICRC MoveAbility Foundation is controlled by the ICRC and therefore is consolidated into the ICRC's consolidated financial statements in conformity with the IFRS.

#### **BASIS OF PREPARATION**

These statutory financial statements were prepared in compliance with Swiss law and are presented in accordance with the ICRC MoveAbility Foundation's Statutes. They were prepared in conformity with regulations of the Swiss law on commercial accounting and financial reporting (Swiss Code of Obligations Art. 957-963).

The financial statements were prepared using the historical cost convention, except for the investments which are recorded at fair market value.

All financial information presented in Swiss francs has been rounded to the nearest CHF thousands, except when otherwise indicated.

#### **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES** 3.

#### 3.1 Accounts receivable

Receivables are stated at their cost net of an allowance on outstanding amounts to cover the risk of non-payment. The main pledge receivables positions are recognized at the moment of written confirmation, except for pledges falling due after five years, which are considered contingent assets only and are not recognized owing to uncertainties associated with their receipt; the organization recognizes this revenue when the written confirmation includes a clear and firm commitment from the donor and the realization of the income is virtually certain.

The organization maintains allowances for doubtful accounts in respect of estimated losses resulting from the inability of donors to make the required payments.

## 3.2 Unrealized foreign exchange gains

Unrealized foreign exchange gains in respect of foreign denominated non-current assets and liabilities are reported as current liabilities.

#### Reserves 3.3

TEMPORARILY RESTRICTED RESERVES FOR THE FUNDING OF OPERATIONS Refer to note 5.

#### UNRESTRICTED RESERVES DESIGNATED BY THE BOARD

These reserves are not subject to any legal or third-party restriction and can be applied as the Board sees fit. They include initial capital, as well as general reserves. These general reserves are the accumulation of excess funds set aside with no specific reservation or restriction and may be designated for specific purposes to meet future obligations or risks.

## OTHER UNRESTRICTED RESERVES

These other unrestricted reserves relate to the unrealized gains or losses on the investment portfolio of the organization.

#### 4. INVESTMENTS AND FINANCIAL INCOME, NET

In accordance with its documented investment management policy, the organization recognizes its investments at fair market value. Financial assets at fair market value are financial assets with an observable market price. A financial asset is classified under this category if acquired principally for the purpose of selling in the short term. All assets in this category are classified as current assets, as they are expected to be settled within 12 months.

| Investments (CHF thousands)   | 2017       |                   |  |  |
|-------------------------------|------------|-------------------|--|--|
| investinents (one ulousalius) | Cost value | Fair market value |  |  |
| Quoted equity securities      | 753        | 890               |  |  |
| Quoted debt securities        | 2,327      | 2,332             |  |  |
| Total Current investments     | 3,080      | 3,222             |  |  |

| Investments (CHF thousands) | 2016       |                   |  |  |
|-----------------------------|------------|-------------------|--|--|
|                             | Cost value | Fair market value |  |  |
| Quoted equity securities    | 1,293      | 1,413             |  |  |
| Quoted debt securities      | 3,506      | 3,492             |  |  |
| Total Current investments   | 4,799      | 4,905             |  |  |

| Investments at fair value (CHF thousands) | 2017 | 2016 |
|---|------|------|
| Realized portfolio result, net            | 112  | -2   |
| Unrealized portfolio result, net          | 157  | 5    |
| Securities income, net                    | 8    | 22   |
| Total Financial income, net               | 277  | 25   |

#### TEMPORARILY RESTRICTED RESERVES FOR THE FUNDING OF OPERATIONS

These temporarily restricted reserves include the following:

- Donors' restricted contributions: Some contributions received by the organization are earmarked for specific uses. At the end of the financial year, any such funds which have not been spent are recorded under this heading. In cases where the funds cannot be used, the foundation either obtains agreement for reallocation for a different use or reimburses the funds to the donor, in which case they are recognized as a liability once the obligation to pay is established.
- ▶ Field operations with temporary deficit financing: This position relates to expenses which had not been financed by contributions received or pledged at 31 December.

| (CHF thousands)   | At 31<br>December 2015 | Increase/<br>(decrease) |     | Increase/<br>(decrease) | At 31<br>December 2017 |
|---|------------------------|-------------------------|-----|-------------------------|------------------------|
| Donors' restricted contributions                        | -                      | -                       | -   | -                       | -                      |
| Field operations with temporary deficit funding         | -404                   | 344                     | -60 | -377                    | -437                   |
| Total Restricted reserves for the funding of operations | -404                   | 344                     | -60 | -377                    | -437                   |

The funding of operations reserves are allocated by region, as follows:

| (CHF thousands)                                 | Africa | Asia | Latin America<br>(incl. Haiti) | l alikietan l | Total |
|---|--------|------|--------------------------------|---------------|-------|
| Field operations with temporary deficit funding |        |      |                                |               |       |
| Balance at 31 December 2015                     | -74    | -70  | -210                           | -50           | -404  |
| Use of temporary deficit for operations         | -      | -    | -                              | -             | -     |
| Allocation to reserve                           | 74     | 70   | 150                            | 50            | 344   |
| Balance at 31 December 2016                     | -      | -    | -60                            | -             | -60   |
| Use of temporary deficit for operations         | -455   | -    | -                              | -             | -455  |
| Allocation to reserve                           | -      | -    | 66                             | 12            | 78    |
| Balance at 31 December 2017                     | -455   | -    | 6                              | 12            | -437  |

### **CONTRIBUTIONS**

- ▶ Contributions, designated for general use by the foundation, are recognized as revenue upon receipt of a written confirmation from the donor. In the absence of such a confirmation, the contribution is recognized upon receipt of cash.
- Contributions received after the reporting date, but designated for use in the reporting period, are recognized as revenue in the reporting period.
- ▶ Contributions designated for use after the reporting date are reported as deferred income in the consolidated statement of financial position and recognized as revenue in the year designated by the donor.
- Contributions restricted to no other purpose than general field operations are considered non-earmarked.
- ▶ Contributions restricted to a given region, country or programme (worldwide) are considered loosely earmarked.
- ▶ Contributions restricted to a country are considered country-earmarked.
- ▶ Contributions restricted to a project or sub-programme are considered tightly earmarked.

The contributions are either earmarked by region or not earmarked, and were allocated by region as follows:

| 2017 (CHF thousands)                           | Africa | Asia | Latin America<br>(incl. Haiti) | Tajikistan | Total 2017 |
|--|--------|------|--------------------------------|------------|------------|
| Australia                                      | 140    | 230  | 50                             | 20         | 440        |
| Italy  | 224    | 30   | 26                             | 4          | 284        |
| Liechtenstein                                  | 30     | -    | 20                             | -          | 50         |
| Monaco   | 23     | -    | -                              | -          | 23         |
| Norway   | 779    | 90   | 462                            | 128        | 1,459      |
| Switzerland                                    | 100    | 150  | 20                             | 30         | 300        |
| United States                                  | 640    | 420  | 458                            | 316        | 1,834      |
| Governments                                    | 1,936  | 920  | 1,036                          | 498        | 4,390      |
| Liechtenstein                                  | 40     | -    | -                              | -          | 40         |
| Monaco   | 5      | -    | -                              | -          | 5          |
| Norway   | 99     | -    | 51                             | -          | 150        |
| National Societies                             | 144    | -    | 51                             | -          | 195        |
| Geneva, Canton of                              | 150    | -    | -                              | -          | 150        |
| Public sources                                 | 150    | -    | -                              | -          | 150        |
| Medicor Foundation                             | -      | -    | 100                            | -          | 100        |
| OPEC Fund for International Development        | 219    | -    | 75                             | -          | 294        |
| Other private companies                        | 5      | -    | -                              | -          | 5          |
| Other Foundations, Funds                       | 2      | -    | -                              | -          | 2          |
| Spontaneous donations from private individuals | 1      | -    | -                              | -          | 1          |
| Private sources                                | 227    | -    | 175                            | -          | 402        |
| Total Contributions                            | 2,457  | 920  | 1,262                          | 498        | 5,138      |

| 2016 (CHF thousands)                    | Africa | Asia | Latin America<br>(incl. Haiti) | Tajikistan | Total 2016 |
|---|--------|------|--------------------------------|------------|------------|
| Australia                               | 71     | 367  | 73                             | -          | 511        |
| Italy                                   | 196    | -    | -                              | -          | 196        |
| Liechtenstein                           | 50     | -    | -                              | -          | 50         |
| Monaco                                  | 5      | -    | -                              | -          | 5          |
| Norway                                  | 501    | 158  | 473                            | -          | 1,132      |
| Switzerland                             | 100    | 100  | 100                            | -          | 300        |
| United States                           | 804    | 301  | 296                            | 558        | 1,959      |
| Governments                             | 1,727  | 926  | 942                            | 558        | 4,153      |
| Liechtenstein                           | 10     | -    | -                              | -          | 10         |
| Monaco                                  | 5      | -    | -                              | -          | 5          |
| Norway                                  | -      | 12   | 119                            | -          | 131        |
| National Societies                      | 15     | 12   | 119                            | -          | 146        |
| Geneva, Canton of                       | 150    | -    | -                              | -          | 150        |
| Geneva, City of                         | 60     | -    | -                              | -          | 60         |
| Public sources                          | 210    | -    | -                              | -          | 210        |
| Medicor Foundation                      | -      | -    | 100                            | -          | 100        |
| Other associations & service clubs      | 10     | -    | -                              | -          | 10         |
| OPEC Fund for International Development | 400    | -    | -                              | -          | 400        |
| Other private companies                 | 5      | -    | -                              | -          | 5          |
| Private sources                         | 415    | -    | 100                            | -          | 515        |
| Total Contributions                     | 2,367  | 938  | 1,161                          | 558        | 5,024      |

# **OPERATING EXPENSES**

The operating expenses are allocated by region, as follows:

| 2017 (CHF thousands)            | Africa | Asia | Latin America<br>(incl. Haiti) | Tajikistan | Total 2017 |
|---------------------------------|--------|------|--------------------------------|------------|------------|
| Staff costs                     | 1,440  | 410  | 395                            | 357        | 2,602      |
| Mission costs                   | 196    | 57   | 196                            | 37         | 486        |
| Rentals                         | 37     | 5    | 34                             | 15         | 91         |
| Sub-contracted maintenance      | 34     | -    | 3                              | 2          | 39         |
| Purchase of goods and materials | 47     | 5    | 22                             | 46         | 120        |
| Financial assistance            | 1,032  | 364  | 423                            | 10         | 1,829      |
| General expenditure             | 103    | 79   | 118                            | 13         | 313        |
| Depreciation                    | 24     | -    | 5                              | 6          | 35         |
| Total Operating expenses        | 2,913  | 920  | 1,196                          | 486        | 5,515      |

| 2016 (CHF thousands)            | Africa | Asia | Latin America<br>(incl. Haiti) |     | Total 2016 |
|---------------------------------|--------|------|--------------------------------|-----|------------|
| Staff costs                     | 985    | 369  | 348                            | 355 | 2,057      |
| Mission costs                   | 185    | 62   | 122                            | 38  | 407        |
| Rentals                         | 60     | 11   | 28                             | 18  | 117        |
| Sub-contracted maintenance      | 134    | -    | 5                              | 12  | 151        |
| Purchase of goods and materials | 75     | 26   | 17                             | 42  | 160        |
| Financial assistance            | 759    | 369  | 356                            | 21  | 1,505      |
| General expenditure             | 74     | 32   | 130                            | 10  | 246        |
| Depreciation                    | 21     | -    | 5                              | 11  | 37         |
| Total Operating expenses        | 2,293  | 869  | 1,011                          | 507 | 4,680      |

The staff working for the foundation are employed by the ICRC but are permanently seconded to and financed by the ICRC MoveAbility Foundation. On the average, there are no more than 20 of these full-time positions every year.

#### 8. **RELATED PARTIES**

# 8.1 Accounting support provided by the ICRC

The ICRC has been providing support to the ICRC MoveAbility Foundation over the years, both at headquarters and in the field. This support includes logistical services, such as supply chain and transport, and administrative services, including bookkeeping, treasury, human resources and management. The value of these pro bono services is estimated as follows:

| (CHF thousands)  | 2017 | 2016 |
|--|------|------|
|  |      |      |
| Estimated value of the pro bono services provided to the ICRC MoveAbility Foundation | 708  | 658  |

## 8.2 Current account with the ICRC

The balance of the current account with the ICRC is as follows:

| (CHF thousands)   | 2017 | 2016  |
|---|------|-------|
|   |      |       |
| Balance due to the International Committee of the Red Cross | 687  | 1'938 |

# STATUTORY FINANCIAL STATEMENTS OF THE FOUNDATION FOR THE ICRC

# **STATEMENT OF INCOME**

FOR THE YEAR ENDED 31 DECEMBER

| (CHF thousands)  | Note | 2017  | 2016 |
|--|------|-------|------|
|  |      |       |      |
| Contributions  |      | -     | -    |
|  |      |       |      |
| Legal and external counsel   |      | -7    | -13  |
| Operating expenses   |      | -7    | -13  |
| Net deficit of operating activities                                |      | -7    | -13  |
|  |      | 20    | 74   |
| Foreign exchange result, net                                       |      | -23   | 71   |
| Financial income, net  | [4]  | 1,227 | 668  |
| Net surplus of non-operating activities                            |      | 1,204 | 739  |
|  |      |       |      |
| Surplus for the year, before contributions to the ICRC             |      | 1,197 | 726  |
|  |      |       |      |
| Contributions to the ICRC  |      | -659  | -589 |
| Surplus for the year   |      | 538   | 137  |
|  |      |       |      |
| Allocation from/(to) Unrestricted reserves designated by the Board |      | 326   | -137 |
| Allocation to Other unrestricted reserves                          |      | -864  | -    |
| Result for the year after allocation from/(to) reserves            |      | -     | -    |

## **STATEMENT OF CHANGES IN RESERVES**

|                                | Restricted reserves    | Unrestricte | Total |                   |  |
|--------------------------------|------------------------|-------------|-------|-------------------|--|
| (CHF thousands)                | Permanently restricted |             |       | Total<br>Reserves |  |
|                                |                        |             |       |                   |  |
| Balance at 1 January 2017      | 1,000                  | 20,231      | 3,068 | 24,299            |  |
| (Deficit)/surplus for the year | -                      | -326        | 864   | 538               |  |
| Balance at 31 December 2017    | 1,000                  | 19,905      | 3,932 | 24,837            |  |
|                                |                        |             |       |                   |  |
| Balance at 1 January 2016      | 1,000                  | 20,094      | 3,068 | 24,162            |  |
| Surplus for the year           | -                      | 137         | -     | 137               |  |
| Balance at 31 December 2016    | 1,000                  | 20,231      | 3,068 | 24,299            |  |

# **STATEMENT OF FINANCIAL POSITION**

AS AT 31 DECEMBER

| (CHF thousands)                               | Note | 2017   | 2016   |
|---|------|--------|--------|
| Cash and cash equivalents                     |      | 874    | 607    |
| Investments                                   | [4]  | 24,464 | 23,645 |
| Accounts receivable                           |      | 166    | 105    |
| Current assets                                |      | 25,504 | 24,357 |
| Assets  |      | 25,504 | 24,357 |
| Accounts payable and accrued expenses         | [6]  | 667    | 58     |
| Current liabilities                           |      | 667    | 58     |
| Liabilities                                   |      | 667    | 58     |
| Permanently restricted reserves               |      | 1,000  | 1,000  |
| Restricted reserves                           |      | 1,000  | 1,000  |
| Unrestricted reserves designated by the Board |      | 19,905 | 20,231 |
| Other unrestricted reserves                   |      | 3,932  | 3,068  |
| Unrestricted reserves                         |      | 23,837 | 23,299 |
| Reserves                                      |      | 24,837 | 24,299 |
| Liabilities and reserves                      |      | 25,504 | 24,357 |

#### **NOTES TO THE FINANCIAL STATEMENTS**

AS AT 31 DECEMBER 2017

#### 1. **ACTIVITIES**

The Foundation for the International Committee of the Red Cross (FICRC) was created on 1 May 1931 in Geneva, Switzerland. Its statutes and objectives were revised on 25 October 2012.

The Foundation strives to secure long-term support for the ICRC by establishing a substantial endowment fund income, most of which will be freely available to the organization.

The Foundation Board is made up of representatives of business and political circles and of the ICRC:

- one representative of the Swiss Confederation; and
- three members appointed by the ICRC.

FICRC is controlled by the ICRC and therefore is consolidated into the ICRC's consolidated financial statements in conformity with the IFRS.

#### **BASIS OF PREPARATION** 2.

The statutory financial statements were prepared in compliance with Swiss law and are presented in accordance with the FICRC's Statutes. They were prepared in conformity with regulations of the Swiss law on commercial accounting and financial reporting (Swiss Code of Obligations Art. 957-963).

The financial statements were prepared using the historical cost convention, except for the investments which are recorded at fair market value.

All financial information presented in Swiss francs has been rounded to the nearest CHF thousands, except when otherwise indicated.

#### 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### 3.1 Accounts receivable

Receivables are stated at their cost net of an allowance on outstanding amounts to cover the risk of non-payment. The main pledge receivables positions are recognized at the moment of a written confirmation, except for pledges falling due after five years, which are considered contingent assets only and are not recognized owing to uncertainties associated with their receipt; the organization recognizes this revenue when the written confirmation includes a clear and firm commitment from the donor, and the realization of the income is virtually certain.

The organization maintains allowances for doubtful accounts in respect of estimated losses resulting from the inability of donors to make the required payments.

### 3.2 Unrealized foreign exchange gains

Unrealized foreign exchange gains in respect of foreign denominated non-current assets and liabilities are reported as current liabilities.

## 3.3 Reserves

Reserves are classified as either restricted or unrestricted reserves.

## PERMANENTLY RESTRICTED RESERVES

The permanently restricted reserves are composed of inalienable capital.

# UNRESTRICTED RESERVES DESIGNATED BY THE BOARD

These are not subject to any legal or third-party restriction and can be applied as the Board sees fit. These general reserves are the accumulation of excess funds set aside with no specific reservation or restriction, and may be designated for specific purposes to meet future obligations or risks.

# OTHER UNRESTRICTED RESERVES

These other unrestricted reserves relate to the unrealized gains or losses on the investment portfolio of the organization.

### 3.4 Revenue recognition

- ▶ Contributions, designated for general use by the FICRC, are recognized as revenue upon receipt of a written confirmation from the donor. In the absence of such a confirmation, the contribution is recognized upon receipt of cash.
- ▶ Contributions received after the reporting date, but designated for use in the reporting period, are recognized as revenue in the reporting period.

- ▶ Contributions designated for use after the reporting date are reported as deferred income in the consolidated statement of financial position and recognized as revenue in the year designated by the donor.
- ▶ Contributions restricted to no other purpose than general field operations are considered non-earmarked.
- ▶ Contributions to a given region, country or programme (worldwide) are considered loosely earmarked.
- ▶ Contributions restricted to a country are considered country-earmarked.
- ▶ Contributions restricted to a project or sub-programme are considered tightly earmarked.

#### INVESTMENTS AND FINANCIAL INCOME, NET 4.

In accordance with its documented investment management policy, the organization recognizes its investments at fair market value. Financial assets at fair market value are financial assets with an observable market price. A financial asset is classified under this category if acquired principally for the purpose of selling in the short term. All assets in this category are classified as current assets, as they are expected to be settled within 12 months.

| Investments (CHF thousands) | 2017       |                   |  |  |
|-----------------------------|------------|-------------------|--|--|
|                             | Cost value | Fair market value |  |  |
| Quoted equity securities    | 6,765      | 8,623             |  |  |
| Quoted debt securities      | 15,761     | 15,841            |  |  |
| Total Current investments   | 22,526     | 24,464            |  |  |

| Investments (CHF thousands) | 2016       |                   |  |  |
|-----------------------------|------------|-------------------|--|--|
|                             | Cost value | Fair market value |  |  |
| Quoted equity securities    | 6,422      | 7,396             |  |  |
| Quoted debt securities      | 16,059     | 16,249            |  |  |
| Total Current investments   | 22,481     | 23,645            |  |  |

| Investments at fair value (CHF thousands) | 2017  | 2016 |
|---|-------|------|
| Realized portfolio result, net            | -20   | 134  |
| Unrealized portfolio result, net          | 864   | 234  |
| Securities income, net                    | 383   | 300  |
| Total Financial income, net               | 1,227 | 668  |

## STAFF COSTS

The organization has no employees.

#### 6. **RELATED PARTIES**

The balance of the current account with the ICRC is as follows:

| (CHF thousands)   | 2017 | 2016 |
|---|------|------|
| Balance due to the International Committee of the Red Cross | 667  | 58   |

#### SUBSEQUENT EVENT

The Foundation Board made a commitment to pay contributions to the ICRC for a total of CHF 635 thousand in 2018.

## CONDENSED FINANCIAL STATEMENTS FOR THE FUNDS MANAGED BY THE ICRC

The investments of these funds (seven in 2016 and six in 2017) are managed in two global portfolios by external asset managers in order to optimize returns, risk management and bank charges.

The portfolios are held jointly by the funds. Each fund holds a share of these portfolios proportional to its initial investment and subsequent inflows/outflows.

The **Augusta Fund** (est. 1890) was established to commemorate the services rendered to the Red Cross by the German Empress Augusta and liquidated in 2017. Its net assets were transferred to the Florence Nightingale Medal Fund.

The income of the Clare Benedict Fund (est. 1968) is used for assistance activities for victims of armed conflict, in accordance with Miss Benedict's wishes. The purpose of the Maurice de Madre French Fund (est. 1974) is to assist first-aid workers, delegates and nurses, of international or national Red Cross or Red Crescent institutions, who have suffered injury and find themselves in straitened circumstances or in reduced health.

The income of the **Omar El Mukhtar** Fund (est. 1980) is made up of one or more donations by the authorities of Libya and is used to finance the ICRC's general assistance activities.

The income of the Florence **Nightingale Medal Fund** (est. 1907) is used to award a medal to honor Florence Nightingale. The medal may be awarded to Red Cross and Red Crescent nurses and voluntary aides who have distinguished themselves by their service to sick and wounded people in time of peace or war. The medal is awarded every two years.

The purpose of the Jean Pictet Fund (est. 1985) is to encourage and promote knowledge and dissemination of international humanitarian law, giving priority to co-financing the annual "Jean Pictet competition on IHL".

The initial capital of the Paul Reuter Fund (est. 1983) was donated by Professor Paul Reuter (the amount of his Balzan Prize). The purpose of the fund is to encourage and promote knowledge and dissemination of international humanitarian law. To that end, the fund awards a prize every two years.

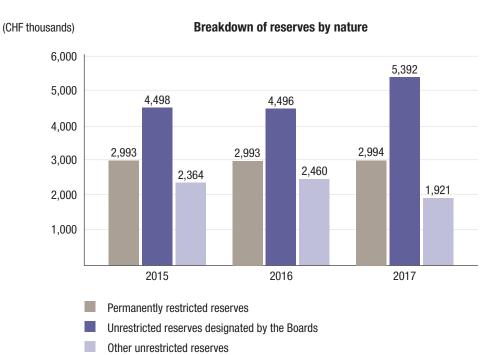
## **STATEMENTS OF INCOME**

|  | 2017                      |                                       |                            |                                       |                        |                        |                |                        |
|--|---------------------------|---------------------------------------|----------------------------|---------------------------------------|------------------------|------------------------|----------------|------------------------|
| (CHF thousands)  | Clare<br>Benedict<br>Fund | Maurice<br>De Madre<br>French<br>Fund | Omar<br>El Mukhtar<br>Fund | Florence<br>Nightingale<br>Medal Fund | Jean<br>Pictet<br>Fund | Paul<br>Reuter<br>Fund | Total<br>funds | 2016<br>Total<br>funds |
| Contributions  | -                         | -                                     | -                          | -                                     | -                      | -                      | -              |                        |
| Purchase of goods and materials                                    | -                         | -                                     | -                          | -10                                   | -                      | -                      | -10            | -                      |
| Financial assistance   | -                         | -119                                  | -                          | -                                     | -20                    | -                      | -139           | -81                    |
| Legal and external counsel   | -1                        | -1                                    | -1                         | -1                                    | -1                     | -1                     | -6             | -8                     |
| Other expenses   | -                         | -                                     | -                          | -1                                    | -                      | -                      | -1             | -                      |
| Operating expenses   | -1                        | -120                                  | -1                         | -12                                   | -21                    | -1                     | -156           | -89                    |
|  |                           |                                       |                            |                                       |                        |                        |                |                        |
| Net deficit of operating activities                                | -1                        | -120                                  | -1                         | -12                                   | -21                    | -1                     | -156           | -89                    |
| Financial income, net  | 33                        | 75                                    | 15                         | 10                                    | 10                     | 10                     | 153            | 122                    |
| Net surplus of non-operating activities                            | 33                        | 75                                    | 15                         | 10                                    | 10                     | 10                     | 153            | 122                    |
|  |                           |                                       |                            |                                       |                        |                        |                |                        |
| Surplus/(deficit) for the year before contributions to the ICRC    | 32                        | -45                                   | 14                         | -2                                    | -11                    | 9                      | -3             | 33                     |
|  |                           |                                       |                            |                                       |                        |                        |                |                        |
| Contributions to the ICRC  | -25                       | -                                     | -11                        | -                                     | -                      | -                      | -36            | -35                    |
| Surplus/(deficit) for the year                                     | 7                         | -45                                   | 3                          | -2                                    | -11                    | 9                      | -39            | -2                     |
| Allocation from/(to) Unrestricted reserves designated by the Board | -7                        | 45                                    | -3                         | 2                                     | 11                     | -9                     | 39             | 2                      |
| Allocation from Other unrestricted reserves                        | -                         | -                                     | -                          | -                                     | -                      | -                      | -              | -                      |
| Result for the year after allocation from/(to) reserves            | -                         | -                                     | -                          | -                                     | -                      | -                      | -              |                        |

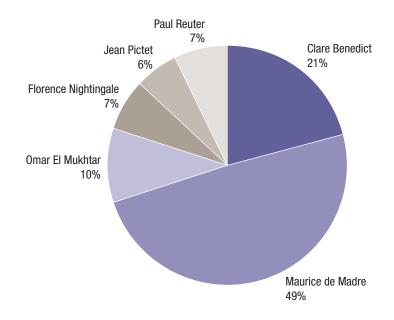
## **STATEMENTS OF CHANGES IN RESERVES**

| (CHF thousands)                               | Augusta<br>Fund* | Clare<br>Benedict<br>Fund | Maurice<br>De Madre<br>French<br>Fund | Omar<br>El Mukhtar<br>Fund | Florence<br>Nightingale<br>Medal<br>Fund | Jean<br>Pictet<br>Fund | Paul<br>Reuter<br>Fund | Total<br>funds |
|---|------------------|---------------------------|---------------------------------------|----------------------------|--|------------------------|------------------------|----------------|
| Balance at 1 January 2017                     | 146              | 2,176                     | 4,773                                 | 1,011                      | 554                                      | 638                    | 652                    | 9,950          |
| Net surplus/(deficit) for the year            | -                | 7                         | -45                                   | 3                          | -2                                       | -11                    | 9                      | -39            |
| Net allocation of unrealized portfolio result | -                | 85                        | 194                                   | 39                         | 27                                       | 25                     | 26                     | 396            |
| Transfer of Augusta Fund reserves             | -146             | -                         | -                                     | -                          | 146                                      | -                      | -                      | -              |
| Balance at 31 December 2017                   | -                | 2,268                     | 4,922                                 | 1,053                      | 725                                      | 652                    | 687                    | 10,307         |
|   |                  |                           |                                       |                            |  |                        |                        |                |
| Balance at 1 January 2016                     | 144              | 2,156                     | 4,726                                 | 1,001                      | 544                                      | 644                    | 639                    | 9,854          |
| Net surplus/(deficit) for the year            | -                | -                         | -1                                    | -                          | 4  | -10                    | 5                      | -2             |
| Net allocation of unrealized portfolio result | 2                | 20                        | 48                                    | 10                         | 6  | 4                      | 8                      | 98             |
| Balance at 31 December 2016                   | 146              | 2,176                     | 4,773                                 | 1,011                      | 554                                      | 638                    | 652                    | 9,950          |

<sup>\*</sup> Liquidated in 2017



# Breakdown of investments by fund



# STATEMENTS OF FINANCIAL POSITION

|  | 2017                      |                                       |                            |                                       |                        |                        |                |                        |
|--|---------------------------|---------------------------------------|----------------------------|---------------------------------------|------------------------|------------------------|----------------|------------------------|
| (CHF thousands)                                | Clare<br>Benedict<br>Fund | Maurice<br>De Madre<br>French<br>Fund | Omar<br>El Mukhtar<br>Fund | Florence<br>Nightingale<br>Medal Fund | Jean<br>Pictet<br>Fund | Paul<br>Reuter<br>Fund | Total<br>funds | 2016<br>Total<br>funds |
| Investments                                    | 0.000                     | F 100                                 | 1.054                      | 701                                   | 070                    | 000                    | 10.571         | 10.157                 |
| Investments                                    | 2,269                     | 5,186                                 | 1,054                      | 701                                   | 673                    | 688                    | 10,571         | 10,157                 |
| Inventories                                    | -                         | -                                     | -                          | 26                                    | -                      | -                      | 26             | 35                     |
| Current assets                                 | 2,269                     | 5,186                                 | 1,054                      | 727                                   | 673                    | 688                    | 10,597         | 10,192                 |
| Assets   | 2,269                     | 5,186                                 | 1,054                      | 727                                   | 673                    | 688                    | 10,597         | 10,192                 |
|  |                           |                                       |                            |                                       |                        |                        |                |                        |
| Accounts payable and accrued expenses          | 1                         | 264                                   | 1                          | 2                                     | 21                     | 1                      | 290            | 243                    |
| <b>Current liabilities</b>                     | 1                         | 264                                   | 1                          | 2                                     | 21                     | 1                      | 290            | 243                    |
| Liabilities                                    | 1                         | 264                                   | 1                          | 2                                     | 21                     | 1                      | 290            | 243                    |
| Permanently restricted reserves                | 1,633                     | -                                     | 761                        | 100                                   | 500                    | -                      | 2,994          | 2,993                  |
| Restricted reserves                            | 1,633                     | -                                     | 761                        | 100                                   | 500                    | -                      | 2,994          | 2,993                  |
| Unrestricted reserves designated by the Boards | 223                       | 3,979                                 | 101                        | 498                                   | 28                     | 563                    | 5,392          | 4,496                  |
| Other unrestricted reserves                    | 412                       | 943                                   | 191                        | 127                                   | 124                    | 124                    | 1,921          | 2,460                  |
| Unrestricted reserves                          | 635                       | 4,922                                 | 292                        | 625                                   | 152                    | 687                    | 7,313          | 6,956                  |
| Reserves                                       | 2,268                     | 4,922                                 | 1,053                      | 725                                   | 652                    | 687                    | 10,307         | 9,949                  |
| Liabilities and reserves                       | 2,269                     | 5,186                                 | 1,054                      | 727                                   | 673                    | 688                    | 10,597         | 10,192                 |

The statutory financial statements of these funds are available upon request through the accounting department of the ICRC.